

Champion or bully?
Competition test for
the house of Windows

Page 17



Fayeds' finances
Pharaohs on a
knife-edge

Page 16

All quiet on site
European building
and construction

Survey, Pages 9-12

**TOMORROW'S
Weekend FT**
Vichy France:
the guilty anniversary

FINANCIAL TIMES

FRIDAY JULY 23 1993

D8523A

Europe's Business Newspaper

Major wins first Maastricht vote but loses second

Britain's Conservative government last night won the first of two crucial votes on the Maastricht treaty on European union with the support of a casting vote by the Speaker after a 317-317 tie on an opposition amendment. But prime minister John Major was later defeated at the hands of rebel Eurosceptic MPs in his own party.

A second vote endorsing the government's position on the social chapter on workers' rights was defeated by 324-316. This gave Conservative Eurosceptics the chance to defeat the government and put the ratification process into "limbo". In such circumstances the government will have to return to the House of Commons for a further debate and yet another vote.

However, formal ratification also has to wait for the completion of a High Court review of the legality of the Maastricht process. Earlier story, Page 7.

French sell-offs: Rhône-Poulenc, chemicals group, and Banque Nationale de Paris, were confirmed as the first four state-owned groups selected for privatisation to be sold. Page 19

AZT 'victory' claim: Wellcome, UK pharmaceuticals group, claimed victory in its struggle for ownership of the patents for AZT, its treatment against the Aids virus, HIV. One of two US generic companies challenging the patents said it would appeal the federal court ruling. Page 18

Battle looms as Miyazawa bows out

Kichi Miyazawa (left) announced his resignation as president of Japan's Liberal Democratic party, setting off a battle over who should follow him as the next prime minister. Younger LDP members immediately accused senior party executives of "undermining public confidence" in the party by seeking to form an exclusive committee to pick a successor. Page 18; Kanemaru pleads not guilty. Page 4

Iraq accepts monitoring: Iraq agreed to United Nations monitoring of its nuclear, chemical, biological and heavy weapons capability in an attempt to have sanctions lifted. Page 4

Peace talks postponed: Peace talks in Geneva were postponed after intense Serb bombardments of Sarajevo and other enclaves in Bosnia. Page 2

ERB contest heats up: Backroom fighting surrounding the election of a new president of the European Bank of Reconstruction and Development to succeed Jacques Attali intensified as the deadline for nominations was extended. Page 2

US-Japan trade move: Richard Gephardt, majority leader in the US House of Representatives, said he would introduce legislation in September requiring the administration to enforce the US-Japan negotiating framework deal reached at the Tokyo economic summit. Page 6

Texaco doubles profits: Higher natural gas prices in the US helped Texaco post second quarter net profits of \$305m - double those of the same quarter last year. Page 22

Lonrho can sue: The UK Court of Appeal ruled that international trading conglomerate Lonrho could sue the Fayed brothers over an alleged dirty tricks campaign after their takeover of the House of Fraser group in 1985. Less stormy waters. Page 16

Solomon, US securities house and energy trading group, reported record second-quarter profits of \$433m following a strong performance from its Wall Street brokerage unit. Page 19

Tifhook, UK transport rental company, denied that it faced takeover following disappointing results announced last week. Page 19; Lex, Page 18

S Lebanon assault: The danger of a serious military confrontation in south Lebanon rose sharply after Iranian-backed guerrillas launched a new offensive against targets held by Israel and its allies. Page 4

Caution on Japanese recovery: Bank of Japan governor Yasushi Mieno forecast a weak economic recovery late in the year, stirring expectations of a cut in official interest rates. Page 4

FT STOCK MARKET INDICES

FTSE 100 2020.1 (+6.0)

Yield 4.05

FTSE Eurotrack 100 1217.14 (+4.39)

FT-All-Shares 1395.44 (-0.24)

Nikkei 20,115.81 (-34.9)

New York Incidence:

Dow Jones Ind Ave 3545.9 (-9.5)

S&P Composite 446.86 (-0.52)

■ US LUNCHTIME RATES

Federal Funds 3.1% (same)

3-mo Treasury Bills Yld 3.11%

Long Bond 108.3

Yield 6.62%

■ LONDON MONEY

3-mo Interbank 5.1% (same)

Life long gilt future: Sep 108.2, (Sep 108.1)

■ NORTH SEA OIL (Argus)

Brent 15-day (Sep) \$16.50 (16.85)

■ Gold

New York Comex Aug \$381.3 (389.5)

London \$380.5 (390.4) Tokyo close Y 108.28

Austria Sch30 Germany DM43.30 Malta Lr10.60 Saudi Arabia SR11

Bahrain Dri250 Greece D320 Morocco M10.3 Spain SR4.10

Belgium BE250 Hungary P10.6 Slovenia SL1.25

Bulgaria BG250 Ireland I2.15 Italy Nato45 South Africa RI2.00

Cambodia HD1000 India Sh16.50 Oman OR1.50 Spain SR15

Cyrus CY1.00 Israel Sh16.50 Pakistan P10.6 Sweden SE12.00

Czech Rep Ks45 Italy L2700 Portugal P10.6 Switzerland SF12.00

Denmark DK150 Jordan JD1.50 Philippines P10.6 Turkey TL1.0000

Egypt EV150 Kuwait Fe100.00 Poland Z22.00 Syria S22.00 Ukraine UH1.00

Finland FI150 Lebanon US\$1.25 Portugal E215 Turkey TL1.0000

France FRF100 Lux LF1200 Qatar QR12.00 UAE DM1.00

Probe into alleged spying at VW widens

Prosecutors say find of GM data provides link to Lopez

By Christopher Parkes
in Frankfurt

CRIMINAL investigations into alleged industrial spying by top Volkswagen executives have been stepped up following the discovery of copies of confidential General Motors data.

Prosecutors in Darmstadt have widened the probe into possible links between Mr José Ignacio Lopez de Arriortua, who defected from GM to become a VW director in March, and the data found in a Wiesbaden house.

Mr Lopez, head of purchasing and production, is at the centre of investigations which now involve two former occupants of the house, Mr Jorge Alvarez Aguirre and Mr Ramon Plaza. Both men are ex-GM employees who followed Mr Lopez to VW on March 22, after he abruptly left the group on March 15.

The announcement of the wider investigations came yesterday from Mr Georg Nauth, a senior public prosecutor in Darmstadt. Responding to Mr Nauth, VW issued a statement headlined "No documents found in Wolfsburg" - the company's headquarters.

The response was the second in two days in which the company appeared to distance itself from the employees under investigation. It said the documents had not been found "at the disposal" of Volkswagen.

Four boxes found in the Wiesbaden house contained documents, overhead projection slides and transparencies from Adam Opel, GM's German subsidiary, and the US parent, according to the prosecutor's statement.

The prosecutor's statement gave VW no reason to reprobate Mr Lopez, the company added.

Earlier this week VW claimed that a civil court ruling in a separate but associated case concerned individuals while they were still employed by GM, and was "not Volkswagen's concern".

Some of the data allegedly related to Opel's secret small car project, codenamed the O-Car.

Other information concerned sales strategies, cost-cutting plans and the new-generation Vectra model. Some of the slides and transparencies had been assembled and translated into German at the express wish of "the accused" - Mr Lopez - the statement added.

The prosecutor claimed that, while still head of global purchasing,

VW, and both of whom have never had documents, is the link with Mr Lopez which the Darmstadt prosecutors said they were seeking early last week after the contents of the boxes were identified.

In its response to the prosecutor's statement, VW complained that the lawyer defending "the affected employee", who "had again confirmed that no secret Opel or GM documents had been found in his possession", had not been allowed to see the papers.

The prosecutor's statement gave VW no reason to reprobate Mr Lopez, the company added.

This morning the commission was deadlocked on Wednesday over whether to accept a staff recommendation to issue an administrative complaint against the company - the second time it has failed to agree on the case.

Ms Ann Bingaman, President Bill Clinton's new antitrust chief at the Justice Department, acknowledged interest in reviewing the case. Ms Bingaman said she had not yet seen the Microsoft soft papers, but said the Clinton administration would pursue a tougher line on antitrust issues than its Republican predecessor.

The case stems from complaints by competitors that Microsoft uses anticompetitive practices to achieve its dominant role in the market.

They allege that Microsoft has attempted to raise false concerns

among customers that its Windows program does not work properly with operating system programs sold by competitors.

There are also complaints that Microsoft's program licensing methods are designed to exclude competitors.

Microsoft expressed satisfaction at the outcome of the FTC meeting.

Mr William Neukom, vice-president of marketing and corporate affairs, said: "The commission has investigated a number of complaints raised by Microsoft competitors. We are gratified that, after an exhaustive and conscientious review, the FTC has determined that these allegations, regarding Microsoft's business practices do not justify issuing an administrative complaint."

Novell, Microsoft's chief competitor in the PC software mar-

Nicaragua hits back against rebels



Nicaraguan troops fire on a group of rebels entrenched in a house at Esteli, 100 miles north of the capital Managua. Thirty people were reportedly dead in fighting which is seen as the most serious challenge to the authority of President Violeta Chamorro. The rebels are leftwing veterans of the 1980s war against US-backed Contras.

Picture: AP

US Justice Department may pursue Microsoft action

By Wendy Goldman Rohm
in Washington and Louise Kehoe
in San Francisco

THE US Justice Department may pursue an antitrust action against Microsoft, the world's largest personal computer software company, after the Federal Trade Commission failed to reach a decision on the case after a three-year investigation.

The commission was deadlocked on Wednesday over whether to accept a staff recommendation to issue an administrative complaint against the company - the second time it has failed to agree on the case.

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A case that doesn't compute.
Page 17

This announcement appears as a matter of record only



**European Bank
for Reconstruction and Development**

**ECU 163,000,000
Equivalent Net Proceeds**

Deep Discount Notes due 2008

private financings
arranged and placed by

Schroders

Capital Markets Arbitrage

London Paris Hong Kong Tokyo

NEWS: EUROPE

Clash over choice of new EBRD chief

By Gillian Tett in London and Robert Graham in Rome

THE backroom battles surrounding the election of a new president of the European Bank for Reconstruction and Development reached new heights yesterday.

The last minute extension of the nomination period has plunged the bank into a potentially damaging diplomatic battle in which the bargaining chips include not only the EBRD presidency but also the location of the European Central bank and host of other top EC jobs.

Italian officials yesterday claimed that postponement of the deadline had come at the initiative of Mr Jacques Delors, head of the EC Commission, who sought to avoid a damaging row among the 12.

Although the bank itself insists that the decision to postpone for a week was made by Mrs Anna Wible, chairman of the board of governors, officials within the bank yesterday admitted that Mr Guilliano Amato's surprise entry left the governors embroiled in tortuous last-minute negotiations.

At present, the election for Mr Jacques Attali's successor contains four confirmed candidates - Mr Jacques de Lar-

rière, governor of the bank of France; Mr Amato, the former socialist Italian prime minister; Mr Leszek Balcerowicz, former Polish finance minister and Mr Hemming Christopherson, EC economic commissioner.

Until Mr Amato entered the contest, Mr de Larosière was regarded as the leading contender.

The French argued that since Mr Attali had been elected for four years, a French candidate should succeed him, at least for the remaining two years of Mr Attali's term.

The Germans were widely believed to accept this, in exchange for agreement that the European central bank would be sited in Frankfurt.

The British, who previously had French support in locating the EBRD in London, were understood to pose no objection. And though other countries - particularly the East Europeans - were less than happy at the apparent French *fait accompli*, EC officials were keen that the Community should seem to be presenting a united front.

Last week European finance ministers agreed the Community should endorse one candidate. However, by yesterday it was clear that this attempt

unity was floundering.

Although President François Mitterrand had asked Chancellor Helmut Kohl to support the nomination of Mr de Larosière as EBRD president during informal talks in Germany last Tuesday, Mr Kohl did not commit himself, but instead hinted that if Mr de Larosière were to take over for the remaining two-year term, preparations should also be made for putting into place a successor, possibly Mr Amato.

Meanwhile, according to Italian officials, Mr Ciampi discussed with Mr Amato his willingness to be considered for the EBRD job prior to the Tokyo summit, and then sounded out German Chancellor Helmut Kohl at the summit on the likelihood of an Italian candidate obtaining sufficient consensus.

Faced with this last minute manoeuvring, the governors decided to postpone the the deadline, apparently, according to bank officials, without the knowledge of the Bank's board of directors, who met yesterday to discuss the recent audit report.

Italian officials said the postponement would be used to hammer out agreement on a common candidate endorsed by all EC members.



Valley of death: the village of Ljuta, 48km south-west of Sarajevo, goes up in flames as Serbs and Moslems battle for territory

Serb onslaught endangers talks

By Laura Silber in Belgrade

BOSNIA'S vice-president yesterday said the government would boycott the start of renewed peace talks in Geneva after rebel Serbs bombarded Sarajevo, killing at least seven people and wounding 38.

Mr Ejup Ganic, reconfirming the collective leadership's stand, said there was no point joining today's talks in Geneva if Serbs continued their offensive against Moslems.

The Serbs renewed their shelling early yesterday morning from positions on the hills surrounding the city, UN officials said. They also reported return fire from the besieged Bosnian defenders.

The Bosnian president, Mr Alija Izetbegovic, had pledged to boycott the meeting if Serb forces continued their assault

The Yugoslav government yesterday devalued the dinar by more than 80 per cent to help deal with sanctions-related economic slump and soaring inflation, Reuter reports.

The new rate was set at 13.60 dinar per dollar, up from 2.4m. That represents a fall of 82.35 per cent in the dinar's value against the US currency and it was the eighth dinar reduction since April 1992. The deputy prime minister, Mr Jovan Zebic, announced the devaluation shortly after the flourishing black market exchange rate for the dollar peaked at 15.50 dinars, around 12 times more than the largely meaningless official rate.

on the city. International mediators have been stepping up pressure on Mr Izetbegovic to take part in the republic's three-way ethnic partition.

The Moslem-led government has made clear that it believes the partition will turn into a two-way carve-up between Serbia and Croatia.

Mr Radovan Karadzic, the Bosnian Serb leader, and General Ratko Mladic, the commander of Serb forces, have said the

Moslems may be left with nothing if they continue to reject the republic's partition.

But the ongoing Serb onslaught and the intensified pressure on the six remaining Moslem enclaves proclaimed as "safe areas" have heightened the belief that neither the Serbs nor the Croats plan to hand over territory or make agreements which create a viable Moslem state.

UN observers say the "safe

areas" are "giant refugee camps" with little chance of long-term survival.

UN monitors yesterday confirmed reports that regular units of the Croatian army were fighting across the Bosnian frontier in Mostar, the south-western city. The UN Security Council and the European Community have repeatedly warned Croatia they could face punitive sanctions if they continued to back the violent carve-up of Bosnia.

Croatia, in particular its powerful defence minister, Mr Gojko Srsak, who controls Croat policy in Bosnia, has ignored international warnings and denied that Croatia has despatched its troops.

Bosnian radio reported two battalions of the Croatian Army

were helping to try to seize control of Mostar.

Christian Democrats seek path to salvation

By Robert Graham in Rome

THE fate of Italy's discredited Christian Democrat party will be decided at a four-day special assembly starting today.

Devastated by the nationwide corruption scandals, divided by internal squabbles and flabby from 45 years enjoying the spoils of state, the party faces further fragmentation unless it can incorporate the best of its Catholic traditions in a new reformist party.

The party may, however, be beyond recovering its electoral appeal and traditional role in the centre of the Italian political spectrum.

With the encroachment of the populist Lombard League in the north and the continued strength of the former communist party of the Democratic Left (PDS) in central Italy, the Christian Democrats will have to fight hard to remain a national party. The party also has to find a *raison d'être* to replace its traditional cold war role as an anti-communist alliance. On the economic front,

the party swings between free market aims and nostalgia for a strong state presence, summed up by the slogan at the assembly: "No to state capitalism but no to capitalism without a state."

Invitations to the assembly have been carefully vetted. All parliamentarians who have been noticed from magistrates for alleged corruption and other serious crimes have been excluded. This has effectively disqualified the old party barons. Mr Giulio Andreotti, active in the formation of the party in 1943, and the Christian Democrat politician who has held office the most, has not been invited.

Mr Mario Segni, leader of the referendum movement who three months ago left the party after 16 years, has been invited but declined to attend.

In all there will be 45 deputies, 15 senators and 10 European MPs, plus special guests. The main confrontation is expected to be between Mr Mino Martinazzoli, the party leader since October 1992, and

Ms Rosi Bindì, the deputy from the Veneto. Mr Martinazzoli sees the party as a leader organisation aiming for the centre ground, redefining its role with the church but remaining strongly Catholic and Liberal/Social Democratic in political inspiration.

Ms Bindì claims the party has failed to clean itself up quickly enough and remains too influenced by the old guard. Aware of the success of the League in her home territory, she sees a new "popular" ideal whose priority is beating the League". But in areas such as Naples or Rome, where the League does not count, such a strategy is too narrowly focused.

She has already formed in the Veneto a Popular party (a party of this name was dissolved by Mussolini in 1926 but provided the inspiration for the Christian Democrats) and is ready to go her own way. If she does, the Christian Democrats will either splinter or become more regionally rooted.

THE European Commission yesterday acted on more than \$200m (£133m) of state aid to industries in Italy and Austria. In separate decisions, the Commission recommended the withdrawal of favourable EC tariffs for two motor plants and a television factory in Austria, involving General Motors, Steyr Nutzfahrzeuge, and Grundig respectively.

It also banned payment of \$120m of Italian government subsidies to Cartiere de Garda, a paper company in northern Italy owned by Bertelsmann, the German publishing empire.

The Commission's decisions reflect the tough line on state aid adopted by Mr Paul van Miert, the Belgian commissioner responsible for competition policy. In the Austrian cases, the Commission made clear that it could soften its recommendation to the Council of Ministers if Austria responded by offering to cut subsidies.

The Austrian decisions are controversial because they come in the middle of negotiations on accession to the EC. The cases all involve products which are competing with EC industries.

• State aid amounting to 15 per cent (£cu48.5m) of an Ecu324.2m (2245m) investment in a General Motors Austria

plant making cylinder heads and gears boxes at a plant in Aspern, near Vienna.

• A 15.1 per cent subsidy (£cu24.3m) for rationalisation and extension of a plant making heavy vehicles at Steyr, most of which would be exported to the EC. The total investment is valued at Ecu162.5m.

• State aid amounting to 10 per cent (£cu7.25m) for an Ecu7.25m investment for rationalisation production of television sets at a Grundig plant in Vienna.

The Commission decision on the Cartiere case followed comments from the French, German and British governments, a British paper manufacturer and an Austrian industrial federation.

Excerpts from the statement issued by Volkswagen:

1. This statement confirms that the investigation relates to documents which were not at the disposal of Volkswagen AG.

2. Volkswagen AG cannot comment on details of the press release issued by the Darmstadt Public Prosecutor's Office. Despite numerous requests to inspect the contents of the boxes, to date the defence counsel of the affected employee, who has again confirmed that no secret documents of Opel AG or General Motors Corporation had been found in his possession, has been denied access. The conduct of the Public Prosecutor's Office has thereby prevented the employee from giving his views on the contents of the box.

Evidently the Public Prosecutor's Office can only base its assessment of the contents of the boxes on information from Adam Opel AG/GM Corporation, which makes it completely one-sided.

3. The comments of the Public Prosecutor's Office that Mr Lopez had part of the documents translated into German is easily explained: managers who operate on a global basis naturally have talks and presentations translated into the local language.

The press release by the Public Prosecutor's Office does not give Volkswagen any reason to reproach Mr Lopez.

NEWS IN BRIEF

Russia's budget threatens reforms

RUSSIA'S parliament yesterday approved a new 1993 budget with a soaring deficit that could wreck government efforts to control the money supply and 750 per cent annual inflation, Reuter reports from Moscow.

The parliament, with free-spending reputation and packed with deputies opposed to President Boris Yeltsin's reforms, relaxed the purse strings with projected spending of Rbs44,700bn (£30bn).

This dwarfed expected revenues of Rbs22,300bn and will produce a deficit of Rbs22,400bn, up from an earlier Rbs8,500bn target.

Parliament also passed a new law placing the central bank firmly under its control.

González ally forced to quit

The drive by Mr Felipe González, the Spanish prime minister, to clean up his Socialist party's image claimed its first victim yesterday when a leading party figure resigned over his connections with a group of construction companies, writes Tom Burns in Madrid.

The resignation of Mr José María Mohedano as secretary general of the socialist parliamentary party has considerable novelty in Spain, where hitherto serious corruption allegations have had only limited political consequences. Mr Mohedano said he had resigned in order not to "damage the party's image" and stressed that his conduct as a legal adviser to disgraced real estate promoter, Mr José Luis Gómez-Pinto, had been strictly professional.

Greeks move on privatisation

The Greek government yesterday removed obstacles to private sector construction and operation of power stations, despite objections from rebellious deputies in the ruling New Democracy party, writes Kerin Hope in Athens. Workers at DEH, the state-owned power corporation, called a 48-hour strike in protest against the new law.

Dutch to open telecom lines

The Netherlands plans to liberalise its telecommunications infrastructure in 1995 by allowing the country's railway company, cable television companies and electricity utilities to lease their lines and cables to business customers, writes Ronald van de Krol in Amsterdam. The use of the lines will be limited to data communication and to "closed user" networks, as in the case of internal communication between a company's offices around the country.

UBS chief cleared on pay-offs

The Swiss Federal Banking Commission has exonerated Union Bank of Switzerland, the country's largest bank, on charges that its chairman, Mr Niklaus Senn, assisted political pay-offs to the Italian Socialist party, writes Ian Rodger in Vienna. UBS said it had received a letter from the commission confirming that nothing improper or illegal had been done.

Official fears impact on foreign investors

Hunger strikers warned

By Judy Dempsey in Berlin

THE struggle between the Treuhand, the agency charged with privatising eastern German industry, and hunger striking potash miners could influence the pace of investment in eastern Germany, a government official said yesterday.

The issue at stake is the future of Bischofferode potash mine in the eastern state of Thuringia, where, for the past 23 days, 40 miners have been on hunger strike in a bid to prevent the mine closing.

The miners insist Bischofferode should not be sacrificed to facilitate the merger of the potash industry in western and eastern Germany. The Treuhand this month completed the merger of the east German Mitteldeutsche Kali and Kali + Salz works, with its western counterpart, Kali + Salz, a subsidiary of BASF, in a bid to make the industry more competitive, reduce capacity, and at the same time, save five of the remaining potash mines in eastern Germany.

Since then, 40 of the 700 miners at Bischofferode have been on hunger strike, despite a recent compromise offer by the Treuhand, the federal government and the authorities in Thuringia to keep the mine open until December and guarantee the jobs for a further two and a half years. The miners have rejected this, saying they want the mine to be kept open permanently, even though it is one of the most inefficient in the region.

Yesterday, following talks with miners' representatives, the Treuhand, the chancellor and the government said the merger of Mitteldeutsche Kali and Kali + Salz would go ahead, and its commitment to pay the workers at Bischofferode until late 1995 would be honoured. "There is a danger that the continuation of the

hunger strike would worsen the investment climate in a region where investment is urgently needed," said Mr Friedrich Böhl, Mr Helmuth Kohl's chief of staff.

Government officials fear that if the Treuhand gives into the strikers' demands, a precedent will be set for other miners to use the strike weapon to prevent the closure of other unprofitable pits. However, if one of the strikers were to die, opposition to the Treuhand's plans to conclude the privatisation of the two giant brown coal fields at both Greifswald and Laubag, as well as the energy sector, would increase.

The miners at Bischofferode are supported by the Party for Democratic Socialism, eastern Germany's former communist party. However, the local trade unions have supported the government's compromise, saying there is no other reasonable solution.

The study, which each month questions 500 managers in Germany's largest companies, says the business community is now less pessimistic over prospects for the German economy. An increasing number of businesses think that economic activity has reached its lowest level and will not decline further in the next six months, the report says.

Industrial orders in June remained at the same level as the previous month, arresting this year's downward trend.

However, Ifo notes that production cuts will continue as German industry faces low domestic demand and continuing restructuring.

The report adds: "Business confidence is improving among German managers, who see the recession as bottoming out, according to a report by Ifo, the Munich-based economic institute.

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Thunderstorms threaten Mississippi states

By George Graham
in St Louis

HEAVY thunderstorms swept through Missouri and Illinois yesterday morning, putting new strains on the already waterlogged barriers holding back the Mississippi and its swollen tributaries.

Weather forecasters predict five more inches of rain over the next three days, and see no sign of a break in the weather

system that has stubbornly anchored itself over the Midwest.

The Mississippi reached a crest this week at 47 feet on the St Louis depth gauge, nearly four feet higher than the previous record reached in 1973, but five feet short of the top of the city's 11-mile long floodwall.

Hydrologists and weather forecasters believe that the river really has crested,

despite the continued rain, but they warn that it could take weeks before it drops below flood stage.

"It looks like a three-tenths of a foot drop per day. We are now 17 feet above flood stage so it could take six or seven weeks to get back down," said Mr Joe Schwenk of the Army Corps of Engineers in St Louis.

As the water moves steadily downstream, records are being set in towns as far south as

Cape Girardeau, but no more than slight flooding is expected south of Cairo, Illinois, where the Mississippi is joined by the Ohio River.

Rainfall in the Ohio basin has been below normal this year.

For river users, this year's flooding has been not just higher but more prolonged than in previous years.

"This is a flood which really started back in April," said Mr

J. Thomas Dunn, general manager of Gateway Riverboat Cruises, the oldest excursion boat company on the Mississippi.

High water in April stopped Gateway's operations for five weeks, and the river never dropped much more than five feet below flood stage before rising again at the end of June.

Mr David Lane, of Canal Barge Company in New

Orleans, warns that even though he has been told river traffic can resume at 38 feet, 8 feet above flood stage, it will be a long time before operations get back to normal.

New shoals will have formed, navigation buoys will have been washed away, and barges will probably have to travel at reduced speeds to avoid endangering already weakened levees with their wakes.

"Waiting for it to come down is just the beginning of the end," says Mr Lane, whose company has managed to divert traffic for one customer up the Ohio River but has otherwise had to halt its operations on the river.

In normal times the Mississippi carries around 15 per cent of all freight in the US, but an estimated 2,000 barges and 50 tugs are now tied up by the flooding.

Ex-BNL manager to face fewer charges

By Alan Friedman in New York

THE Clinton administration is planning to reduce drastically the number of charges in its indictment of Mr Christopher Drogoul, the former manager of the Atlanta branch of Italy's Banca Nazionale del Lavoro accused of making \$5bn of illegal loans to Iraq.

The Justice Department's formal court filing of the new indictment, which is expected to eliminate as many as 275 of the 347 counts, could come as early as today. Judge Ernest Tidwell, who will preside over the Atlanta trial which begins on September 8, was informed by prosecutors last week.

Officials involved in the long-running BNL case say many of the charges about to be dropped appear to relate to allegations that Mr Drogoul misled the US government about the loans. If this is so, it would amount to a tacit admission that at least some US government agencies had knowledge of the Iraqi loans.

The BNL indictment, first brought in February 1991, charged Mr Drogoul with false statements to bank regulators, money laundering, defrauding BNL's Rome headquarters and misleading the US government.

The Justice Department has yet to address the issue of BNL loans being used to fund US and European companies that contributed to Iraq's missile, nuclear and chemical weapons projects.

Controversy has dogged the case for two years and Democratic allegations of a cover-up by the Bush administration were made during last year's presidential election campaign.

Former president George Bush recently received a subpoena from Mr Drogoul's lawyers to testify in the trial.

In a related development, it has been learned that the US Federal Reserve, which has reopened its BNL investigation, is planning to question bank officials in Rome next month.

Ontario appeal for HIV tests

By Bernard Simon in Toronto

THE Ontario government has urged any of the province's 9m residents who had a blood transfusion between 1978 and 1985 to be tested for the HIV virus. The warning stems from the growing number of cases which have come to light of people who were infected with the virus before blood was screened closely for it.

Mrs Ruth Grier, the province's health minister, estimated tests could involve tens of thousands. The chief medical officer has written to all doctors in the province.

Toronto's Hospital for Sick Children has identified at least five HIV-positive cases since issuing a similar call earlier this year for patients who received blood transfusions in the early 1980s. None of these patients has so far developed Aids symptoms.

Canada began enforcing heat-treatment of blood products in 1985, which kills the HIV virus, in November 1985. However, allegations have been made that the government and the Red Cross, which collects blood donations, delayed the heat-treatment regulations.

A Canadian television documentary claimed earlier this week that the Red Cross continued to stock blood products that had not been heat-treated for several months after warnings by the government that reliance on these products "cannot be justified".

The federal government offered compensation packages of C\$120,000 (\$84,000) in 1989 to any haemophiliac or hospital patient who contracted HIV through a blood transfusion.

So far, about 940 people, including 266 blood-transfusion recipients, have qualified for the payments. Any recipient is required to waive future legal claims against the government. Several provinces have also agreed to pay compensation.

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Clinton has talks with exiled Haiti president

By Nancy Dunne
in Washington

PRESIDENT Bill Clinton yesterday met Haiti's exiled president, Fr Jean-Bertrand Aristide, to discuss plans to return him to power, saying: "There's a major potential for a victory for democracy." Mr

Clinton was expected to announce US participation in an international force to help retrain Haiti's army and work on military construction.

Fr Aristide, due to return to office on October 30, is expected to name Mr Robert Malval, a respected businessman and a centrist, as his prime minister.

Castro looks to the dollar for help

Legalising foreign exchange aimed at saving economy, writes Damian Fraser



Daniel Ortega, former Nicaraguan president, left, Fidel Castro, and Cuauhtémoc Cárdenas, leader of Mexico's Revolutionary Democratic party, at a gathering of leftist leaders in Havana this week

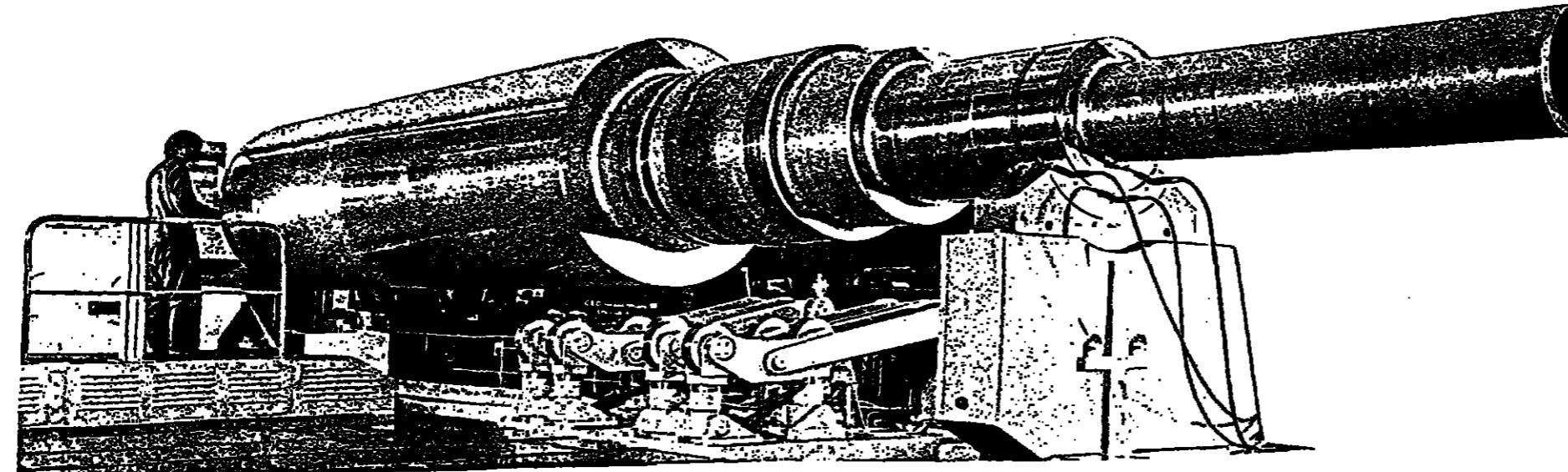
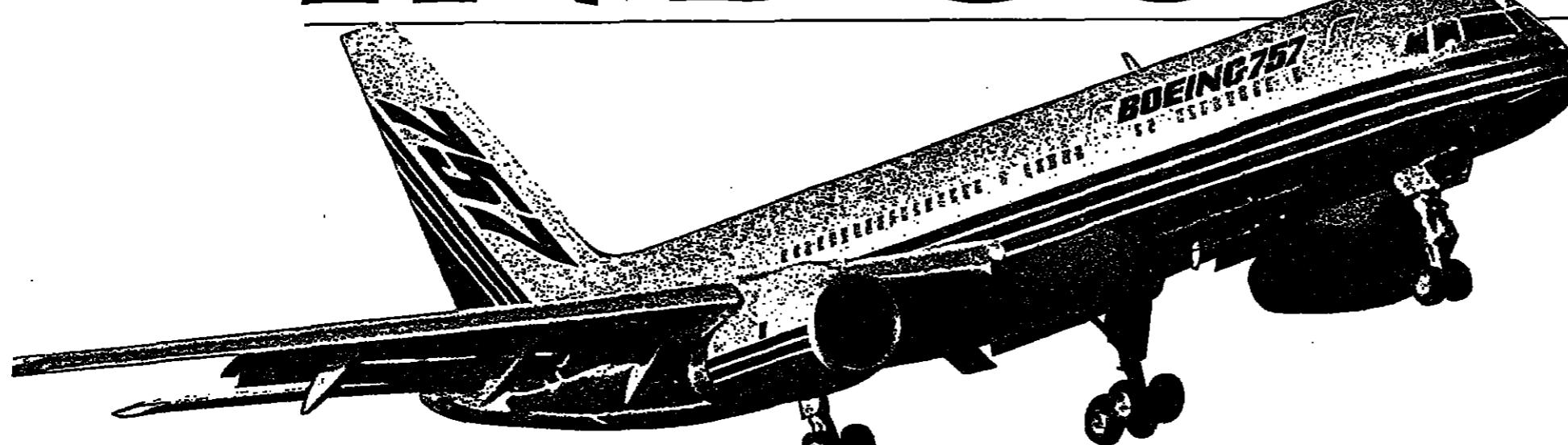
Costs is a measure of the dire state of the Cuban economy and of the failure so far of a limited economic opening to improve conditions. The overtures to foreign capital are believed to have brought in just \$50m over the past couple of years, according to Mr Andrew Zimbalist, a Cuba expert at Smith College, Massachusetts. This is a fraction of the annual aid and subsidies Cuba used to receive from the former Soviet bloc.

Since the collapse of the Soviet bloc in 1989, the Cuban economy is reckoned to have shrunk by about half, while imports have fallen from \$8.1bn to \$2.2bn last year. This year the economy is likely to be reduced by another 10 per cent, says Mr Zimbalist, in part because of this year's stretched sugar crop, which is forecast at 4.2m tonnes, 10 per cent down from last year.

While the disintegrating economy has yet to provoke signs of overt and organised opposition to Mr Castro, daily life is becoming increasingly difficult. Electricity blackouts from anything up to eight hours are common, Havana residents often wait three hours for a bus, and basic necessities such as soap and cooking oil are unavailable in shops for weeks at a time.

The lack of spare parts and energy means most factories are closed, as attested by thousands of people roaming Havana streets in working hours apparently with nothing to do. A recent outbreak of more than 45,000 cases of a neural disease that can cause blindness has been attributed in part to malnutrition.

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THE SYMBOL OF POWER

NEWS: INTERNATIONAL

Trial begins of LDP's former godfather on charges of tax evasion

Kanemaru lodges not guilty plea

By Robert Thomson
in Tokyo

PUSHED into the courtroom in a wheelchair, Mr Shin Kanemaru, the once all-powerful godfather of the ruling Liberal Democratic party, yesterday set calmly through the first day of what is seen as the trial of the traditional Japanese way of politics.

Mr Kanemaru, 78, pleaded not guilty to evading Y1.637m (\$9.64m) in taxes due on funds raised from the construction and other sympathetic industries that prosecutors say were for personal use.

However, Mr Kanemaru claims that the money was needed to realise his "cherished dream of political reform."

Raids on Mr Kanemaru's home and office uncovered a remarkable Y5bn haul of gold bars, bank debentures and cash, part of the assets used to maintain his position as the LDP's pre-eminent power broker, fixing political disputes and backing loyal MPs. He suggested the funds were "tokens of gratitude" from enthusiastic supporters.

Prosecutors intend the case to be a warning to other politicians and their corporate donors.

Related investigations have already led to the resignation of a provincial mayor and the arrest of executives at four leading construction companies for alleged bribery.

Mr Kanemaru is alleged to have accumulated Y1.622bn of taxable funds from 1987 and to have concealed the money through the purchase of difficult-to-trace bank debentures. Money is said to have been



Protesters demanding firm action over tax evasion carry the message "Cheer up, Tokyo District Public Prosecutor's Office - the trial is with you" outside the court before the first trial hearing yesterday of Mr Shin Kanemaru, the former LDP godfather

hidden in his bedroom.

The trial of Mr Kanemaru and his former secretary, Mr Masanisa Hishiba, 49, alleged to have evaded Y307m in taxes, comes in the middle of a debate on reform of a political system prone to scandal.

Typical of Japanese procedure, the case will be drawn

out with the next sitting scheduled for September 7.

An unusual confession last year from Mr Kanemaru that he had received Y500m in illicit funds from a trucking company, Sagawa Kyubin, set the case in motion after public anger that prosecutors then showed unusual tolerance in

allowing him to draft a statement from the comfort of his home.

Sensing their reputation had been tarnished, the prosecutors began a far tougher investigation into his finances and his well-known links with the construction industry, an important source of LDP funds.

The prosecutors' opening statements yesterday did not implicate other leading politicians, but it is expected that the case will prove extremely embarrassing for politicians close to Mr Kanemaru, including Mr Ichiro Ozawa, who has since left the LDP to form the Japan Renewal party.

Mieno expects recovery to be weak

By Robert Thomson

MR YASUSHI MIENO, governor of the Bank of Japan, yesterday forecast a weak economic recovery late in the year, toning down the bank's previous forecasts of a "mild" recovery in coming months and stirring expectations of a cut in official interest rates.

The Bank of Japan has yet to concede that the weakening economy has hit bottom, but the more optimistic Economic Planning Agency yesterday suggested that "signs of recovery" were already emerging.

A spate of indicators this week suggests that the economy turned down again in May after appearing to have touched bottom. For the first time in four months, the EFA's index of leading indica-

tors fell below the 50 per cent line between "boom and bust," while household spending was down 1.8 per cent.

Japanese government officials are concerned that the yen's rapid appreciation and political instability are undermining prospects for recovery.

There are doubts about the ability of the Liberal Democratic party, which has lost its parliamentary majority, to push through measures such as income tax cuts.

Political instability has prompted Japanese businesses to turn to the Bank of Japan, which is resisting calls for the official discount rate to be cut from 2.5 per cent to 2 per cent, arguing that the present level is not a barrier to economic recovery.

Meanwhile, Mr Mieno told a conference of regional bankers they must continue to confront their growing pile of non-performing loans and attempt to improve asset quality.

He has encouraged banks to deal with the problem more quickly than the Finance Ministry, which again yesterday suggested that the loans be written off in the "longer term".

In response to Iraq's request for the lifting of sanctions in return for its co-operation, he had undertaken to report to the Security Council if and when Baghdad was in full compliance with all of the provisions relating to weapons.

He noted that the imposition of the oil embargo was linked directly to those provisions. Still, it would be for the Council to decide how to respond.

The US and Britain are said to want to insist that Iraq first observe the resolutions concerning human rights, including those of the Kurds and Shiites.

Beijing acts to rein in speculators

CHINA yesterday ordered its military to stop using public funds to gamble in property and foreign exchange trading, Reuter reports from Beijing.

An order from the Central Military Commission, published in all the main newspapers, demanded that illegal uses of funds should be investigated and the culprits punished.

The attempt to rein in speculative fever in the military came as Vice Premier Zou Jiahua promised stern measures to crack down on real estate speculation throughout the country that has caused heavy losses to the state.

The Ministry of Justice joined the campaign to restore economic order, forbidding lawyers from giving professional advice to "illegal fund-raising" activities, including unapproved stock and bond issues. China is trying to reassert control over an economy that is overheating - growth is at nearly 14 per cent a year and inflation in large cities is more than 20 per cent.

Military funds must not be put into personal savings accounts, the Central Military Commission order said. "It is strictly forbidden to speculate in foreign exchange."

The military commission, which commands the 3m-strong People's Liberation Army, ordered an end to expensive projects that have nothing to do with defence. Real estate speculation has turned much of China's countryside into a building site and sent the costs of raw materials soaring.

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Fears over China's drive to modernise armed forces

By Victor Mallet in Singapore

SINGAPORE yesterday voiced Asian concerns about China's drive to modernise its armed forces and reassess its claims to the disputed Spratly islands. As foreign ministers arrived in Singapore for a meeting likely to endorse the creation of a new forum to discuss regional security.

The ASEAN members - Brunei, Indonesia, Malaysia, the Philippines, Singapore and Thailand - have been alarmed by recent Chinese attempts to assert control over all the islands in the South China Sea, including those claimed by ASEAN states and by Vietnam.

Both China and the ASEAN countries are anxious to pro-

tection their fast-growing economies from political instability, and both parties say they are willing to engage in security talks.

Details have yet to be finalised, but some ASEAN officials say a forum will be established to include ASEAN, its existing "dialogue partners" (the US, the EC, Japan, Australia, New Zealand, Canada and South Korea), as well as China and Vietnam and possibly India and Russia.

Several Asian countries are increasing defence spending in the aftermath of the cold war, partly because they are becoming richer and partly because they want to protect themselves as the US reduces its military presence in the region.

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Both China and the ASEAN countries are anxious to pro-

Pakistan devalues currency by 6%

By Farhan Bokhari
in Islamabad

PAKISTAN'S new caretaker government, headed by Mir Moen Qureshi, a former World Bank official yesterday devalued the rupee by 6 per cent in an attempt to boost exports.

The Finance Ministry said international currency movements had caused distortions in Pakistan's trade and the government had determined that a significant adjustment was required.

The move, which followed a 3 per cent devaluation on July 15, set the official rate at Rs29.85/29.99 to the dollar. It was welcomed by exporters and on the Karachi stock market, where textile shares rose

in expectation of improved profits.

The All Pakistan Textile Mills Association, the leading manufacturers' association, had demanded a devaluation to overcome competition from cheaper Indian and Chinese exports.

Pakistani export earnings in the financial year which ended on June 30 were \$6.8bn (\$4.49bn), little changed from \$8.7m in the previous year, but far below the targeted \$8bn.

Mr Mir Afzal Khan, acting president of the Federation of Pakistan Chambers of Commerce and Industry, said: "This is a first step in the right direction. It was badly needed to compete with Indian goods." Karachi's bourse recovered, see World Stock Markets

Morocco commits of \$1bn for the development of the kingdom's northern region - the main centre of cannabis cultivation.

All this is not to say that the path of reform, however strongly the government may be politically committed to it, is problem-free. A recent report from Citicorp, the US-based banking group, cautioned: "It remains to be seen whether the Moroccan administration will succeed in balancing continuing economic adjustment with the risk of increased social instability as the unemployment rate remains high, at an estimated 20 per cent in 1992."

The reforms enacted since 1983 have increased already large income disparities and all agree that a 55 per cent illiteracy rate among men and the resulting low labour qualifications constitute a serious handicap for the expanding export sector.

A confidential World Bank study recently noted: "There has been no significant expansion [of overall manufacturing] relative to GDP since 1980."

Although recent manufacturing growth has been better than average for lower-middle-income countries, out-turns are less impressive when compared with several developing countries that are Morocco's international competitors."

Moroccan manufacturing faces three further challenges. The first is to move up the technology ladder faster. There are encouraging signs. In the last five years, the export of value-added products has doubled, moving from 22 to 30 per cent of the total.

The second is to spread export activity beyond the traditional Casablanca-Rabat corridor. The country's trade performance remains critically dependent on France which accounts for nearly a third of all exports.

The third is to diversify the sources of foreign investment. Here the most notable fact is the fast rise of Spain, which is consolidating its recently won position as the kingdom's second largest trade partner and source of foreign investment after France.

Baghdad weapons accord spelt out to UN

By Michael Littlejohns, UN Correspondent in New York

IRAQ has finally agreed to on-going United Nations monitoring and verification of its nuclear, chemical, biological and heavy weapons capability in a bid to have sanctions lifted, the Security Council was informed last night.

After five days of negotiations in Baghdad, Mr Rolf Ekeus, head of the UN weapons inspection commission, reported the accord and disclosed that high-level technical talks on its implementation would begin in New York at the end of August.

They attacked several positions within Israel's self-declared security zone in south Lebanon using artillery, rockets and heavy machine gun fire.

Meanwhile, a UN technical team was due to go to Baghdad today to mount surveillance cameras at two missile sites that were at the centre of a tense confrontation between the UN and Iraq, which had refused to permit such installation.

The cameras will not be activated immediately and that question will be among those to be discussed in the forthcoming negotiations.

However, Mr Tariq Aziz, the Iraqi deputy prime minister, provided what Mr Ekeus termed explicit assurances of "adequate notice" prior to test firings and to facilitate inspections whenever and as often as the commission deemed necessary.

At a press conference, the UN official voiced confidence that his inspectors would soon learn of any Iraqi attempts to fire rockets, even those up to a range of 150km permitted under the ceasefire resolution, let alone rockets above that limit.

In response to Iraq's request for the lifting of sanctions in return for its co-operation, he had undertaken to report to the Security Council if and when Baghdad was in full compliance with all of the provisions relating to weapons.

He noted that the imposition of the oil embargo was linked directly to those provisions. Still, it would be for the Council to decide how to respond.

The US and Britain are said to want to insist that Iraq first observe the resolutions concerning human rights, including those of the Kurds and Shiites.

Guerrillas in new offensive against Israel

By Roger Matthews, Middle East Editor

THE danger of a big military confrontation in south Lebanon increased sharply yesterday after Iranian-backed guerrillas launched a new offensive against Israeli positions and those held by their local allies.

"We will not stand idly by in the face of aggression. We shall fight with all means at our disposal," he said in an interview on Voice of Lebanon.

Damascus radio has also warned that an attack on Lebanon would be considered as aggression against Syria.

Israel hit back against yesterday's attacks with artillery fire and helicopter gunships were in action against suspected guerrilla positions.

The fighting comes at a delicate moment in Middle East peace negotiations, with Mr Warren Christopher, the US secretary of state, planning a visit to the region later next week in an effort to persuade all parties to resume negotiations in Washington next month.

Hizbullah and its Palestinian allies in south Lebanon are opposed to the peace process which they believe will only result in a formal capitulation to Israeli occupation of Arab territory.

Egypt and IMF in accord on debt relief deal

By Mark Nicholson in Cairo

Egypt and the International Monetary Fund have agreed on a draft letter of intent for a three-year extended fund facility which would trigger the debt relief of about \$3bn (£1.98bn) owed to the Paris Club of creditor nations, and which charts the next phase of the country's structural adjustment reforms.

The letter sets the terms for Egypt's second agreement with the fund since it returned to the agency in 1991. The proposed reforms will make the country's progress towards a more open, free-market economy "irreversible," Mr Abdel-Shakour Shala'an, director of the fund's Middle East department, said in Cairo.

The letter will go before the fund's board for final approval at a meeting scheduled for September 17.

Board approval is expected to depend on Egypt first taking a series of measures on tax and trade liberalisation.

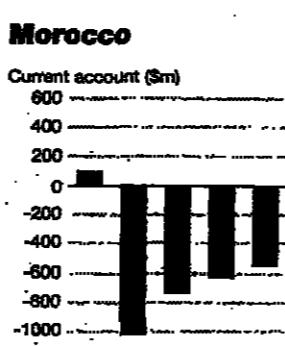
Approval would then lead to the relief of 15 per cent of Egypt's outstanding Paris Club debt, as it stood in May 1991 when Egypt struck its first IMF agreement, and an accord with sovereign lenders to tie debt relief to progress on economic reforms.

Five per cent of the total debt - which then stood at more than \$20bn - was written off in July 1991 and Paris Club creditors have said further 20 per cent will be relieved if Egypt satisfies the terms of this second IMF agreement.

Under the first accord, Egypt cut its budget deficit to 3.5 per cent of GDP from 20 per cent, halved inflation to 12 per cent, and

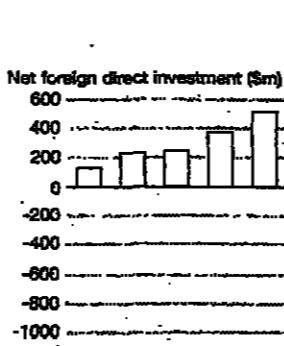
Morocco

Current account (\$m)



Source: Moroccan Finance Ministry

Net foreign direct investment (\$m)



Source: Moroccan Finance Ministry

Morocco was forced to reschedule its foreign debt. While the burden of the \$21.5bn foreign debt remains significant, with total external debt at 50 per cent of GDP, the debt service ratio (debt principal and interest payments as a proportion of export earnings) has been halved to about 34 per cent - helped by Saudi Arabia's forgiveness of nearly \$3bn worth of loans to thank King Hassan for support during the Gulf war.

This is a marked change from 10 years ago, when

A budget deficit which was running at 12 per cent of GDP 10 years ago was cut to 1.7 per cent in 1992. This has been at the price of a sharp reduction in state investment but also higher tax receipts and a more efficient tax system.

Real GDP growth averaged 4.5 per cent between 1985 and 1991 while inflation was at 5.5 per cent over the same period.

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Deutsche Telekom signs up to modernisation plan \$1bn Russian telecoms deal

By Ariane Gonillard in Bonn

DEUTSCHE Telekom, the German state-owned telecoms monopoly, and Intertelekom, the Russian state-owned long distance telephone operator, yesterday signed a memorandum of understanding to co-operate on a \$1bn (860m) project to modernise Russia's telecommunications infrastructure.

The project involves a consortium of western telecoms groups which will invest up to \$600m to install a digital overlay network connecting Russian cities with western

Europe. The Russian side is expected to invest \$400m in the project.

German officials said Deutsche Telekom was the first foreign company to sign a memorandum of understanding for the network; the final project would probably be granted to a consortium involving three of four western telecoms groups.

The memorandum was signed during a visit by Mr Wolfgang Bötsch, German post and telecoms minister, to Moscow. Mr Vladimir Bulgakov, his Russian counterpart, said the project would start next year.

The project involves a consortium of western telecoms groups which will invest up to \$600m to install a digital overlay network connecting Russian cities with western

The project, called "50 times 50", plans to build 50,000km of glass fibre cables above the normal telecoms infrastructure.

The cables will connect 50 Russian cities with 50 connecting points in the west.

Deutsche Telekom said it would use its experience in eastern Germany to modernise the Russian telecoms infrastructure. The German monopoly installed an initial 3,000km long digital overlay network in eastern Germany in 1991.

The network, which initially connected eastern and western cities within Germany, is now

replacing the original analogue network in eastern Germany. Deutsche Telekom also installed a radio system connecting telephone operators to the digital network until proper cable links are in place.

The German company is also participating in a joint venture to establish satellite links connecting the former Soviet republics and other eastern European countries with western partners.

Participants in the joint venture, called Romantis, include Bosch, the German engineering company, and Dornier, the German aerospace group.

Hitachi in deal to sell Apple PCs

By Michiyo Nakamoto in Tokyo

HITACHI will sell Macintosh personal computers made by Apple of the US as part of its client-server systems, the Japanese electronics group said yesterday.

The deal reflects the growing interdependence of companies in the computer industry as well as a move towards more open systems in which computer users are able to use a

combination of machines from different companies.

Hitachi will buy the PCs from Canon Sales, a subsidiary of the camera and office equipment maker which is one of Apple's main distributors in Japan.

Canon Sales for its part will sell Hitachi's workstations and servers. A server is the master computer in a PC network which stores and provides access to programmes and net-

work facilities. The deal - the first tie-up between the two companies - also calls for Hitachi and Canon Sales to develop software jointly for the new systems.

The Macintosh PCs to be sold by Hitachi will be part of its client-server systems which will use Hitachi's workstations for the central database and Apple's PCs as the client.

Apple has been making substantial inroads into the Japa-



Sharing of seeds, which was the lifeblood of the Indian green revolution, is threatened

Patents plans 'sow seeds of destruction'

Shiraz Sidhva on warnings of the consequences of copyright draft

T HOUSANDS of farmers gathered this week at Navalgund, a hamlet in Karnataka, 11 hours from Bangalore, to launch a seed *satyagraha*, or non-violent protest, against multinational companies in the seeds business.

They are members of a powerful association of small farmers in the lush southern Indian state who attacked the administrative blocks of the Cargill Seeds factory in Shiravara near Bellary last week.

Despite the farmers having razed the buildings, Mr M D Nanjundaswamy, president of the farmers' union, insists that he is a follower of Mahatma Gandhi, and says they had "rightly and rightfully" attacked the US multinational's premises, the second action against the company in less than a year.

Cargill was targeted first, because "they are one of the biggest seed producers in the world, who use their clout to

impovertish third world farmers," says the 57-year-old law professor-turned farmers' mascot. "Cargill and other multinationals have a philosophy that threatens the very sovereignty of the nation. And we will continue to attack them."

The average Indian farmer knows little about the Uruguay Round of the General Agreement on Tariffs and Trade which seeks to tighten patent laws in developing countries. But Mr Nanjundaswamy has taken it upon himself to interpret the implications to India of the Dunkel draft proposals on trade-related aspects of intellectual property rights (TRIPS).

"The installation of a patents regime in genes, plants and all farm inputs, where none exists, is to gain control of a nation's economy," he says.

Cargill and other companies that have set up joint ventures in Karnataka deny that they are draining Indian genetic resources. They claim that all hybrid seeds sold by the company are derived from imported germ plasm, and that yields have improved considerably since they started marketing their seeds to farmers at competitive prices.

The Karnataka farmers fear that transnational and multinational corporations, with their patent-protected seeds, chemicals, money and clout, will push them off the land.

M s Usha Menon, scientist at the National Institute for Science, Technology and Development and a member of the national working group on patent laws, says that if India accepts the suggestions made by Mr Arthur Dunkel, former director-general of Gatt, the massive informal farmer-to-farmer seed exchange that thousands of Indian farmers depend upon will no longer be possible.

"Farmers have been getting foundation seeds from the agricultural universities and multiplying them for their own use and selling them to other farmers," she says.

"This sharing of seeds was the lifeblood of the Indian green revolution and would be threatened if we accept the Dunkel proposals." It would then be obligatory for India to introduce plant breeder's rights, which would prevent both informal sales and the freedom of multiplication.

Mr P Sainath, a Bombay-based journalist whose booklet, *Patent Folly*, attempts to simplify intellectual property rights, says that the world's genetic wealth owes much to small farmers in developing countries.

"Multinational corporations are appropriating seeds and plant varieties that have traditionally belonged to developing nations, making some modifications, and patenting them to sell them back to the poorer country at much higher prices than farmers would have to pay," he says.

Critics of plant breeders' rights have argued that the world's vast bio-diversity should not be exploited for the commercial gain of a few powerful companies at little or no benefit to the country from whose resources a product is derived.

For instance, Vincristine, a cancer drug, was developed from a source grown in Madagascar, but critics say the country derives no benefit from the drug's million-dollar market.

In another case, a gene for insect resistance in soyabean and maize crops was isolated from a cowpea seed from Nigeria. Two American companies have patented the seed.

Dr R B Singh of the UN's Food and Agricultural Organisation says that developing nations could be excluded from certain technologies which should rightly be theirs.

For instance, a hybrid rice technology developed by the Chinese and patented by two American firms is too expensive for many farmers in China to afford. In Malaysia, oil palm research suffered when multinationals patented the wild germ plasm and were not willing to share it with researchers in the Malaysian government.

The Indian commerce ministry is still to decide whether the government should accept the Dunkel draft's final act. "We are not just going to sign on any dotted line," said Mr Tejinder Khamra, the new commerce secretary.

"Other contracting parties in Gatt should positively appreciate India's concerns, since one-sixth of the world's population lives here."

Thames to head Turkish water project

By John Murray Brown
in Ankara

A CONSOIUMT led by Thames Water, the privatised UK regional utility, has signed a \$700m agreement to build and run a water supply plant in Turkey.

The plant at Izmit, south-east of Istanbul, will be opened for 15 years by Thames which will recover the investment by selling water to the municipality. The project is one of several under negotiation in Turkey using the build-operate-and-transfer method of financing.

Philipp Holzmann of Germany is leading a construction consortium on the DM2bn (€270m) Birecik dam project near the Syrian border. Euronet, the privatised UK power utility, together with Wing Merrill, the private US engineering consultant, are negotiating a \$1bn power plant project for the Marmara region.

Thames's implementation agreement was signed this week by the consortium and the mayor of Izmit at the end of a five-day visit to Turkey by Mr Richard Needham, Britain's trade minister. UK content in the project is worth \$240m.

The consortium still has to agree loan terms and treasury guarantees, although executives regarded the presence of Mr Osman Ural, head of the Turkish treasury, as clear indication the government was prepared to back the deal.

The BOT concept was pioneered by Turkey's late President Turgut Ozal as a way to establish large public infrastructure without affecting the government's balance sheet, an important consideration at a time of severe budget constraints and large foreign debt payments.

The argument for BOT is that as the private sector takes the risk financial disciplines are tighter, because repayment is directly dependent on project completion.

PWT Worldwide, Thames's wholly owned subsidiary, together with the Turkish partners Gamma and Guris, will conclude work on a partly completed dam, construct two pumping stations and more than 100km of mains piping. Construction is expected to be complete in 1997.

The financial package is to include Japanese aid funds, export credits, commercial loans and a 15 per cent equity portion put up by the consortium partners.

Chase Manhattan, financial advisers to the project, say the credit package will be submitted next week to the UK Export Credit Guarantee Department and other European agencies. Syndication with UK and Japanese commercial banks will follow.

BAe pulls out of Romania

BRITISH Aerospace is pulling out of Romania and suspending a licensing agreement under which the country manufactures BAC 1-11 airliners because of lack of payment by its local partner, Virginia Marsh reports from Bucharest.

Romaeiro, the state-owned aircraft manufacturer, said yesterday it had accrued a debt of around \$10m to BAe since 1987.

The move places in doubt a \$250m contract which Romaeiro concluded last February to build 11 up-graded BAC 1-11s for Kiwi International, a new US airline.

US arms dealer to third world

The US became the largest seller of arms to the third world last year, while the overall sales of armaments to that market decreased, Aaron Lewis reports from Washington.

A study by the Congressional Research Service said the US was responsible for 57 per cent, compared with Russia's 9 per cent.

Worldwide weapons sales reflected Russia's reduced performance totalling only \$23.9bn last year, \$4.7bn less than in 1991.

The third world, in particular, has imported fewer weapons in the wake of the dissolution of the Soviet Union. This affected in particular Vietnam, Cuba and Syria.

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MR J.B. PRESCOTT - CEO BHP

Steel - Profit + 28% in 1993. Record productivity levels were achieved this year, together with the successful commissioning of major plant units.

Petroleum - Profit + 21% in 1993. A successful bid for oil developments offshore Vietnam, together with approvals for new developments in the Irish Sea and further exploration successes.

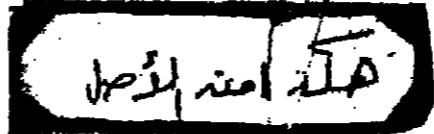
Minerals - Profit + 3% in 1993 - another year's record profit - expansion of the Escondida copper mine planned (50%), and coal developments in Indonesia and Australia.

*Comprises sales, interest and other revenue. †After deducting outside equity interests in operating profit.



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LAW 0944 BHP



Major insists he will stand by Maastricht

By Philip Stephens,
Political Editor

MR JOHN MAJOR, the UK prime minister, last night staked his administration's future on ratification of the Maastricht treaty with an unequivocal warning that he was ready to defy the House of Commons if it voted for the social chapter.

In a stormy, angry debate as MPs prepared for last night's crucial votes on whether Britain should accept the treaty's social provisions, Mr Major said nothing would deflect him from ratification of the treaty.

Accusing his opponents of cynicism and political opportunism, the prime minister said that failure to ratify Maastricht would destroy British influence within the European Community.

Amid scenes at Westminster of blatant arm-twisting, back-stairs bargaining, and passionate pleading, Conservative party managers last night were still struggling to secure endorsement of Britain's social chapter opt-out.

But with the Ulster Unionists still wavering, no-one was confident of a government victory.

Mr Major sought to step up the pressure on Tory opponents of the treaty with an impassioned plea for loyalty



TIMEROOT: MPs expected to be voting well into the night

and unity at a packed meeting of the backbench 1922 committee only hours before MPs were due to troop through the division lobbies.

He warned that imposition of the social chapter would risk aborting the economic recovery now underway, driving out British businesses and jobs to overseas competitors and undermining the flow of overseas investment in the UK.

The prime minister told the Tory rebels whatever the outcome they would fail in their attempts to wreck the entire treaty. Dismissing suggestions that he might be forced to embrace the social chapter he said the enactment earlier this

week of the European Communities (Amendment) bill had provided the authority for ratification of the original treaty. He added: "Rarely in recent history has Parliament shown its will so effectively. Today's debate is an attempt to frustrate that will."

His comments - signalling his readiness to defy the alliance of opposition parties and Tory Euro-sceptics ranged against him - provoked outrage and warnings of a constitutional crisis from opposition leaders.

Mr John Smith, the Labour leader, accused Mr Major of threatening to ride roughshod over the will of parliament, warning that the social chapter opt-out would turn Britain into the "sweatshop of Europe".

But in defiant mood Mr Major said that yesterday's debate had no relevance to the ratification process: "Parliament if no longer debating the Maastricht treaty, the bill is now an act. In due course the treaty will be ratified."

Emphasising that Britain could not renege on its commitment, he told MPs: "If we wilfully throw away our capacity to defend our interests and promote our policies in that (European) market, I believe this country will pay a dear price for that folly in the years to come."

Over lunch, Euro-sceptic Tory MPs were confident of victory. Later they were not so sure: "The social chapter is difficult for some of our boys to vote for. But the whips are running around like bees."

By evening, as Mr Major gave his end-of-term pep talk

Stately swan in the nick of time, says smiling PM

By Ralph Atkins

MR JOHN Major tried to conjure an image of serene determination. He seemed to see Maastricht as a stately swan, enjoying an inexorable drift towards ratification. This he implied, was a day for a spot of fishing or baiting the opposition parties.

But beneath the surface, government business managers paddled frantically around the Palace of Westminster, trying to keep the whole ship afloat.

The drama had begun to unfold earlier. Cabinet met, government whips began calculations. On the terrace at lunchtime, it was jolly weather for messaging about with votes.

Would Mr Michael Heseltine, trade and industry secretary, have to rise from his sick bed? Perhaps a boat down the Thames from his Oxfordshire home? The nine Ulster Unionist MPs met and discussed tactics but they were silent on how they would vote.

Over lunch, Euro-sceptic Tory MPs were confident of victory. Later they were not so sure: "The social chapter is difficult for some of our boys to vote for. But the whips are running around like bees."

By evening, as Mr Major gave his end-of-term pep talk



STEPPING OUT: chancellor of the exchequer Kenneth Clarke and foreign secretary Douglas Hurd (right) leave No 10 yesterday

Commons told to defend influence within Europe

Alison Smith and David Owen hear the Maastricht Treaty debate

MR JOHN SMITH, leader of the opposition Labour party, called on MPs to support the social provisions of the Maastricht treaty and warned the prime minister that if he sought to defy the will of the House he would have "exceeded the power of his office".

Mr Smith claimed that the debate was more about the tattered reputation of a discredited prime minister than the national interest.

This theme was taken up by Mr Paddy Ashdown, leader of the Liberal Democrats, the centrist third party, who also told Mr Major that if the vote went against the government "we expect him to obey it".

To Labour cheers Mr Smith insisted that Britain had no future as the "sweatshop of Europe", and forecast accelerating instead of relative economic decline if the policies of social devaluation which lay behind the attempt to opt-out from the social chapter continued.

Brushing aside suggestions from Conservative backbenchers that acceptance of the social chapter would mean a return to trade union domination he emphasised that it did not extend to pay, the right of association and the right to

strike.

Mr Smith said Britain was alone among the 12 member states of the European Community in opposing a modest extension of its competence to such matters as the protection of health and safety of people at work and equality of opportunity between men and women.

Earlier Mr Major had delivered an impassioned warning that unless the UK honoured its obligations it would lose its growing influence within the European Community.

In a vigorous speech opening

the debate on the social chapter, the prime minister made an urgent and direct appeal to potential Tory rebels to think again before joining opposition parties in a "cynical" vote for the social chapter.

The electric atmosphere in the packed Commons chamber alternated between uproar and rapt silence, as Mr Major said that the true will of parliament had been expressed in the 71 votes in favour of the Maastricht act. They "should not be frustrated by one parliamentary motion".

If there were a free-standing

debate on the social chapter, he asserted, MPs would reject it. He had been acting "within the remit of parliament" when he negotiated the treaty, including the opt-out from the social chapter.

Insisting that the UK would ratify the treaty, Mr Major made it clear that the Tory Euro-sceptics were wrong to have convinced themselves that voting with Labour would prevent ratification.

The unholy alliance lined up against the government was "not based on any conviction whatsoever". A vote cast with

the aim of preventing ratification of the treaty would be "a cynical and disreputable vote."

Two former rebels - Mr Michael Lord and Mr John Carlile - intervened in the prime minister's speech to announce that they would vote with the government. "I am always delighted to accept a sinner returning home," Mr Major replied.

"The good European does not accept every piece of nonsense from Brussels because it has a European label," he said. It was just one example of the direct and plain language that marked a speech studded with soundbites for much of its 40 minutes.

Cry of trespass renews battle with the courts

Maastricht case has opened very old wounds, reports Gillian Tett

Part of the problem is, as Professor Trevor Hartley of London School of Economic points out, that the Rees-Mogg case is not so much challenging parliament, but rather the role of the government.

Indeed, if one follows Lord Rees-Mogg's reasoning through, his case is potentially arguing that parliament should enjoy stronger powers.

However, the other problem, says Mr Paul Craig of Oxford University, is her use of "Article Nine".

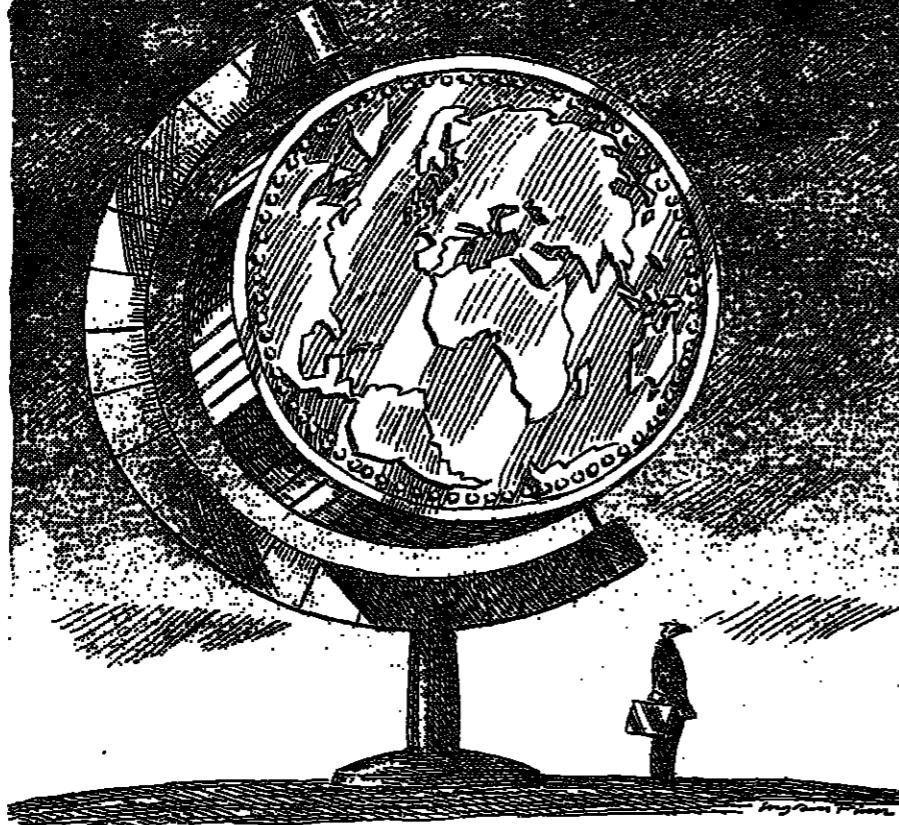
When Mrs Boothroyd quoted the article from the 1689 Glorious Revolution's Bill of Rights, which declares that "The freedom of speech and debates or proceedings in parliament ought not to be impeached or questioned in any court or place out of parliament", she appeared to be suggesting that the courts did not have the right to challenge parliament's right to ratify the Maastricht treaty.

But, as Mr Craig yesterday pointed out, article nine has usually been understood to have two, quite different implications - firstly, to ensure that parliamentary debate enjoyed protection from any court action; and secondly, to ensure that the courts could not interfere in the internal proceedings of parliament.

"What the courts are being asked about here is not whether the parliament should have passed the act, but about how it is being interpreted. Does it fit the Maastricht bill?" explains Mr Craig.

Furthermore, as Mr Craig points out, it is not only the House of Commons that can be affected by article nine - since the law has long been law, the courts have the right to interpret and apply it. So if the House of Commons wishes to ensure that its relationship with the courts is clarified further, it seems that it may have to start again - and draft a new law.

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NEWS: UK

Exports slow amid fears of EC downturn

By Emma Tucker,
Economics Staff

GROWTH OF manufacturing exports slowed in the second quarter amid fears that deepening recession in other European Community countries and a stronger pound could threaten the UK's competitive advantage.

In an extensive survey covering 9,000 companies in the services and manufacturing sectors, the British Chambers of

Commerce reported that sales and orders of manufacturing exports did not improve in the three months to June, for the second consecutive quarter, only one in five companies reported higher export sales and orders.

The Chamber's overall conclusion from its quarterly economic survey was that the recovery remains broadly based and gradual, with growing domestic demand.

Small companies continue to

lag behind the bigger ones with only one in 10 small businesses enjoying growing order books. Plans to take on more employees, however, is concentrated among small companies.

The balance of manufacturing companies enjoying higher domestic sales compared with the previous quarter rose from 5 per cent to 19 per cent. There was a similar sharp jump in the performance of service sector companies. A balance of 27 per cent of companies reported

higher quarter-on-quarter sales, against only 13 per cent in the first three months of the year.

The Chambers' main concern was UK export markets. "Our ability to compete internationally remains patchy," said Mr Christopher Stewart-Smith, president of the Chambers.

He added that although companies were less worried about inflation and the level of interest rates, there was concern that the UK's competitive edge

which followed devaluation might be eroded.

There was good news on investment. Manufacturing and service sector companies revised their investment plans upwards. The rise in sales in the second quarter has also led to an increase in the number of firms working at full capacity, with 22 per cent of manufacturers claiming to have no excess capacity at present.

Unemployment, according to the survey, continued to rise in

the manufacturing sector but was static in services. Both sectors expect to increase staff over the next three months.

The survey found that there was no easing of recruitment difficulties in the second quarter. The problems are higher for professional and managerial staff than for any other category.

In spite of the overall rise in sales and orders, business confidence rose only slightly in the second quarter.

£5.6m. Over half those represented were customers of the break, which collapsed in September.

Britain in brief



Japanese boost UK car figures

Sharp production increases by Japanese motor manufacturers pushed total UK car production in June to the highest level for a single month for nearly three years, and the highest for the month of June for 19 years.

The car industry's performance is in stark contrast to that of the main Continental car producing countries - Germany, France, Spain and Italy - where output has been falling by up to 30 per cent since the beginning of this year.

Last month's output increased 4.3 per cent, to 154,753 from 129,203 in June last year. Statistics for the first five months of the year show that Nissan output up 43 per cent, to 115,244, and Toyota and Honda - each in production for the first time this year - producing 9,727 and 10,886 units respectively.

NatWest Tower 'safe and sound'

The 600ft National Westminster Tower, a City of London landmark, has been found to be structurally sound, according to a report commissioned in the wake of the April bomb blast.

Lonrho wins right to sue

Lonrho, the international trading conglomerate, has won the right to sue the Fayed brothers for financial loss over an alleged dirty tricks campaign fought since the brothers gained control of the House of Fraser stores group.

The Court of Appeal overruled a High Court decision to strike out Lonrho's claim as "an abuse of the process of the court". The feud between the two sides, involving many hard-fought court hearings, has been going on since 1985 when Mohamed and Ali al-Fayed won control of the House of Fraser stores group.

Names face legal action

Lloyd's of London could issue writs in the next few weeks on four Names unwilling to pay losses, the first such legal actions since the spring of 1992.

In another sign that attitudes towards rebel Names could be hardening, Mr Peter Middleton, chief executive, was sharply critical of an alternative business plan circulated by Mr David Springfield, a former insurance broker.

Explaining the legal move, Mr Middleton said the market's authorities were targeting those Names - individuals whose assets support the insurance market - who "can pay but won't pay".

AT&T calls for tougher regulation of rival BT

By Andrew Adonis

AMERICAN Telephone and Telegraph, the US telecommunications company pressing to compete in the UK, called yesterday for much tougher regulation of British Telecom.

In a submission to Ofcom, the industry regulator, AT&T said BT should be forced to publish tariffs for services needed by competitors to interconnect with the BT network.

The demand goes beyond draft Ofcom plans, which would oblige BT to publish full accounts for its broad "retail" and "network" businesses.

Citing the US model, where published tariffs for interconnection are the norm, AT&T claim that " unbundling" BT's costs for interconnection "is necessary to ensure that customers pay only for the services they receive".

At present, competitors to BT have to negotiate an interconnection tariff without detailed knowledge of relevant BT costs, subject to an appeal to Ofcom if they believe they are being unfairly treated.

AT&T also criticises BT's control of telephone numbers, directory services and other advantages "which give it an artificially enhanced competitive position in the market".

AT&T's submission is the latest stage in its campaign to gain access to the UK market.

Results, Page 19



As part of their campaign against new government restrictions, UK trawlers earlier this year blockaded a number of British ports, including Teesside above

FISHERMEN yesterday won the right to a judicial review of government plans to limit the number of days they may spend at sea each year, writes Alison Maitland.

The National Federation of Fisher-

men's Organisations, which says the legislation would be financially disastrous for the industry, was given leave to apply for suspension of the rules, due to take effect next January.

The NFFO said overcapacity was a

result of the government failing to pay fishermen to leave the industry under an EC decommissioning programme.

The government, facing EC demands

to conserve fish stocks and cut fleet

capacity by 18 per cent by 1996, has

postponed introduction of the rules from October 1 to give fishermen time to come up with alternatives. The rules will restrict some 4,500 boats to 10 metres long to the same number of days they spent at sea in 1991.

Friends of Asil Nadir protest against SFO

By Rachel Johnson and Richard Donkin

FRIENDS of Mr Asil Nadir, the fugitive businessman, have started what appears to be a concerted campaign against the handling of the case mounted against him by the Serious Fraud Office.

Within hours of publication by Mr Nadir of a 60-page dossier of court transcripts and letters and documents, bound by the UK's strict sub-judice laws, a group of British-based Cypriots began demonstrating in Downing Street.

According to one demonstra-

tor, Mr Mustafa Gencsay, chairman of the Turkish Association of Cyprus (Kibris Turk Cemeyeti), the 50-strong demonstration yesterday morning was orchestrated by the All-Turks Legal Support Group.

Mr Gencsay said Turkish Cypriots were upset by the British authorities' handling of the Nadir case over the past three years.

Scotland Yard confirmed yesterday that three items, formerly owned by Mr Nadir, were taken in a daylight burglary on Wednesday from Christie's, the auctioneers. The items were being held for sale on behalf of his creditors.

In 1990, the Civil Aviation Authority forecast that another runway would be needed by 2005 but Rucase - runway capacity to serve the south east - gives the govern-

Extra London runway may not be needed until 2010

By Tim King

LONDON'S AIRPORTS might not need a new runway for another 20 years, according to the government's advisers.

In a report published yesterday, a government-appointed working party has substantially revised previous estimates of the capacity of the region.

In 1990, the Civil Aviation Authority forecast that another runway would be needed by 2005 but Rucase - runway capacity to serve the south east - gives the govern-

ment and potential developers more breathing space.

The Rucase report concludes that there would be a case for a further runway at either Heathrow or Gatwick by 2010 or, if this were not provided, at Stansted by 2015.

Even without the construction of more runways, Rucase estimates that the major existing south east airports could handle a maximum of 170m passengers a year by 2015. Last year 60m passengers used the airports.

BAA, which owns and operates the three London airports

said the Rucase report showed runway capacity was not the immediate issue.

Sir John Egan, BAA chief executive, said: "BAA's priority is to build Terminal 5 at Heathrow which will make full use of the existing runways."

Rucase concluded only the four major south east airports, Heathrow, Gatwick, Stansted and Luton, offered worthwhile prospects for accommodating a new runway, although it acknowledged that the expansion of regional airports would help meet growth in overall passenger demand.

PEOPLE

Brown benefits from ABCC's expansion

The frantic pace of change at the Association of British Chambers of Commerce over the past three years has put an increasing burden on its small staff. To keep up with the increased workload the chamber has appointed their first deputy director general.

Richard Brown, 32, formerly director of policy, has been promoted to handle the chamber's external affairs and international relations. Recent visitors to the association's cramped Westminster offices have included chamber representatives from Russia and Bulgaria and Brown has a busy programme in Europe over the next few months.

A graduate in French and Spanish from the University of East Anglia, Brown has been with the chamber for three years. Before he spent seven years with the British

Institute of Management, ending as director of policy.

Brown will be number two to Ron Taylor, the director-general and an old chamber hand who has spearheaded the attempt to beef up the British chamber movement. The association is attempting to create a core network of some 50 chambers with the resources to match their German and French counterparts, which enjoy considerable government backing.

In January the association merged with the National Chamber of Trade which draws its members mainly from the retail sector. This boosted membership from 90,000 business to 210,000. Staff numbers have gone up from 20 to 26 and the association has taken a far more active role in the economic debate.

The result of all this activity

Batchelor moves into higher gear at Vauxhall

After seven years spent as executive director, sales and marketing, of General Motors' Vauxhall cars subsidiary, the affable Peter Batchelor is having his responsibilities broadened to embrace all aspects of sales and after-sales care.

The title of vice chairman, commercial operations, goes with the 55-year-old Batchelor's new overall responsibility for service, parts and accessories as well as sales and marketing.

Taking over his old title is Ian Coomber, 48, also no

stranger to a Vauxhall dealer network well pleased with their franchise these days, despite the relatively poor market.

Both Batchelor and Coomber - the latter until now retail and fleet sales director - have played significant roles in Vauxhall's rise from a market share languishing around 8 per cent at the start of the 1980s to more than double that level now.

Coomber will join Peter Lord, director of aftersales in reporting directly to Batchelor.

■ Graeme Seabrook, formerly chief executive officer of Kwik-Save on secondment from Dairy Farm International, has been appointed md of DAIRY FARM INTERNATIONAL.

■ Ken Grove and Jim Thomas have been appointed joint mds of Strachan & Henshaw, part of THE WEIR GROUP.

■ Graham Stilson, formerly md of Dunlop Footwear, part of BTG, is appointed md of the swimwear division of DUNKELD GROUP.

■ Bill Walker, formerly business development director for the VF Corporation Europe, is appointed md of the shirt

division.

■ Keith Tozzi is promoted to become group technical director of SOUTHERN WATER.

■ Mike Clark, formerly

operations director, has been appointed md of MID KENT WATER.

■ Geoff Baldwin, who

combined the roles of

chairman and md, remains

chairman.

■ Christopher Bell, marketing

director of LABROKE Racing,

has been appointed deputy md.

■ Peter Lyall has been

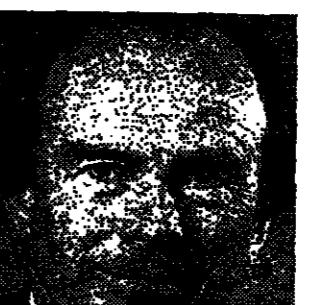
appointed sales director of

Chamry Web, Wakefield, a

subsidiary of WATMOUGH'S

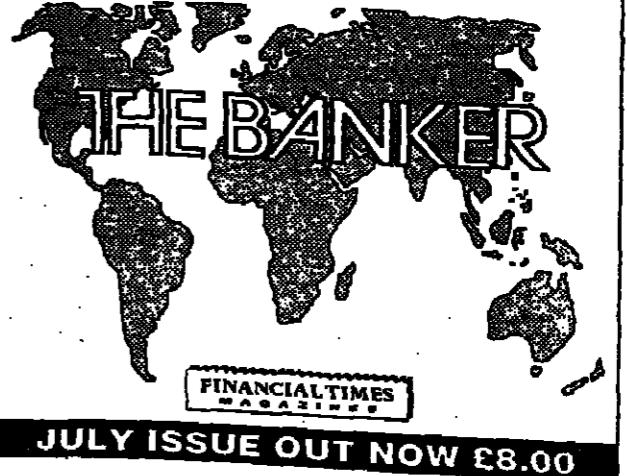
(HOLDINGS).

Derek Edwards



Derek Edwards, who was appointed chairman of Brion in February and of Marling Industries only last month, suffered a heart attack and died on July 21. He was 62. He joined Pillar Holdings in 1961 and became a main board director when the company was taken over by RTZ in 1970. Edwards was a non-executive director of National Express and Henlys Group, a past council member of the CBI, a member of the Gloucestershire Health Authority and a member of the court of Bristol University.

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EUROPEAN BUILDING AND CONSTRUCTION 2

THE Soviet Union, which was built during a dozen five-year plans interrupted only by war and post-war reconstruction, crumbled virtually as it was being built. The mighty dams, steel plants and factories of the first five-year plans were built with forced labour fresh from the countryside, using poor quality steel and worse quality cement. Housing was neglected for three decades, except for a handful of Gothic skyscrapers in Moscow and other cities and the blocks built largely by German prisoners of war in the immediate postwar period.

Then came the shoddy, barracks-like housing blocks with cheap, tar-paper roofs, low ceilings and poky rooms built around the fast-growing cities by Khrushchev in the late 1950s and 1960s. Finally, Russia was disfigured by endless rows of uniform, factory-built housing blocks which made Soviet cities virtually indistinguishable, whether in the freezing tundra or the semi-deserts of central Asia.

All were built the same way from concrete panels assembled on site by giant cranes during President Brezhnev's long, mediocre regime in the twilight years of communism.

The face of former communist eastern and central Europe is being transformed, writes Anthony Robinson

Dynamism can emerge from the wreckage

As a general rule, anything of architectural merit in the Soviet world was either built before the revolution or in that brief post-revolutionary moment when architects like Menshikov and the constructivists managed to put up the odd house or trade union office in super-modernist style.

The low quality of most construction work, and the combined effects of poor maintenance and a harsh climate, have left Russia and the post-Soviet republics with an inadequate and decaying housing stock, oversized factories, dangerous nuclear power stations and rotting infrastructure - from railways to highways which need replacing fast.

The collapse of the official economy, however, has led to cutbacks in mass housing and other building works, but a boom in private dacha building around Moscow and the big cities.

Longer term, the collapse of

central authority and rapid, if chaotic, privatisation is expected to lead to a spate of largely uncontrolled building of low-rise housing in the outer suburbs and a huge volume of small-scale renovation work as owners of newly privatised shops and flats make good decades of neglect.

The first indications of this are already apparent. But the clearest signs of things to come can be seen in former communist east and central Europe where the face of the cities and even villages has been transformed by such developments over the last three years.

Eventually, the reformation of the economies of Russia and other former Soviet republics, especially the energy and raw material rich ones, will create demand for repairs, facilities and new construction which will in itself become a powerful engine of future growth.

This internally generated dynamic will be assisted by bi-

lions of dollars of international aid money and foreign finance initially from the World Bank and other institutional lenders, which will find tangible expression in the building of telecom-

the wreckage of communism in the early part of the 21st century. It will be then on the way to fulfilling the potential for growth and development which made Russia the fastest-

Western companies will play a vital part in reconstructing the Soviet economy - after confusion gives way to a clear set of rules, backed by law

munications networks, the rebuilding and expansion of road and rail links, the modernisation of ports and airports, and a crop of new warehouses, new offices and hotels, new factories and refineries across the board.

At present, much of the former Soviet construction industry is in crisis; it needs a massive infusion of new ideas, new equipment and new management. But those who can look beyond the current and inevitable political turmoil and confusion see an economically dynamic Russia emerging from

growing economy in the world in the decades before the first world war.

The preconditions for such growth are higher output and efficiency of the oil and gas industries, coupled with greater energy efficiency. This will ensure a rising exportable surplus while privatisation of agriculture and the agro-industrial and distribution sectors will end the hard currency drain of food imports.

Western construction companies, energy and agro-businesses will play a vital part in reconstructing the former

Soviet economy, once Russia and other resource-rich states in Poland but is among many central European construction companies helping to rebuild eastern Germany and win contracts in western Europe and further afield.

Similar thinking lies behind a raft of strategic investments by Asea Brown Boveri, Siemens, General Electric, Westinghouse and other energy-related engineering companies. All believe that big contracts will eventually come their way as east and central Europe makes its Soviet-designed nuclear power plants and tackles air and water pollution problems by installing new anti-pollution equipment or replaces wasteful and polluting old plant.

In the meantime, their investment in modernising production facilities in this region is already paying off by giving the parent companies new, low-cost, sources of components and equipment which help to keep overall costs low and improve competitiveness in western markets where wage costs of skilled workers are often 10 times higher.

against last autumn, when house sales plummeted as interest rates fluctuated wildly ahead of Britain's decision to withdraw sterling from the ERM.

Builders, nonetheless, remain very nervous. They are concerned that some of the steam appears to have gone out of the market after a good start to the year.

Until the UK housing mar-

A confidential survey of sales returns by 15 of the country's largest house-builders, compiled by the Housebuilders' Federation, reveals a sharp fall in visitors to show houses since the beginning of May.

Net reservations - sales on which deposits have been paid, less cancellations - rose by about 10 per cent during the first two weeks of June compared with the corresponding weeks last year. Weekly sales this spring were running more than 30 per cent higher than last year.

At one stage during a four-week period at the end of March and the beginning of April, net reservations were as much as 50 per cent higher than last year.

House sales traditionally slacken during the summer and builders hope that they will see a return to much higher levels of demand in September and October. Comparisons ought to look good

ket starts to enjoy a more consistent revival, it is hard to see other areas of construction recovering. A recovery in general contracting may not occur until 1995. Trading conditions are likely to remain tough.

Building material producers,

however, may be helped by lower costs and higher prices as conditions start to ease.

*Construction Forecasts 1993-95. E&C Construction Publishing Research, 30 Regent Street, London W1C 2SP. Tel 0181 580 4790.

OPTIMISM that the worst UK construction recession in memory might be loosening its hold has evaporated since Easter.

The revival in the UK housing market, which contractors and building material producers hoped would presage a more general recovery in construction, has weakened as consumer confidence has deteriorated.

Office building is unlikely to recover even if other areas start to improve

Inquiries from potential purchasers have slowed as concern about the state of the British economy has failed to ebb. The outlook for other areas of construction also remains weak. Private investment in factories, shops and offices is unlikely to recover until other manufacturing and service industries see some improvement.

The general consensus

Andrew Taylor reports on a downturn in prospects

UK activity fails to sustain a bright start to the year

building material suppliers, banks, building societies and large industrial customers, is forecasting only a 0.5 per cent rise in construction next year.

Companies, therefore, are desperately concerned that ministers should not seek to cut public spending on construction as they battle to reduce a public sector borrowing requirement that is forecast to reach £55bn this year.

Sir Robbin Biggam, chairman of BICC, the engineering group which owns Balfour Beatty, the construction company, says a reduction in government spending on road programmes, or the curtailment

of projects such as the extension to the £1.8bn Jubilee underground in London, would ensure that any tentative recovery would be "halted in its tracks".

The underground extension has been delayed by differences between the government and bankers of the failed Canary Wharf Docklands office over the private sector's £400m contribution. Contracts for large parts of the development have been agreed in principle. It is one of the very few big projects where construction could start almost immediately. To lose the work would be a serious blow.

Work is so short that profit margins on many construction jobs remain low to non-existent with contractors bidding at prices that barely cover expected costs. In some cases jobs are being taken at a projected loss with contractors hoping to make up margins by making claims against changes in design and contract specifications which occur on many jobs. Construction lawyers are likely to be very busy over the next few years.

Increased prices for plasterboard, structural steel, glass and concrete, announced earlier this year, are adding to the concern of contractors,

already working on very low margins.

Sir Brian Hill, president of the Building Employers' Confederation, the largest employer organisation, warned earlier this month:

"Our markets are suffering from a lack of consumer confidence caused by political and economic uncertainties, speculation about possible tax increases and a continuing fear of unemployment."

"This is having a particularly severe impact on the private housing market which, having shown an improvement in prospects in the spring, has now faltered with reservations

and house sales falling since the beginning of May."

A confidential survey of sales returns by 15 of the country's largest house-builders, compiled by the Housebuilders' Federation, reveals a sharp fall in visitors to show houses since the beginning of May.

Net reservations - sales on which deposits have been paid, less cancellations - rose by about 10 per cent during the first two weeks of June compared with the corresponding weeks last year. Weekly sales this spring were running more than 30 per cent higher than last year.

At one stage during a four-week period at the end of March and the beginning of April, net reservations were as much as 50 per cent higher than last year.

House sales traditionally slacken during the summer and builders hope that they will see a return to much higher levels of demand in September and October. Comparisons ought to look good

against last autumn, when house sales plummeted as interest rates fluctuated wildly ahead of Britain's decision to withdraw sterling from the ERM.

Builders, nonetheless, remain very nervous. They are concerned that some of the steam appears to have gone out of the market after a good start to the year.

Until the UK housing mar-

A sharp fall in visitors to show houses since the beginning of May

ket starts to enjoy a more consistent revival, it is hard to see other areas of construction recovering. A recovery in general contracting may not occur until 1995. Trading conditions are likely to remain tough.

Building material producers,

however, may be helped by lower costs and higher prices as conditions start to ease.

*Construction Forecasts 1993-95. E&C Construction Publishing Research, 30 Regent Street, London W1C 2SP. Tel 0181 580 4790.

Why the outlook for the industry in Germany is now less cheery

Bonanza is some way off

WHILE Germany's manufacturing industry is suffering its worst recession since the end of the second world war, its construction industry is still an engine of economic growth - but only up to a point.

As a recent report from the Hypo-Bank economics department concludes, the outlook is becoming less cheery here too, despite boom conditions in eastern Germany.

The western industry - worth DM320bn last year - still dwarfs the sector in the east, worth DM57bn. Though growth in the east is set to continue at a double-digit rate, in the west the recession is beginning to take effect.

Last year total construction activity in western Germany rose by 5.6 per cent - after growth of 4.1 per cent in 1991

and 4.9 per cent in 1990. The current year's growth is likely to fall back to less than 1 per cent.

This conceals a sharp turnaround in two out of Germany's three main sectors, reflecting the depth of the recession and the impact of public spending cuts in western Germany. Only house-building is set to grow this year, while industrial and public sector construction are both in decline.

According to the DG Bank, private sector industrial construction in the west will fall by 2 to 3 per cent - after growth of 4.7 per cent in 1992 and 4.8 per cent in 1991. This reflects a time-lag effect as German companies scale back their construction plans, after a 2 per cent reduction in investment in machinery and

equipment last year.

In the public construction sector in the west, there will also be a fall of 2 to 3 per cent, the DG Bank predicts. As the Hypo-Bank comments: "To approach the goal of reducing debt... [regional] governments can hardly avoid reducing public building expenditures... the financial strains imposed by the solidarity pact [between unions, government and business] and the associated shortage of public funds are becoming increasingly evident."

The bank expects a drop of at least 2 per cent in real terms in government expenditure on construction this year.

The third - and still prospering - leg of the west German construction sector is housebuilding. Growth in this segment of the market, which

accounts for 50 per cent of the western total, is set to be 3 to 4 per cent this year. This is half the growth rate of 1992 but the fundamentals are in favour of further, steady growth throughout the 1990s.

One factor is that - in spite of the international brouhaha over the Bundesbank's monetary policy in the last year - long-term interest rates are at historically low levels.

This acts as a stimulus to private housebuilding.

However, the main reason for growth here is what Hypo-Bank calls a "gaping hole" in the western German housing stock. Some 375,000 units were built last year but the bank calculates that the unfulfilled need is as high as 2m units in the west alone.

This reflects high levels of immigration into the country - 436,000 asylum-seekers came to Germany last year and a further 231,000 immigrants.

Social change - the tendency of people to live in ever-smaller family groups - also plays a role.

In the east of Germany, there was a substantial drop in the number of new homes built last year: just 11,500 units were built compared to 62,500 in the previous year.

About 30,000 houses will be built this year. The low level of activity - to some extent compensated for by high levels of expenditure on modernisation of old housing stock - reflects social and economic insecurity as east German citizens worry about mounting unemployment.

Commercial construction in

the new Länder (states) rose by a third last year to DM26.3bn, about half of the total activity in the east. The pace of growth is likely to slow as western companies face the impact of the recession and many have already cancelled plans for investment in the east. But Hypo-Bank is predicting growth of DM5bn in this sector this year - stimulated by a vast array of government incentives including investment bonuses, simplified write-off opportunities and cheap finance.

The main dynamic for the eastern construction sector will be the state - partly, indirectly, via subsidies to the private sector - but also directly. Direct public sector expenditure grew by 38 per cent last year to DM14.3bn and is set to climb by at least DM3bn this year as the federal and regional governments fulfil their commitment to bring east German infrastructure up to

western standards. This will provide a bonanza for the construction sector - for domestic and foreign contractors, for suppliers of building materials and for skilled

craftsmen. The hope is that this will act as a stimulus for a regeneration of the eastern German economy as a whole. For the time being, it is enough to ensure that the Ger-

man construction industry will avoid the worst of the malaise currently afflicting the manufacturing sector.

David Waller

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FINANCIAL TIMES FRIDAY JULY 23 1993

11

EUROPEAN BUILDING AND CONSTRUCTION 3

ITALY: The award of public contracts has been paralysed by a political scandal, reports Peter Cooper

After the dust clears, recovery can start

THIS IS an exceptionally difficult year for the £80bn Italian construction market. A sharp downturn in the business cycle has coincided with a major scandal over public sector contract awards.

The market forecaster Cresme predicts a 5 per cent fall in total construction output in 1993. But even that could prove optimistic. There was a 17 per cent fall in cement consumption in the first quarter of the year which points to a much bigger decline in construction output.

At the moment the award of public sector contracts is virtually paralysed by the *Mani Pulite* (clean hands) inquiry. Ten of the top 15 Italian contractors are under investigation for the alleged illegal funding of political parties. The biggest name in the industry, £750m-a-year Cogefar-Impresit, heads the list; other companies include £230m-a-year Grassetto and £360m-a-year Lodigiani.

More and more contractors, politicians and government officials have been implicated in the scandal surrounding the alleged payment of party political contributions to secure public sector contracts. So far this year, the number of such contract awards has slumped by more than two-thirds.

The £16bn-a-year public sector construction market is in disarray. Large civil engineering contracts

are the hardest hit by the crisis. But the £2bn-a-year public sector building sub-sector is largely unaffected. A five-year modernisation of barracks for the *Carabinieri* and a prison rebuilding programme are unaffected.

The crisis is also damaging private sector work. Planning permission is at present almost impossible to obtain in the big Italian cities because everyone is afraid to take a decision that might attract the magistrates' eagle eye.

The wave of scandals has not only blocked public sector contracts worth \$12bn a year, but has also shut down \$2bn worth of private sector projects," says Mr Riccardo Pisa, president of the National Building Association. "There is no longer anyone who has the courage to approve any type of scheme."

Market commentators think things will get worse before they get better. "The government will have to cancel projects like the high speed train to reduce its budget deficit," says Professor Aldo Norso of Milan University. "Public spending on construction will fall."

Recovery hopes are pinned on the private sector which, contractors believe, will become more involved in infrastructure development. There are reasons for optimism. Italian motorways are tolled, and their development could be financed privately. Italians are also

the biggest savers in Europe, and might be persuaded to invest directly in infrastructure schemes.

Of more immediate interest to contractors are the proposed giant commercial building projects, such as the plan to build a Canary Wharf-style financial district near the Garibaldi station in Milan. These developments are stalled by the political crisis. Nonetheless, property agents report a shortage of

high quality office space in Italy as well as inadequate hotel accommodation and retail space. A commercial building boom is in prospect in the near future.

Mr Paul Bacon, of Milan-based commercial property agent Healey & Bacon, says there is a shortage of quality office accommodation in Milan, with less than two years' supply. He points to many opportunities for retail chains. "Out-of-town shopping is very undeveloped in Italy and many of the big international names are absent from the high streets," he says.

However, commentators do not

see the commercial building market improving greatly until a new government is elected in the autumn and confidence is restored in the Italian economy.

Mr George Soros, the well-known Wall Street investor, currently rates Italy as having the best investment potential of any country in Europe. Italian contractors hope others will heed his advice and look for investment opportunities at the bottom of a very deep business cycle.

WT Partnership, the British quantity surveyor, has established a 12-strong office in Milan in anticipation of a private sector boom. It hopes to advise developers on new projects.

"We see the current political crisis clearing in the next 12 months," says Mr Roy Merritt, a WT partner. "Electoral reform should provide the catalyst for economic stability. The situation is already improving in Milan with the election of a new mayor and council. Italy is going through a quiet evolution, and those looking to take part in the recovery should be making a move now, not next year."

This year the private sector has benefited from a fall in long-term interest rates from 15 to 11 per cent. The devaluation of the lire last September has also helped to keep the private sector competitive internationally. All the same, Cresme still sees a 6 per cent decline in commer-

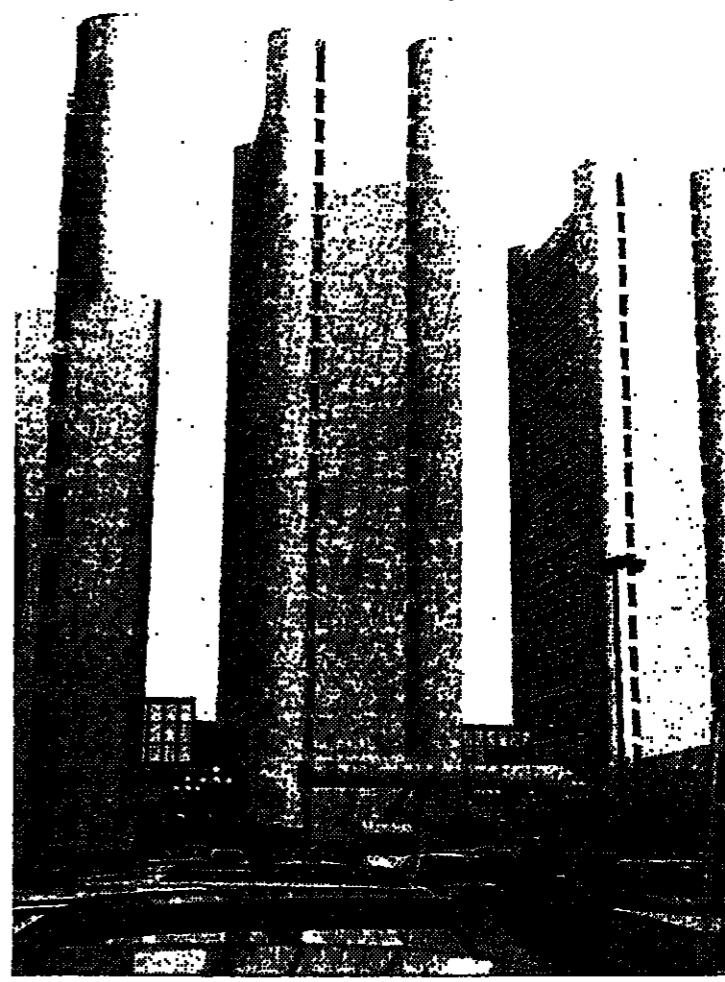
cial and industrial construction output in 1993, before a 1 per cent upturn next year.

Consumer confidence has taken a tumble during the political upheaval. Forecasters say the impact of the crisis on both private purchaser confidence and public housebuilding activity will depress housing starts from 278,000 last year to 265,000, despite a sharp fall in mortgage rates from their 18 per cent peak last December.

But most market analysts think a new government will succeed in cleaning up the system. It would have a revolt on the streets if it failed to do so. Feelings are running very high among contractors and materials producers who are seeing their businesses ruined.

So it is more than likely that the Italian construction industry will somersault from seemingly intractable public paralysis to private prosperity. The industry is at a major turning point. It is shifting its focus from the public sector to private-led development with international participation.

Yet this is a horribly painful process for those trying to earn a living this year. 1993 will be a difficult period for Italian contractors and material producers. Even the infamous Italian "Black Economy" is in for a rough ride, with Cresme forecasting a 4 per cent fall in activity to 21bn this year.



Fiera di Bologna, the industrial office park estate

Trevor Humphries

THE FRENCH construction market has been in decline since the second half of last year. Despite the rescue programmes announced by the new conservative government, most construction companies and building producers expect output to fall further this year.

At best, turnover will be flat next year. Few companies expect much growth in 1994.

Recovery, they say, will have to wait until the French economy improves. While unemployment continues to mount, consumer confidence will remain weak. The public will spend less on goods and manufacturers and shops making and selling them will continue to lay off workers.

As a result, companies are more likely to close factories and reduce operations rather than invest in new buildings and better facilities.

Lafarge Cappée, the French cement producer and one of the world's biggest building materials companies, says that sales of cement in France during the first

six months of this year fell by more than 10 per cent.

The rate of decline is likely to slow in the second half, says the company, only because comparisons will be made with a very poor second six months in 1992. Even so, it expects cement sales in its home country to be down by about 8 per cent this year following a similar fall in 1992.

Government and independent forecasters have suggested that the fall in total construction output will be between 2 and 3 per cent this year. Contractors and building materials producers believe this understates the true extent of the steepness of the downturn, which they say is more in line with the decline in cement sales and one of the best guides of construction activity.

Bouygues, among the country's biggest builders and civil engineers, has forecast a 6 per cent fall in its French construction turnover, including road building, this year.

Most contractors expect total construction output to fall by at least 5 per cent this year, despite plans by the government to encourage higher spending on public works and housing.

The government's plan, announced in two stages during May - and with further proposals likely - involves freeing an extra FFr18bn (£2.05bn) to be spent on public works during the next two years.

Part of this will be channelled through a five-year programme of jointly financed central and local government projects, mostly roads,

due to be completed by the end of this year. Authorities are to be allowed to raise more money to enable this to reach its target of 97 per cent completions, instead of 85 per cent currently.

A new five-year programme is to

FRANCE: Andrew Taylor considers the likely impact of the Balladur government's plans for public works

be announced shortly and will provide a further guide of the government's determination to use the construction industry to revitalise the French economy.

Extra public money is also to be found to enable very large infra-

structure projects, which had ground to a halt because of lack of funds, to be completed.

Beneficiaries are expected to be the Tunnel du Sournac, a road tunnel through the Pyrenees and the A86 orbital motorway around Paris.

The industry has welcomed the filling but points out that many of these schemes were already in the programme. The extra FFr18bn, provided it can be raised, compared with a total spend on construction last year, excluding the do-it-yourself market and black economy, of more than FFr650bn.

The government has also moved to assist the housing market with a programme of tax and interest rate incentives which it hopes will raise the number of homes built by 30,000 during the next 18 months.

High real interest rates and fear

of unemployment have severely weakened the French housing market. The number of new home starts last year fell by 8.5 per cent to 277,000 from 303,000.

Mr Pierre Bosset, French construction analyst with stockbrokers James Capel, says that builders expect housing starts to fall to about 250,000 this year.

"The Balladur plan might add another 5,000 starts this year and perhaps another 10,000 to 15,000 next year but is unlikely to add more. Housing will remain a difficult market while companies are announcing redundancies daily.

French interest rates are still high by comparison with Britain," says Mr Bosset.

Government efforts to encourage housing and increase public works will take time to work through and at best may only stem the decline in construction output rather than reverse it. Contractors and building material producers can expect more pain in the second half of this year. Recovery may have to wait until 1995.

schemes are contemplated.

Private investment in factories and shops will not improve until the general economy recovers and consumer confidence increases. There are few signs of this happening in the short term. Gross domestic product is expected to fall by about 1 per cent this year while the unemployment rate is forecast by the French National Institute of Statistics to rise to 12.5 per cent.

Meanwhile manufacturers, which have suffered under the French government's policy of protecting the franc's value through high interest rates, have been running down stocks and closing unused production capacity.

Government efforts to encourage housing and increase public works will take time to work through and at best may only stem the decline in construction output rather than reverse it. Contractors and building material producers can expect more pain in the second half of this year. Recovery may have to wait until 1995.

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EUROPEAN BUILDING AND CONSTRUCTION 4

FOR THE Nordic region's beleaguered construction groups, the market collapse of the past few years must at times have felt much more severe than a normal cyclical downturn.

The crash in Finland and Sweden, in particular, has been harder than anything they have experienced in the past 50 years, although economic recession and high interest rates have also taken a severe toll on building activity in both Norway and Denmark. Heavy job losses and bankruptcies have been common to construction companies in all four countries, while the related collapse in real estate values has done more than anything to create the region's wider financial sector crisis.

The immediate outlook is not much brighter. Norway can point to some encouraging signs - office vacancy rates have started falling, for example - and at least its government can finance big infrastructure investments without putting too much stress on its budget. That is not the case in Finland or Sweden where building activity looks set to slump further both this year and next. Danish builders, meanwhile, may see an upturn in the domestic market next year, but they are likely to find the going harder in eastern Germany where contracts over the last two years have done so much to cushion them from

THE DUTCH construction industry is poised for a return to growth in 1994, boosted by the prospects of several big public sector infrastructural projects, particularly in railway construction.

Overall, production in the construction sector showed a further 1 per cent decline in 1992 and is projected to fall by more than 3 per cent this year as worries about the likelihood of recession lead many companies to put off investment.

But recovery seems set to take hold, albeit cautiously, next year, helped both by expectations of higher economic growth for the Netherlands as a whole as well as by the government's aim to improve the country's infrastructure.

However, the Netherlands' three biggest construction companies - Hollandsche Beton Groep, Volker Stevin and Boskalis - are so international in orientation that their fortunes will also depend crucially on the state of the construction market in other countries including Britain, which appears to be climbing out of recession, and Germany, which is still in the grips of economic malaise.

HBG and Boskalis will also be affected by the outlook for the global dredging sector, where overcapacity appears to be waning and prices are firming.

Last year, this international

THE NORDIC COUNTRIES: Christopher Brown-Humes on the outlook after the recession ends

Scars that may take long to heal

the impact of domestic recession.

Part of the reason that Sweden and Finland seem to be in a deeper mess is that the downturn reached them later in the cycle and factors other than severe economic recession have added to their difficulties. The decline in Sweden has been accentuated by the removal of many of the government subsidies which fuelled the building boom of the late 1980s.

Construction volume has fallen by around 50 per cent in the past three years

and investment is down from SKr237.5bn in 1990 to an estimated SKr155.8bn in 1993. One in four building workers has lost his job since 1991; employees in the sector have fallen from 320,000 to 235,000, amid some estimates that the figure could drop below 200,000 by the middle of next year.

One of the worst affected sectors has been housing. Investment in new housing has halved since 1990 to an estimated SKr32.9bn this year, with the Swedish

Construction Federation predicting a further halving next year to just SKr16.4bn. Office building has also fallen off sharply after the over-development of the 1980s.

But some areas have held up much better, including road construction, rebuilding and maintenance work. These sectors are also expected to be growth areas in the short term, although not to the extent that they offset the decline in housebuilding and office construction.

The best piece of news the Swedish construction industry has received recently came in March when the government announced plans to spend SKr8bn on new road and rail networks over 10 years. A total of SKr35bn has been earmarked for the 1993-94 to 1995-96 period.

Critics allege, however, that the timing and scale of the investments are too uncertain to give the market a feeling of optimism, and that in any case infrastructure investments of SKr10bn a year are not

enough to offset the industry gloom.

Several big projects are being lined up, including the construction of a railway from Stockholm to Arlanda (where Stockholm's airport, 40km to the north of the city, is located) and ring-roads round Stockholm, Gothenburg and Malmö.

However, no infrastructure development is bigger than the proposed bridge/tunnel over the Oresund strait between Sweden and Denmark. This project, on which construction was originally supposed to begin this year, has been delayed by environmental and political wrangles and the firm go-ahead has still not come from either Denmark or Sweden. Few expect construction work to begin before next year.

For many of Sweden's smaller and medium-sized construction groups, the market downturn has already resulted in bankruptcy. For the bigger companies, it has meant heavy losses and weakened balance sheets but major rationalisation and re-organisation have so far ensured survival.

Scandinavia's largest construction group, Skanska, made a SKr3.14bn net loss last year, largely because of property write-downs and losses on financial operations. The downturn in the Swedish construction activity had a clear impact on its performance, with revenues from this sector falling 11 per cent to SKr17.45bn from SKr19.6bn. Overall revenues fell to SKr31.5bn from SKr34.7bn.

One of the ways in which the group has responded to the crisis is by seeking to boost its overseas operations, though that has not proved easy as many other western markets are also in recession. Recent efforts have focused on the east European markets, where construction demand is likely to grow in the years ahead. The group has opened offices in Berlin, St Petersburg and Tallinn in the past year.

Skanska says the outlook for the Swedish construction market remains

THE NETHERLANDS

A growth track - but from 1994

outlook meant that all three construction groups posted higher profits, despite the continued weakness of the domestic market.

The Dutch government's plans to invest more heavily in infrastructural projects over the rest of the 1990s look likely to help not only the entire sector but also those companies which specialise in railway construction.

Although new procurement rules in Europe mean that some of this work will go to competitors in other companies, Dutch construction firms are expected to benefit most from the orders in the pipeline.

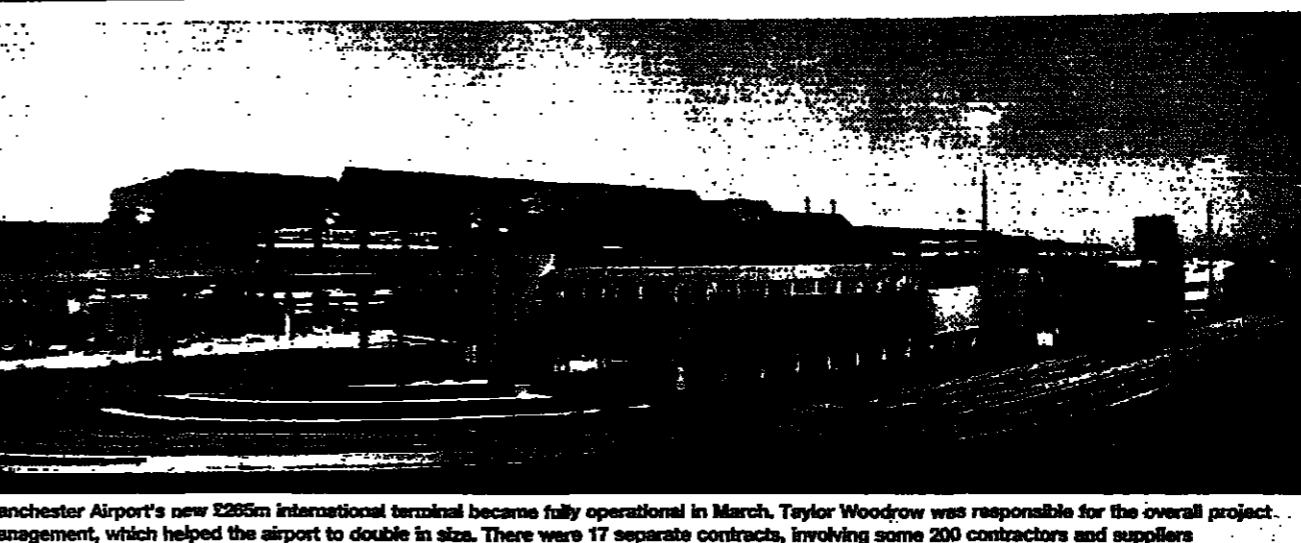
The biggest but also the most controversial project is the proposed construction of an all-freight railway line linking the port of Rotterdam to the German border. The F16.2bn (\$3.3bn) "Betuwe Line", named after the fruit-growing region through which it will pass, is designed to enable Rotterdam, the world's largest port, to retain

its traditional role as a conduit for goods passing to and from Germany's industrial Ruhr area to the sea. Construction is set to begin in the mid-1990s, with the railway itself due to open in the year 2000.

However, a vociferous "Not In My Backyard" campaign by local residents could force the government to search again for new ways of keeping disruption and nuisance to a minimum. One proposal, vigorously opposed so far by the government, is to put the entire 72-mile railway line under ground. This would inevitably push up costs, but the additional work would be welcomed by the Dutch construction industry.

A second railway project is the planned construction of the high-speed TGV train link between Brussels and Amsterdam as part of a wider effort to connect the capital cities of north-west Europe. Work on widening train stations and putting down new tracks has already begun, but contro-

Ronald van de Krol



Manchester Airport's new £205m international terminal became fully operational in March. Taylor Woodrow was responsible for the overall project management, which helped the airport to double in size. There were 17 separate contracts, involving some 200 contractors and suppliers

SPAIN: apart from government plans, the outlook is bleak

Dams lessen the drought

SPAIN'S construction industry can thank its lucky stars that it rains less and less on the domestic plain.

These public projects in the non-residential market will buoy the sector in 1994 as private sector investments in office buildings and industrial sites slowly begin to revive, supplying a second motor for the industry's growth.

Residential construction - which has been virtually flat in the past couple of years, with a projected drop in 1993

likely to cancel out 1992's small rise - is not expected to play a big role in the recovery, at least not in comparison with the stimulus provided by infrastructural projects.

This year, 7 per cent below the sector's total labour force at the same stage last year.

Inevitably, the industry has been an early victim of the accelerated slowdown of the Spanish economy, which is now officially in recession. The GDP recorded 0.7 per cent negative growth in the last quarter of 1992 and shrank by 1.1 per cent in the first quarter of this year.

Last year, 104,100 construction jobs were lost, most of them in the second half of 1992, and a further 40,000 jobs vanished in the first quarter of this year. Cement consumption fell by 16 per cent in the first three months of this year.

All in all, the government has pledged Pta18,000bn over the next 15 years, an accumulated total of Pta1,200bn a year, for civil engineering works. "The promises and the programmes of those in charge of economic policy in the coming years guarantee continuity for the sector," Seopan, the construction industry federation, noted in its newsletter last month.

Outside the government's plans, the outlook is bleak. The number employed in construction was down to just 1.1m at the end of the first quarter of

this year. April rose to Pta528bn, which was more than double the total over the same period last year in constant pesetas.

The official tenders came from right across the administrative board. Contracts by the central government were up by 41 per cent, those tendered by regional authorities increased by 52 per cent and those by local authorities were up by 51 per cent.

The lion's share of the increased contracts originated from the Public Works ministry with a 387 per cent rise in tenders. This department is providing a lifeline to the sector with its 15-year-long infrastructure programme.

The major road building projects that are already under way include an east-west motorway along Spain's northern coast, a north-south one that will run alongside Spain's western border with Portugal and a third, originating in Valencia via a tunnel system midway along the Pyrenees mountain range.

The chief reason, virtually the sole one, for the silver lining was a recovery in official tenders. Provisional figures for contracts through to the end of

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Alive and kicking in the US

Total quality management is alive and kicking within large US companies, in spite of the problems some of them have had with it in the past few years. Almost all those which have initiated TQM are continuing or intensifying it. They expect it still to be one of their top initiatives by 2000.

These are some of the conclusions which emerge from a study* of member companies of the Business Roundtable, an association of more than 200 large corporations. The study, which drew responses from 106 companies (90 chief executives and 22 "quality officers"), was carried out by Delta Consulting Group, a New York firm.

Delta has a strong professional interest in rehabilitating the image of TQM at a time when many large companies have been seduced by the more dramatic-seeming promise of business process re-engineering. But that does not make its findings any less striking.

Delta's president, David Nadler, has argued - in common with some re-engineering consultants - that TQM and re-engineering are complementary and companies would find it counter-productive to drop one in favour of the other.

TQM, if handled properly, delivers gradual but continuous improvements in many aspects of business performance, while re-engineering attempts to create a more dramatic impact on business processes over shorter periods of time. It employs some of the same tools and techniques as TQM.

In the Delta study - Ten Years After Learning About Total Quality Management - chief executives reported two particular problems with TQM: it took longer than expected to take effect, and some senior managers were still not sufficiently skilled in it.

Quality officers generally saw more problems than the chief executives did. They were more negative on: senior management knowledge and skill; conflicting values among key senior managers; the lack of perceived need for change; and strong resistance to change.

The "top TQM company" most admired by the respondents was Motorola, followed by Xerox, Millenium, AT&T, Ford, Corning, Federal Express, GE, IBM and IBM.

* Available from Delta, 521 Fifth Avenue, New York, NY 10175.

Christopher Lorenz



CONTRARY to the gospel preached by several re-engineering evangelists, experience has taught Susan Kozik not to start the process without first launching a programme of culture change, especially for middle managers. She and her colleagues confound conventional wisdom in other ways, too - including how they handle people who resist change.

Kozik is a vice-president of Cigna, a US insurance company, and a leading member of its internal re-engineering team. Since 1989 she has seen at close quarters the varying success of re-engineering in the insurer's 10 divisions. They all have projects either completed or under way, but the methods used have changed considerably in that time.

In particular, emphasis has been shifted to beginning cultural change a few months before the start of a re-engineering programme. "In some of our earlier efforts we had not held enough meetings of all staff in time to prepare them for the new language and thinking of re-engineering," Kozik says. Without this and other cultural initiatives such as the introduction of team-based pay incentives, change tends to be rejected quickly when it does arrive, Kozik says. It then takes far longer to reap any benefit from re-engineering.

Cigna's experience with cultural change has been put to good use over the past two years in its UK arm, Cigna Employee Benefits. In mid-1991, four months before it started to introduce cross-departmental business processes in place of a functional hierarchy, staff began meeting Kozik's group twice a day to learn about re-engineering and teamwork. Later, teams of staff were rolled out and put to work in newly designed business processes. The meetings were used by staff to review work done and to set goals.

Since then Cigna's UK operation, which specialises in group health insurance, has turned six separate business functions into two processes based on pre- and post-sales activities. The time it takes to give a quote has been cut from 17 days to two, and staff who used to process between 35 and 40 claims a day are now working through 75 to 90 a day. As a result of this - and a move from the south-east to a lower-cost site in Greenock, Scotland - more than £1m has been shaved off costs. The unit's underwriting loss of £2m in 1992 is set to become a profit of more than £2m this year.

It is not solely because cultural change came first that things have gone so well. Cigna has other ways to tackle managers who dig their heels in. First, all managers are interviewed

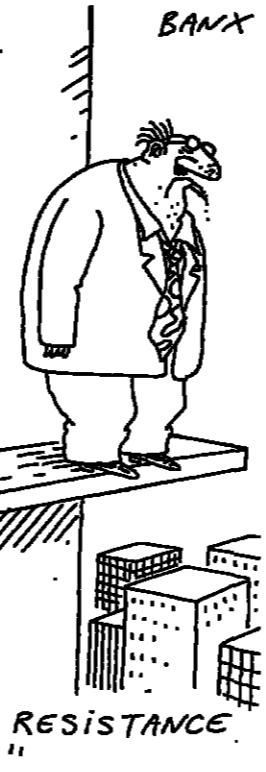
by the re-engineering team before a decision to start change is taken. They are asked what they think about change and their attitudes are carefully recorded.

Not everyone can be persuaded.

All managers are interviewed by the re-engineering team before a decision to start change is taken. Their attitudes about change are carefully recorded

Once the UK team had decided to go ahead, in spite of the expected resistance from particular people, it accomplished something novel to the parent company.

"The easiest thing to do with senior managers who do not like



re-engineering is to go round them," says Roger Dockett, managing director of the UK operation. "But we have actively sought to persuade most resistant to change in some of the project's first positions

were used to making every day were being taken by much more junior staff. Now they realise that as leaders of a whole process they have much more opportunity to influence the organisation.

Another way of increasing staff commitment would also raise a few eyebrows in the UK. The initial process design was fairly cursory, and in some cases non-existent. Cheerfully, Dockett says the abiding principle has been "do it, test it, fix it".

The first time this was tried in the post-sales part of the business two people, each from administration, claims and accounts were taken from their desks and seated together round a different desk. Management's instruction was simply to carry on with their jobs. A few days later the group was progressing more claims.

Allowing a cross-functional team to design a process shows a measure of respect for junior staff that is not immediately apparent in all other companies trying to re-engineer themselves. Kozik says that some of the US divisions of Cigna were scared to let more junior staff embrace the changes in this way. "After our first programmes we learnt that you can trust the teams. Management who tried to hand down changes were missing out on the most knowledgeable group of people. For smaller process changes we now allow staff to design the new processes. For broader changes we use the teams as a source of ideas."

Both Kozik and Dockett say that, if staff are working in processes that they have built, many cultural changes follow more naturally - such as pride, process ownership and a team mindset. It is an effective way to change staff attitudes without stand-alone cultural seminars and training programmes.

Cigna has also made 15 per cent of individual salaries related to the performance of the team. That figure, too, was decided by more junior staff. Kozik says, "Too many top managers assume that staff do not want to risk their salary. Why not go out and ask them how much they want to risk?"

By contrast, Cigna's first re-engineering project in the US "did not discuss reward systems early enough", Kozik says. "We had introduced teams but not team goals. Whether teams will go the extra mile for the customer depends on monetary and non-monetary rewards." Kozik does not pretend that Cigna's UK re-engineering is the only way to approach the subject. "You cannot clone re-engineering. This is not something you can learn from a book. It's about people and personalities."

Previous articles in this series appeared on May 24, June 2, 11, 18, 24, July 5 and 12.

MANAGEMENT

Cigna's UK operation has reaped the benefits of re-engineering, writes Adrian Michaels

Culture vultures



"I'M GETTING A LOT OF RESISTANCE FROM THIS ONE."

Nothing to do with ability

Adrian Furnham outlines some of the pitfalls of employee appraisals

Customer satisfaction surveys and rating forms are, like traffic wardens, ubiquitous. Hotels, airlines, restaurants, even churches provide cards and forms asking customers to rate their services, products and personnel. But few people offer feedback, so some institutions offer incentives such as a free drink or a cheap calculator to encourage customers to comply and improve the response rate.

Most managers also have to evaluate the performance of their subordinates by completing an appraisal at least once a year. For some this is a bit like a school report, with the most common comments being "satisfactory" or "adequate".

Given the general loathing of unstructured report-writing, most organisations devise appraisal forms where boxes are ticked to indicate the quality of performance against various criteria.

Even so, rating others may be deeply counter-cultural to the British, though popular in the US. British people prefer to fudge with pleasant but meaningless phrases. Despite - or perhaps because of - the fact that Britons have experienced the capriciousness of school or university grading, they resist inflicting it on others.

Many managers dislike rating subordinates precisely because such evaluations are supposed to be objective and impartial; they know all too well the errors and injustices that can occur in the process.

Perhaps the most common error is the halo effect.

It is not unknown for female secretaries and personal assistants to be selected more for their looks than their word-processing ability.

All interviewees know that appearance may be as - if not more - important than ability in getting a job. Most attempt to create a positive halo by emphasising their best qualities.

A second cause of error and lack of objectivity lies in being too lenient or indeed too harsh.

The error is called central tendency. However long the rating form, and whatever its contents, some managers routinely tick all the central boxes on the rating form and avoid the extremes.

They do so because they do not want to over-praise an individual and thereby raise expectations of promotion or salary increase. They also avoid the low scores because they want to avoid controversy over the appraisal and dealing with the anger, sulking and resentment of a poorly-rated subordinate.

The result is that everybody comes out as average and the whole exercise is a waste of time.

A third problem is memory, also called recency bias. Managers rarely keep detailed notes and do not always remember all the behaviours they have to rate. It has been said that if workers score any significant success nobody remembers, but if they make a big mistake nobody forgets. Certainly most people base their appraisals on the recent past, no matter how representative it is.

There is also the question of personal bias and prejudice. This may be overt or covert, sophisticated or simple. We all have our preferences and prejudices based on past experience, and it is often difficult to prevent these influencing appraisal ratings.

Thus notwithstanding the quasi-scientific, and certainly numeric, feel of evaluation and appraisal forms, many managers complain they are far from objective. They argue there are so many sources of bias that appraisals are not only worthless but dangerous.

However, people can be taught to use the forms effectively. Coffee tasters, for example, are open to errors when rating beans, but they can learn to overcome them.

When it comes to managing people, it is crucial the staff are appraised and given accurate, specific and comprehensive feedback. Filling out forms encourages such feedback and can be most helpful. Most managers would like their boss to provide them with detailed feedback - but they all seem more hesitant about appraising their staff - often because they do not know how to conduct progress reviews with subordinates.

The author is head of the business psychology unit at University College London, and advises organisations on management appraisal systems.

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Project no: 91.D.01.0050

Bid submission date: 12 October, 1993

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Bahçelievler Son Durak ANKARA/TURKEY
Telex: 42245
Telephone: 90 (4) 212 69 30/Ext. 3316
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3. Those Bids Submitted by Bidders who did not purchase the Bidding Documents shall be rejected.

4. All Bids to be prepared as described in the Bidding Documents and shall be accompanied by a Bid security in the form of a letter of guarantee for an amount of 7,000.000-USD and shall be delivered to:

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on or Before 12.30 hours on 12 October, 1993

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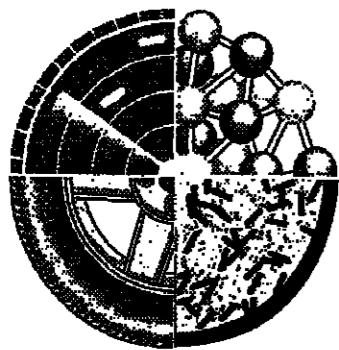
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TECHNOLOGY

Worth Watching · Della Bradshaw



Taking the pain out of bacteria testing

Helicobacter pylori (HP) is an unpleasant bacterium that has recently been implicated in the development and recurrence of ulcers, writes Paul Abrahams.

However, testing for the bacterium has been expensive, requiring the removal of a section of the stomach, a blood test or complicated breath test.

Cortecs International, a small company in Isleworth, Middlesex, has launched a method of testing for HP using saliva.

The saliva is collected on a swab and mixed with a colour reagent. This reacts with antibodies in the saliva, which have been produced by the immune system against HP. The test can give a result within 90 minutes. A £275 kit can be used to test 96 patients. Cortecs: UK, 081 563 7071.

Zinc batteries pack more power

A New Zealand company, Volttech Agencies of Auckland, is claiming revolutionary properties for a rechargeable alkaline battery.

The Volttech 555 batteries, which were developed in China, are cheaper than nickel-cadmium batteries because they are made of less-expensive components - zinc and manganese oxide.

They can be fully recharged more than 100 times, say the manufacturers, with no memory effect. And they can store more power - 1.5 volts rather than the standard 1.2V. Volttech: New Zealand, 9 379 6985.

Looking for an easy life in the office

Imagine being able to copy a letter, send a fax, scan a document into your personal computer or print out from it without leaving your desk.

Japanese electronics manufacturer Oki has come up with a single machine that can perform all four tasks.

The Doc-it has three elements: Windows-based document processing software, a plug-in PC board and fax interface, and a machine the size of a standard laser printer that copies, prints, faxes and scans.

The Doc-it will be launched in the UK tomorrow. Oki: Japan, 03 3601 3111; UK, 081 577 9000.

• Document scanners have generally proved too expensive for small businesses but Xerox Imaging Systems has slashed the price of scanning software with TexBridge, which sells for £29. As well as the software, companies need a desktop or hand-held scanner. Xerox: UK, 0734 668421.

A helping hand for Japanese teachers

Teachers could soon be getting a helping hand from the latest technology. In Japan NEC has used an expert system to cut the time it takes to work out the school timetable.

The automatic school timetabling software combines an expert system construction tool called Coastool with software that apportions the most appropriate amount of time to each subject.

In trials at the Kukihoku High School in Japan's Saitama prefecture it took seven working days to complete the 1992-93 timetable, compared with manual scheduling, which takes 10 veteran teachers 10 working days (100 days in all). NEC: Japan, 03 3799 6511; UK, 081 991 9697.

Sniffing out the poorly cows

Bad breath is not just something that affects humans. Scientists at Southampton and Warwick Universities are developing an "electronic nose" to sniff out cows with bad breath, in an attempt to detect early signs of disease and so improve the health of dairy herds.

The robot nose uses an array of sensors linked to a computer to sniff out specific smells. The molecules interact with the sensors to produce a pattern of responses that the computer can recognise.

University of Southampton: UK, 0703 592373.

Intergraph is weathering a painful transformation, writes Andrew Baxter

Designs on the future

For a senior executive in an industry notorious for hype, Manfred Wittler is refreshingly frank about trading conditions in Europe for Intergraph, the US company that sells computer graphics systems.

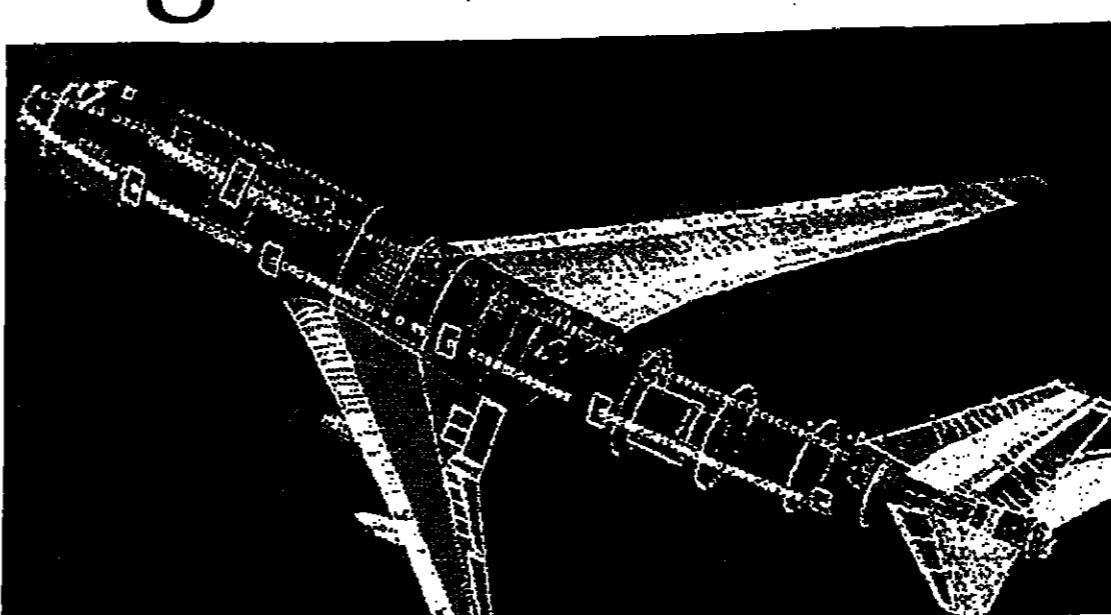
In Italy, where the corruption scandal has brought corporate decision-making to a halt, and in post-Olympics, recession-hit Spain, Intergraph's markets are "devastated", Wittler says. "There are workstations sitting idle and that's about as bad as you can get."

Germany is "terrible" - big customers have taken board-level decisions to halt investments. Customers in the *Mittelstand*, the medium-sized independent German manufacturers, have seen their orders fall by as much as 50 per cent and are slashing spending.

After strong growth last year, Intergraph's sales in Europe are likely to fall about \$50m (£33.3m) to \$400m this year. And some European countries will make their first loss this year, Wittler warns.

Wittler is Intergraph's top man in Europe and also executive vice-president for sales and support. The company makes everything from Cadcam systems used to design and manufacture cars to mapping systems that help water companies manage their sewage networks, so few people get a better view of sentiment among industrial, utility and government users of computer graphics.

Fortunately for Intergraph, the



Mapped out on computer: Intergraph sees the transportation sector as one of its biggest growth opportunities

view from Wittler's office, down the road from Amsterdam's Schiphol airport, is not one of unrelied recession. In the UK, too, the recession has cut leading clients' spending plans, but, Wittler says, "we don't see that any more".

Intergraph has also been helped by the diversity of its customer base. With about 40 per cent of its European business coming from government, utilities and transportation, another 30 per cent from building and process industries, and the rest from manufacturing, the

company has fared better than suppliers who are more dependent on the mechanical Cad market alone.

But the company has also benefited from a series of changes introduced by Wittler since he joined the company in 1989. By building up a true indirect sales channel for the company's products, Intergraph is better able to take advantage of continued computer graphics purchases by small companies or divisions of larger organisations.

Another important move was the reorganisation of the sales force

into industry segments. In the past, Wittler says, Intergraph had not fully exploited its biggest strength - its ability to provide a complete range of products for all the technical needs of a particular industry.

An example is the transportation sector, which Wittler sees as one of Intergraph's biggest growth opportunities. It has started a drive into the railway industry, which is now undergoing a renaissance in continental Europe.

The recession in Europe has coincided with what Wittler calls a

"painful transformation" of Intergraph's technology. Because its applications software was tied to its mid-range Clipper workstations, it could not be sold easily through indirect channels.

Intergraph is now converting its 350 software packages so that they can run on Microsoft's new Windows NT operating system. This is an important move - Wittler believes it will open up a mass market for Intergraph's software via indirect resellers.

But the company is also working on "porting" - making compatible - Windows NT to its Clipper Risc processor, which powers its existing Unix workstation.

At the same time, Intergraph is developing a high-end workstation based on Sun Microsystems' Sparc processor and earlier this month was chosen by Sun both to co-develop the next Sparc processor generation and to port Windows NT to the Sparc architecture.

All this activity emphasises the importance for Intergraph of tying its future to that of Windows NT, which Wittler believes will be "the big winner" as an operating system - without totally supplanting Unix. As long as software can run on Windows NT, the hardware will not matter.

Wittler's hope is that the European market will recover from recession in the second half of next year, coinciding more or less with the completion of Intergraph's technology changes.

Software finds a fashionable friend

First there was Ascot, then Henley. But the British summer season can only truly be declared open when high street clothes shops display their end of season "sale" notices.

As fashion retailers rush to slash the figures on their garment price tags they are increasingly having to ensure that those prices correspond to the ones held on their computers. For the UK retail outlets of Paul Smith, the men's fashion designer, the job has been simplified by work it has been doing with its supplier Prologic, which specialises in software for the fashion industry.

"We've been working with Prologic for four to five years," reports Cuan Hanley, co-ordinator at R. Newbold. Paul Smith's forthcoming

retail venture. "We've been moving in tandem."

Initially when it came to sale time, employees at Paul Smith's head office in Nottingham had to change the price for each item separately - every item had a coding style, colour and size. Paul Smith's Covent Garden stores stock everything from toothbrushes to £600 suits - some 2,500 items in all.

The Cims (clothing industry management system) software was altered, says Hanley, to ensure that the prices could be changed by product group. And if one particular product group in one particular store was selling badly the price of that group alone could be reduced. "We can change all the prices now in half a day," reports Hanley.

Such speed of reaction is particularly important in the fast-moving fashion industry where retailers

unlike a food chain, for example, where the same brand of baked beans can be sold year in, year out.

The reports produced by the Prologic software, points out Ian Bergin, at Paul Smith's Covent Garden stores, can look at the stock levels throughout the organisation or can track down a single garment. The software can produce reports of bestsellers or worstsellers.

"You can say 'I'm going to run out of this on this day and so I need to order more now,'" elaborates Bergin. "You can see problems before they occur." The biggest problem would be if the stores ran out of the

most expensive items - suits.

If shortages occur, the individual shops can look up the stock held at the warehouse and order items from the terminal which also acts as a till. Or they can order from head office in Nottingham.

If they suspect shortages might ensue, each retail outlet can check to see whether there is a similar style or fabric that could be stocked instead but which they had hitherto overlooked - a shirt, for example, that was only stocked in one of Paul Smith's Japanese shops.

The Prologic system, which is based round an Oracle database held at head office, uses the data collected every time a sale is completed in the shop to compile accounts and other management

reports. The same data are used to verify stock control levels. For the shop managers it means that there is no need to back up the data every evening which is collected on disc, a drawback which had become evident with the previous system in the Paul Smith stores.

The system also helps eliminate errors. Because the code number for each item has to be entered before a sale can be made, it can only be sold for the correct list price. Barcode readers can be incorporated to help with manual stock controls. And Cims lets retailers build in specialist services - such as automatic discounts for clients lucky enough to hold discount cards.

Della Bradshaw

Retailing in RIO



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THE PROPERTY MARKET

Ratner's new jewel

Vanessa Houlder reports on the entrepreneur's latest venture

Gerald Ratner, the jeweller who once famously described one of his products as 'crap', does not appear to have lost his taste for controversy.

Nine months after leaving Ratners (now called Signet), Mr Ratner is again raising eyebrows with his choice of passage back into the retail industry. He is attempting to convert Tobacco Dock, the failed shopping centre in London's Wapping, into a US-style "factory outlet mall".

Factory outlet shopping - where manufacturers sell surplus stock directly to the public at discounts of between 40 per cent and 60 per cent - is fiercely resisted by many retailers. Unlike the US, where factory outlet malls are typically at least an hour's drive away from a city, in the UK towns are so close to each other that such outlets would inevitably compete with town centres, say retailers.

Mr Ratner's task is to persuade manufacturers, which are inevitably reluctant to offend retailers, that Tobacco Dock will not threaten their markets. He is sending brochures to 1,000 manufacturers and admits that he has to "break down some barriers" to win over prospective tenants.

Mr Ratner is confident he will win the argument over Tobacco Dock's perceived threat to existing London shopping centres. "Tobacco Dock is not a successful place for shopping. It will not cannibalise other markets," he said.

That much cannot be disputed. Tobacco Dock was in receivership from November 1990 until last October when it was bought for £12m by Bisley Properties, a private group which took on Mr Ratner as an adviser. Tobacco Dock's failure was blamed on its inaccessibility and poor transport links.

Tobacco Dock's location could remain a problem: the solution depends on persuading well-known brand-name manufacturers to participate in Mr Ratner's factory mall in a bid to attract shoppers from as wide an area as possible. Mr Ratner is convinced that there



Gerald Ratner: taking 'factory outlet' shopping to Tobacco Dock

ARTS

Music

Rising to a challenge

The newest project on the London South Bank, which all this week fills the Queen Elizabeth Hall and Purcell Room, will surely raise the spirits of people unafraid of challenge in artistic experience. It is a summer festival of modern arts, dominantly musical but with representation of dance and film, and piloted by an artistic director who is him (or, as may be, her) self an important creative force in those modern arts.

The series is planned as an annual event, with each time a different director: this year the composer George Benjamin as programme-inspirer, next year the composer Louis Andriessen. The umbrella title may rather be arty: *Meltdown*, described in the advert-speak of the (cumbersome, ill-designed and hard-to-read) programme as "the white heat of creativity unleashed upon the atmosphere - the fusion of art works into something new and totally different".

However, the chance to engage through this format with the mind, the taste and, indeed, the music of someone as profusely gifted, youthfully stimulating and ebulliently communicative as Benjamin seems to me just about irresistible - as the first musical item on the week's schedule proved. This was a concert by the London Philharmonic in the QEH, proceeded by a platform interview with Benjamin and concluded with the first performance of a new Benjamin work, *Sudden Time*.

The programme was itself a shapely, coherent entity which placed the new work alongside pieces by Benjamin's two teachers, Messiaen (the London premiere of the exquisite 1991 miniature *Un Sourire*) and Alexander Goehr (the trenchant, subtle, substantial variations-set *Metamorphosis/Dance*, of which the LPO gave the first performance 19 years ago).

Sudden Time, as Andrew Clements reported on this page

Max Loppert

Theatre / Malcolm Rutherford

A mish-mash from the RSC

This is an unusual way to go down in the record books: *Misha's Party* must be the worst play ever staged by the Royal Shakespeare Company.

True, it cannot have been initially the RSC's fault. The idea of collaboration between the American playwright, Richard Nelson, and the Russian Alexander Gelman, must have seemed attractive at the start, even though Nelson says that he speaks no Russian and Gelman no English, and in spite of the fact that Nelson's last venture at the Barbican (*Cohens and the Discovery of Japan*) sank without trace.

At least the background was promising: Moscow, August 1991 and the attempted coup against Mikhail Gorbachev as witnessed by a group of Russians and Americans from a smartish Moscow hotel. And for about the first five minutes promising is what it is. Screen subtitles and the sound effects of a crowd remind us of the drama that is going on outside. There is a dining table heavily laden with bottles which, one spots early on, is a sign of a long night to come.

The rest is lamentable. This is domestic squabbling which merely coincides with great events. You may search for wit, allegory or indeed any kind of significance, but it will be in vain.

The principal character, played by Barry Foster, is called Mikhail. He has been married several times and claims to have had hundreds of liaisons in between.

On his 60th birthday, he has brought his ex-wives, their current husbands, his bride-to-be and his daughter together. One assumes that there must be some symbolism about Gorbachev, Mother Russia or the brief history of the Soviet Union. If so, it is elusive. All that happens - or rather does not happen - is that Mikhail's birthday speech remains undelivered.

The piece is being played concordantly at the Moscow Arts Theatre, where the audience should be closer to events and may pick out subtleties. Try it there, not at the Pit. Is there no one in the RSC administration capable of spotting a loser in rehearsal and removing it from the programme before it runs

into the buffers?

There are reservations, too, about the RSC's *Timon of the Shrew* which has moved to the Barbican Stratford. Just over three hours is a trifling time for one of Shakespeare's slightest plays. The first two thirds are heavy going.

Bill Alexander's production makes a couple of fundamental mistakes.

He sits the audience to the play within the play at the back of the stage almost throughout. This is static and immensely distracting to the real live audience in the theatre. Then the set is constructed of heavy wooden panelling with a heavy wooden floor to match. The effect is deadening.

There are very few laughs. The production in Regent's Park earlier in the summer was much funnier and the current performance of *Much Ado About Nothing* at the Queen's shows that Shakespeare does not have to be treated quite so ponderously.

Still, the Barbican show has its merits, notably Amanda Harris's lively and attractive Kate and Max-

well Hutcheon's appealing Christopher Sly. One can see why, for all its inadequacies, *The Shrew* remains a controversial play. Is Kate a shrew and, if so, why? What is a shrew anyway? And even if she is a shrew, does she have to be "tamed" in quite such brutal fashion? Why does she, particularly this one, succumb so easily? Discuss.

The Chelsea Centre is not at the centre of Chelsea, but at the far (western) end of the King's Road in London. I have wondered before whether it can make it when so far off the beaten theatrical track. Yet it is setting very high standards. The present production is George Bernard Shaw's *Widowers' Houses*. If you have never seen the piece before, see it now, for it reveals a wonderful knowledge of the property market which has not much changed with the decades. And even if you know the work, you will admire the direction by Sharon Maughan and the wonderful playing of Sartoris by Lisa Harrow. She is a very fine actress.

Cheryl Campbell and Barry Foster in "Misha's Party"



After a major two-year renovation, the Metropolitan Museum of Art in New York will open a grand new suite of galleries on September 21, devoted to 19th century European paintings and sculptures. The new suite will enable the museum to display more of its 19th century art than ever before, including its world-renowned collection of Impressionist paintings.

Visitors will encounter 11 separate rooms on the second floor of the museum's south wing. Though occupying the same area as before, the renovated galleries will have substantially more wall space and an entirely new design. The large, open area with temporary partitions that formed the core of the old layout has been converted into a series of airy chambers in a 19th century Beaux-Arts style, incorporating oak-parquet floors and

architectural detailing evocative of the period's classicism. The project cost US\$13m (£2.7m).

Many of the rooms will be devoted to individual artists, with three set aside for a temporary exhibition of 53 Impressionist and Post-Impressionist masterpieces from the Annenberg Collection. The opening installation will also include eight recently acquired works by Degas, Manet, Morisot, Pissarro and Sisley. Two recent additions to the permanent collection - Van Gogh's *Shoes and Wheat Field with Cypresses* - will also be on display.

The array is overwhelmingly French - Turner, Constable, Burne-Jones, Böcklin and Kobke are among the very few exceptions - and constitutes the finest gathering of 19th century French paintings outside Paris. Along the north side of the suite runs a long corridor filled with oversize Salon paintings by Bonheur, Meissonier and others, and sculptures by Rosin and Carpeaux. The eastern half consists of a chronology from Neo-classicism (David, Ingres) to Romanticism (Géricault, Delacroix, Corot, Barbizon and Courbet (two rooms), Manet (the largest gallery), Degas (separate rooms for paintings, sculpture and pastels) and pastels by Redon and Toulouse-Lautrec. The west side comprises the Annenberg show.

■ EXHIBITIONS GUIDE
AMSTERDAM

Van Gogh Museum The Potato Eaters: sketches, drawings and paintings leading up to the chef d'œuvre of Van Gogh's Dutch period. Ends Aug 29. Courtesy in Japanese Prints. Ends Aug 29. Daily

Rijksmuseum Rembrandt in a new light: seven restored paintings. Ends Nov 1. Closed Mon

BARCELONA Fundació Joan Miró Joan Miró: large-scale centenary exhibition. Ends Aug 30. Closed Mon

BERLIN Neue Nationalgalerie Beyeler Collection: an outstanding private Swiss collection of early 20th century paintings. Ends Aug 1. Closed Mon

Alte Nationalgalerie Oskar Reinhart Collection: paintings by 18th century German, Austrian and Swiss artists. Ends Sep 12. Closed Mon and Tues

BONN Kunst- und Ausstellungshalle

The Desire to See: 500 paintings, projections and installations from 12 countries, tracing the development of the unbroken

360-degree panorama picture from the early 19th century until the invention of moving pictures a century later. Ends Oct 10. Also Alexander Calder: 12 monumental sculptures. Ends Sep 30. Closed Mon

Kunstmuseum Markus Lüpertz (61941): 170 paintings and drawings by a central figure in the development of German art in the past two decades. Ends Sep 26. Closed Mon

COLOGNE Wallraf-Richartz-Museum

Fondation Pierre Gianadda Degas:

74 bronzes of horses, dancers and nudes, surrounded by dazzling

Highlights of the Baroque: French and Italian paintings from the late 16th to late 18th centuries, all on loan from French public collections, including works by Veronese, Bordone, Vouet and many others. Ends Aug 22. Closed Mon

HAMBURG Kunsthalle Picasso After Guernica: 90 paintings, 60 drawings and ten sculptures, representing his later work, with a special focus on the 1950s. Ends Aug 29. Closed Mon

LONDON Hayward Gallery Aratjara: the largest and most comprehensive exhibition of Aboriginal and Torres Strait Islander art ever seen in Europe, with over 100 works from public and private collections in Australia. Ends Oct 10. Daily

Royal Academy of Arts Picasso's Series Paintings. Ends Oct 10. Also Summer Exhibition. Ends Aug 15. Daily

Tate Gallery Art and Liberation: painting and sculpture in postwar Paris 1945-55. Ends Sep 5.

Turner's Painting Techniques. Ends Sep 12. Edward Burne-Jones: a display of sketches from the museum's own collection, underlining the 19th century English artist's skill as a draughtsman. Ends Nov 7. Daily

Courtauld Institute Thomas Gambier Parry as Artist and Collector: 14th and 15th century paintings collected by the 19th century painter, whose watercolours are also represented. Ends Sep 1. Daily

MARTIGNY

Fondation Pierre Gianadda Degas:

74 bronzes of horses, dancers and nudes, surrounded by dazzling

pastels, oils and drawings relating to them. Ends Nov 21. Daily

MONTPELLIER Musée Fabre French 17th century Paintings from Public Collections: 130 works by Poussin, Lorrain, Vouet and many others, showing the evolution of style throughout the century. Ends Sep 15. Closed Mon

MOSCOW Pushkin Museum Matisse: an abridged version of the recent shows in New York and Paris, but specially augmented by 130 paintings from Russian collections. Ends Sep 15, after which the show will move to the Hermitage, St Petersburg. NEW YORK Guggenheim Museum Paul Klee: 60 works from the museum's own collection. Ends Sep 19. Also Rebecca Horn: first full-scale retrospective of the German artist. Ends Oct 1. The SoHo site has Singular Dimensions in Painting: minimalist works from the 1960s and 70s by Elsworth Kelly, Agnes Martin, Robert Ryman, Richard Serra and others. Ends Aug 22. The main museum is closed on Thurs, the SoHo site on Tues

Metropolitan Museum of Art Drawings from the Getty Museum. Ends Aug 8. Nudes: 30 works selected from the vast collection of 20th century paintings, sculptures and drawings.

PARIS Louvre French Drawings from the Pierpont Morgan Library: the exhibition begins with works from the 14th century, but reaches its climax with 18th century masterpieces by Watteau,

Fragonard and La Tour, and some great names from the 19th century, including Degas, Cézanne and Gauguin. Ends Aug 30. Closed Tues

PARMA ● Cartes musées available at all metro stations and museums, to avoid queuing at 60 museums including the Louvre, Musée d'Orsay and Versailles.

STUTTGART Magrani Rocca Foundation The Villa Collection of Modern Art: paintings and sculptures by Picasso, Dubuffet, De Chirico, Magritte, Bacon, Sutherland and

Bregenz Festival

Fedora made for comfort

Each summer Bregenz hosts an outdoor opera, with a spectacular lake setting, and an indoor one in the Festspielhaus. As I write, it is touch-and-go whether the opening of Verdi's *Nabucco* will be rained off the lake and into the hall; but at least the premiere of Giordano's *Fedora* was safe and comfortable.

To be comfortable, perhaps, in Jonathan Miller's production, for Giordano's brand of *verismo*. His first *Fedora*, produced in 1876, was after all the fiery *Santuzza* of the original *Cavalleria rusticana*; and his opera was based on a Sardou play (like *Tosca*) in which Sarah Bernhardt had starred. Giordano hoped to match the success of his *Andrea Chénier* (1896), though this time without the mob scenes. Again there is revolution in the air, but mostly at a distance: after the rich Russian princess *Fedora* finds her fiancé murdered in St Petersburg, the later spyings and betrayals are set in Paris and the Swiss Oberland.

Miller's style of *verismo* is all genteel decorum - rather nicely observed, but in need of hyper-emotional principals to suggest tormented inner lives. Though Mara Zampieri's *Fedora* sings with unforced eloquence, matronly concern is what she mostly conveys here; the role surely predicates more volatility and voracious possessiveness. From Sergey Larin's Count Loris, first her prey and then her lover too, we get ringing delivery, unarguably good to hear, and plain blunt acting. Alfonso Antoniozzi's cultivated baritone is well found for the French diplomat De Sirex. Young Mary Mills makes a fetching Countess Olga, the second soprano, a romantic soubrette with daring taste in period costumes.

As her transient Polish lover Lazinski, Markus Schirmer is not required to sing, but plays an artistic piano. Chopin pastiche, in a opera crammed with pastiches - folk-Russian, French, even an offstage Savoyard song with accordions and cowbells for the denouement in the Oberland (whether Giordano transferred it: Sardou had kept it in Paris). Tobias Hoheisel's high, airy sets, basically screens and scrim, are cleverly lit by Paul Pyant. However, their platform base is set some way back, so none of the singers can electrify the audience from footlights-distance - an unfair deprivation in *verismo* opera.

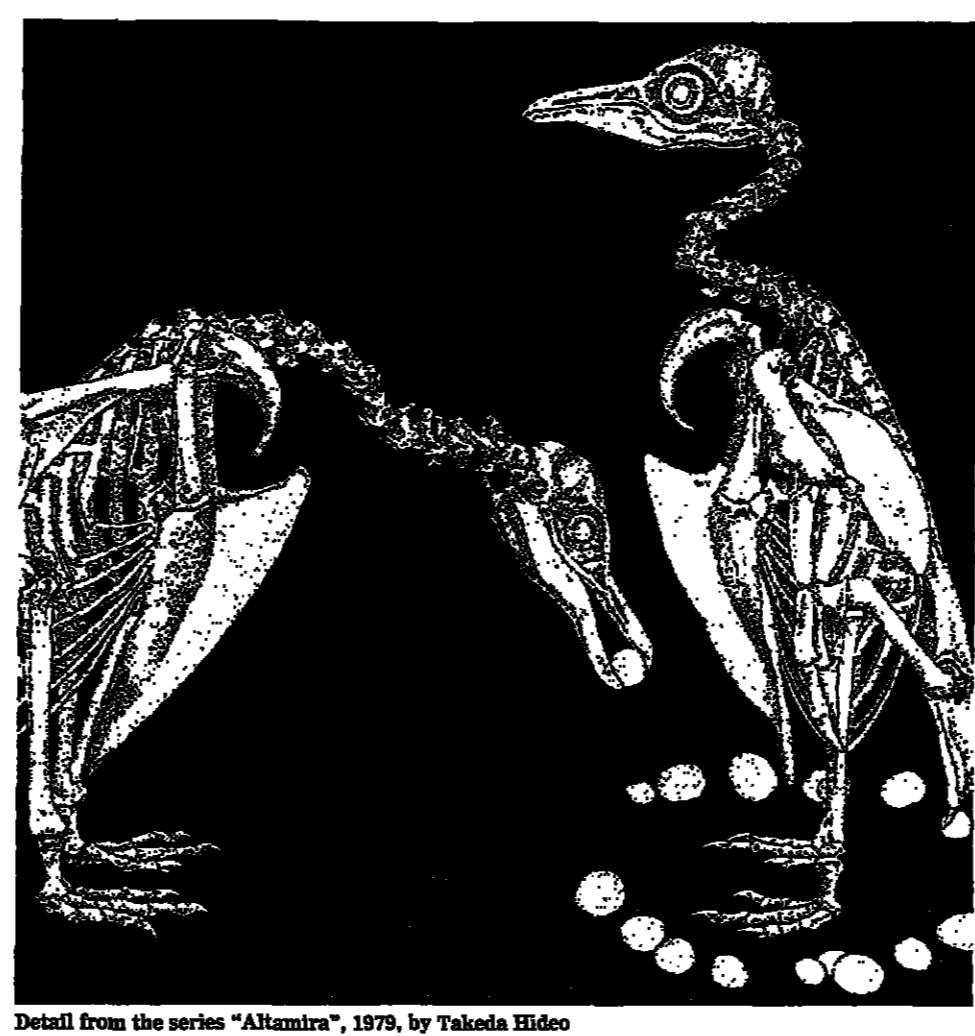
The conductor Fabio Luisi is stylish and tender with the score, and in later performances should find the extra thrust needed to buoy up his principals. The Vienna Symphony is only moderately good at sounding Italian: as in Catalani's *La Wally* a couple of festivals ago, the lively and picturesque music comes off better than candid pathos or anguish. Still, the ear of fate will certainly find and treasure those qualities in the luscious melodies. Agnostics may not have their wits wrong.

Co-production with the Vienna State Opera. More performances until August 5.

David Murray

Cartoons from a new master

Art / Lynn MacRitchie



Detail from the series "Altamira", 1979, by Takeda Hideo

meticulously observed and accurate, but each with a touch of fantasy - a bony horse borne upwards on the wings of a bird trapped in its rib cage, for example.

The Japanese have a long tradition of enjoying books of drawings and prints which continues vigorously today, its most well known manifestation the popular "Mangas" or comic books devoured with relish by a considerable part of the population.

Takeda's "Altamira" series of 1979 is in the more sober tradition of picture books on educational or scientific subjects. It is a series of black ink studies of animal skeletons, subjects mercilessly, in a cold, western manner which brings a shiver to the spine rather than a smile to the lips.

The original "manga" was a book by Hokusai, a collection of drawings from life published between 1814 and 1843, of which several volumes are on view. Each page is filled with incidents - drunken men singing while the geisha who is "entertaining" them falls asleep, ladies washing in all sorts of positions, men practising with spears.

Some of the drawings have more "fantastic" subjects, such as a man sawing through his arm, or two men strolling

absolutely modern, their stylistic innovations strictly 20th century. Unlike the old master, who sets his incidents against a natural or stylised background, Takeda sets his figures against plain backgrounds, concentrating on the swirling patterns of bodies entwined in fierce fighting.

His warriors are naked, another break with tradition, but their bodies are decorated from head to foot with complicated tattoos. Tattoos, a traditional Japanese decorative art now most widely associated with the gangster culture of the Yakuza, were the subject of his first set of screen prints, "Mon mon", produced in 1976.

Most controversial is his use of sexual imagery to contextualise warriors' deeds. In "Mark of a Fan", an image directly based on Kuniyoshi, women's legs represent the waves through which the hero rides. The birds which cause the Taira to flee in "The Battle of Fujiwara" emerge from between a woman's thighs, their white curves forming the background to the densely patterned mass of soldiers.

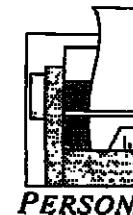
The final images show the defeat of the Taira in terms of the subjugation of their women. Literally *ridden off* by their conquerors.

While these images are horrifying, they are also entirely convincing, both in relation to their ancient models and their modern counterparts, the graphic novels and science fiction comics whose shifting viewpoints, bold close-ups and sexual brutality Takeda manipulates with genius. Whether the unseen works by this self-proclaimed "sadist" that have been judged too shocking to be displayed transgress this dangerous boundary is unfortunately impossible to tell.

Takeda Hideo and the Japanese Cartoon Tradition July 14 - August 15. British Museum, Great Russell Street, London WC1B 3DG. Tel: 071-638 1555.

Cheryl Campbell and Barry Foster in "Misha's Party"

Folly of promoting ethnic divisions



PERSONAL VIEW

Talk is cheap — that is the familiar expression. But for the Bosnians talk has been anything but cheap. For well over a year, we have committed ourselves to negotiations with a criminally brutal enemy because western powers insisted that they would not allow an unjust outcome and that they were prepared to enforce a just peace agreement.

As we gird ourselves for the next painful stage of resistance, we can look back and clearly see what has made all the negotiations to date both fruitless and dishonourable. We can thus define the circumstances under which they can be more efficacious in the future.

So far, the negotiating process has been so flawed as not only to produce an unjust outcome but actually to encourage further war. The reasons for this flaw and the means to correct it are as follows:

1. Crimes and aggression have been committed against our people and republic in the past under the convenient cover of negotiations. Negotiations should no longer be abused and misused to undermine peace, and should only proceed on the basis of an effective ceasefire guaranteed by the international community;
2. The international community cannot morally, legally or diplomatically sanction negotiations while the "gun of genocide" is held to the head of the Bosnians. This only encourages abuses by Serbian nationalist forces and erodes the credibility of the international community.

The sieges and heavy weaponry around our cities must be removed or neutralised. Humanitarian relief must be delivered, and the international community must not allow the supplies to be blocked or looted.

3. The government of the republic of Bosnia and Herzegovina cannot be confronted across the table by its ultra-nationalist enemies while all leverage is in their hands. This only emboldens extremists.

Such negotiations bolster

those accused of war crimes, delegitimise moderates, democrats and those committed to pluralism, encourage fragmentation and place the victim at the mercy of the aggressor.

The international community must be prepared to confront the aggressors if they do not honour their commitments. At the minimum, the international community must not obstruct or hinder the self-defence of the Bosnians.

4. Similarly, the international community must be prepared to implement immediately any negotiated settlement.

5. Negotiations should be held within Bosnia and Herzegovina — preferably in Sarajevo. This would increase accountability and discourage violations of ceasefires and the denial of humanitarian assistance.

6. Negotiations and peace agreements should not exonerate war criminals. Such a

Partition would worsen the refugee situation and create new battle lines

result would be immoral and illegal and would backfire on the United Nations should be reason enough to discard this ill-advised plan. Even as the casualty lists in civilian areas under Serb bombardment grow, reading like a roll-call of the republic's nationalities, all the members of the presidency of Bosnia and Herzegovina, including Serbs, Croats and Moslems, have embraced a federal peace plan for a "federation" of the republic.

The republic will have a decentralised form of government, with each group having parity at the federal government level. The individual units of this federation (provinces) would be established on the basis of economic, geographic, communications, historical and cultural criteria and would not be seen as constituting "ethnic enclaves".

The federal model will promote the republic's future as a pluralistic, democratic, and secular nation. While it may be difficult in the immediate future fully to restore our nation to its multicultural tradition, this federal system will encourage reconciliation and pluralism, and not allow ethnic divisions permanently to scar our country.

Muhamed Sacirbey

The author is the ambassador to the United Nations for Bosnia-Herzegovina. Articles by Mate Boban, Bosnian Croat leader, and Radovan Karadzic, Bosnian Serb leader, appeared on July 22 and June 9 respectively

equally important, there is a credibility problem, arising from a Department of Trade inspectors' report in 1988 which concluded that in the course of their original takeover, the Fayed brothers dishonestly misrepresented their origins, their wealth, their business interests and their resources to the Secretary of State, the Office of Fair Trading, the press, the House of Fraser board and House of Fraser shareholders, and their own advisers". The inspectors also detailed numerous cases "where the Fayed brothers were plainly telling us lies".

This inevitably casts a further shadow over the record, which shows that in the three years end-January 1993 pre-tax profits of House of Fraser (Stores), which excludes Harrods, went from £30.5m to £12.4m and of Fraser itself saw a marked decline in its own profitability and dividend cover, net worth

rose from £503m in the mid-

1980s to £811m in 1992. Even allowing for redevelopment and refurbishment, this looks astonishing. It is also fortunate for the Fayed brothers, in that House of Fraser's covenants to its credit operations to a financial subsidiary of US General Electric, and a credit from the House of Fraser pension fund.

Since accounts have yet to be filed for the year to January 1993, it is impossible to analyse the quality of the £245m which coincidentally is the same as the company's net worth. But this is on the basis not of an independent valuation, but a valuation by the directors after taking "appropriate independent professional advice". The outcome, in the year to January 1992, when property market conditions were exceptionally depressed, was a revaluation surplus credited to reserves of £9.3m.

Against this background it seems unlikely that House of Fraser (Stores) could be floated at anything near the average stock market rating for the stores sector, where shares are valued at about 21 times earnings. For purposes of illustration, assume a price-earnings multiple of 15, a sustainable level of profit of £30m and

earnings after tax of about £20m. That profit figure may sound high, but after allowing for an improving trend in UK retailing, the elimination of management charges from the holding company, rationalisation benefits and other adjustments, it may not be so implausible. A flotation might then be expected to bring in £300m — not far from the £280m figure rumoured for a management buy-out that failed to materialise earlier this year. How helpful would this be in relation to the Fayed brothers' debt burden?

Working from data in documents recently filed at Companies House it is possible to calculate that the House of Fraser group companies' loan facilities and overdrafts after the refinancing on April 30 amounted to at least £265m. Assume, for the sake of argument that the Fayed brothers sell the assets of another affiliate which they propose to retain, House of Fraser Property Investment, which consist chiefly of the Barkers Centre in Kensington, London, for close to their 1992 valuation of £122m; assume equally generously that they make other disposals to bring total debt down to £500m; and the result, after

the Fayed brothers' debt burden, is still £200m. That profit figure may sound high, but after allowing for an improving trend in UK retailing, the elimination of management charges from the holding company, rationalisation benefits and other adjustments, it may not be so implausible. A flotation might then be expected to bring in £300m — not far from the £280m figure rumoured for a management buy-out that failed to materialise earlier this year. How helpful would this be in relation to the Fayed brothers' debt burden?

All that can be said here is that in the few areas where information is available, the going is getting harder — most notably at the Fayed brothers' Paris Ritz Hotel, whose accumulated losses since acquisition in 1979 exceed £112m at today's exchange rates on the basis of the last filed accounts. Bank borrowings at the Ritz were due to start being repaid in

February.

There are countless imponderables in the equation. But given that the banks have been prepared to refinance House of Fraser and that the economy has turned, the odds are looking more favourable for the Fayed brothers' survival than for some considerable time. It is certainly less likely that Tiny Rowland of Lonrho, whose legal pursuit of the Fayed brothers' debts grinds on in the courts, will have the satisfaction of seeing an early forced sale of Harrods.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
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Aerospace seeks investment not subsidy

From Sir Barry Duxbury.

Sir, I write to take issue with your interpretation of the House of Commons trade and industry select committee report on the aerospace industry ("UK Aerospace", July 22).

The report made clear that the industry is not a lame duck looking for free handouts. It is a pillar of the UK manufacturing base — and of the British economy. By exporting 70 per cent of an £11bn turnover, we make a substantial contribution to the well-being of this country. However, our current success is based on investment in high-cost technology almost a generation ago.

Looking to the future, Richard Caborn and his all-party colleagues chose to address some difficult questions about the conditions industry needs to maintain a leading edge into the next century, about how we develop advanced products for an increasingly competitive market, and about how we can best use scarce resources.

They also looked at the long-term technology investments made by governments in competitor countries and judged that UK aerospace was disadvantaged. The report did not call for subsidies — it called

for investment and for a co-ordinated inter-departmental aerospace research programme. Furthermore, it acknowledged the government's financial difficulties and sought creative ways in which that investment could be added to the very high investment the aerospace companies make in sustaining their technology base.

I recommend that those of your readers whose well-being depends upon the competitive position of UK manufacturing industry, obtain a copy of the full report. They will discover that the aerospace issues are more complex than your editorial suggested, yet if the sensible recommendations of the committee are adopted, the solutions may be readily achievable.

Barry Duxbury,
director,
The Society of British Aerospace Companies,
29 King Street,
St James's, London SW1Y 6RD

From Mr Richard Caborn MP.
Sir, Your editorial attacking the trade and industry committee's recommendations concerning the aerospace industry would have benefited from a

reading of the report, instead of just the summary of the recommendations.

The £100m of proposed expenditure is nothing to do with "old-fashioned industrial policies" or picking winning technologies. It would be for maintaining a technological edge in the UK aerospace industry as a whole across a range of technologies on which the industry's present and future competitiveness depends. Moreover, launch aid is not a subsidy at all but a loan repayable with interest, and is provided because of the market's inability to fund viable long-term aerospace projects. In 1992-93 repayments exceeded new aid by £27m.

Far from triggering an international subsidy war, the committee's measures, all of which are consistent with the EC-US agreement, would simply bring the UK industry into line with competitors; £100m a year is a tiny sum compared with the subsidies given in the US. We do not share the optimistic view that the EC-US agreement will keep in check government hand-outs, especially as it does not cover aero-engines or smaller aircraft.

Your belief that the health of

the UK aerospace industry can be judged from present market share and new orders is astonishing. Its present situation results from research and technology acquisition during the past 10-20 years. Its "underlying position in world markets" is only as strong as the effort it will be able to put into technology acquisition in the next decade or so; hence the importance of the UK government matching the assistance given to competitors.

Your call for multilateral agreement to push back subsidies is in line with the committee's recommendation that the EC-US agreement be extended to aero-engines.

What the committee opposes is the unilateral restriction of government assistance in the UK to a level far below that available to foreign competitors. The committee recognises that the UK aerospace industry has to operate in the world as it exists, rather than in the world the FT would like to exist.

Richard Caborn,
chairman,
trade and industry select committee,
House of Commons,
London SW1A 0AA

Benefits of classifying woodland as set-aside

From Mr Martin Lowry.

Sir, James Suttor's article, "When money grows on trees" (July 20), draws attention to the difficulties of expanding Britain's afforested area in ways that maintain the right balance between environmental benefits and economic returns.

On Tuesday, the European Commission threw out an excellent opportunity to help reach the correct balance when it refused to allow the UK's Farm Woodland Scheme — which combines landscape, ecological and recreational elements — offers just such benefits. Unfortunately many farmers have been holding back from participation in this valuable scheme because of the current uncertainty about its relationship with set-aside.

I hope that our government will continue to press Brussels on this important issue.

Martin Lowry,
chairman,
Rural Market Panel,
The Royal Institute of Chartered Surveyors,
12 Great George Street,
Parliament Square,
London SW1P 3AD

and Rural Development urging him to rethink his decision.

If the concept of set-aside is to win broad public acceptance, it is important that land going into the scheme is seen to bring wider community benefits. The Farm Woodland Scheme — which combines landscape, ecological and recreational elements — offers just such benefits. Unfortunately many farmers have been holding back from participation in this valuable scheme because of the current uncertainty about its relationship with set-aside.

I hope that our government will continue to press Brussels on this important issue.

Martin Lowry,
chairman,
Rural Market Panel,
The Royal Institute of Chartered Surveyors,
12 Great George Street,
Parliament Square,
London SW1P 3AD

Vietnam a serious regional competitor for Thailand

From Mr Derek Tonkin.

Sir, William Barnes rightly draws attention to the "electric" spark of Vietnam today as well as to the dangers which investors face ("Beware the paper in Vietnam tiger", July 20). However, he quotes one Bangkok-based consultant, Chris Bruton, as saying: "Vietnam now is nothing like as far advanced as Thailand was in 1973. It's more like Thailand probably was in 1953."

I was in Thailand during the 1960s and I can assure Mr Bruton that Thailand then was light years behind Vietnam today. I can also assure Mr Bruton that, in 1973, South Vietnam was considerably ahead of Thailand in the industrial field and on a par in business and financial expertise. Today, Vietnam is well ahead of Thailand in terms of computer sciences, satellite communications, nuclear research, mathematical studies, literacy and secondary education.

Because of the war years and serious mistakes in economic policy, Vietnam has a long way to go to catch up with Thailand in terms of infrastructure and industrial development. There are, however, few industrialists and businessmen in Thailand who are not acutely conscious that, delighted as they are to welcome Vietnam into the prosperity of the rest of south-east Asia by ever closer political and economic association, Vietnam probably represents for Thailand its most serious regional competitor for the provision of goods and services, and this much, much sooner than Mr Bruton might ever imagine.

Derek Tonkin,
British ambassador to Vietnam (1990-92) and to Thailand (1986-89),
Heathfield,
Barry Lane,
Worplesdon,
Guildford, Surrey GU3 3PU

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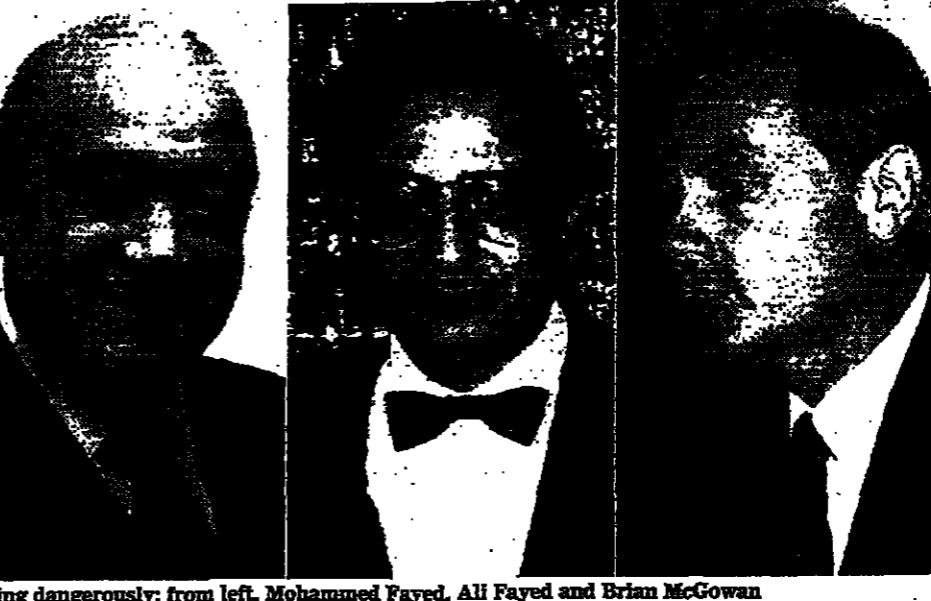
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John Plender assesses the likely price and prospects for the Fayeds' sale of House of Fraser

Laden ship in less stormy waters



Living dangerously: from left, Mohammed Fayed, Ali Fayed and Brian McGowan

a flotation next year, would be a rump of debt of £200m.

The move to float means that a decision has to be taken as to how much of that debt should go into the balance sheet of House of Fraser (Stores). Half of the \$200m could probably safely be included without posing a threat to the flotation; this would be equivalent to about 25 per cent of net tangible assets. The question would then be whether Harrods on its own could service the rump of debt.

It ought to be possible for Harrods to raise operating profits before interest, after writing back pension credits, to at least £30m. That would be ample to service any plausible interest rate on £100m of borrowings in today's market conditions. In other words, there would be no difficulty in servicing the debt. That, of course, is still on generous assumptions; and the leverage in the figures is considerable. If market conditions called for a less generous price-earnings ratio on House of Fraser (Stores) of nearer to 10, earnings came out way below expectations and the asset disposals failed to generate the requisite cash, then Harrods' operating profits might still have some difficulty covering borrowing costs.

The Fayed brothers are not yet out of the wood. And any false move on the path to flotation would raise, once again, the old question of whether their personal resources outside House of Fraser Holdings can meet any shortfall of profit against interest, which has been running at £22m before exceptional items and tax in the last two reported years.

All that can be said here is that in the few areas where information is available, the going is getting harder — most notably at the Fayed brothers' Paris Ritz Hotel, whose accumulated losses since acquisition in 1979 exceed £112m at today's exchange rates on the basis of the last filed accounts. Bank borrowings at the Ritz were due to start being repaid in February.

There are countless imponderables in the equation. But given that the banks have been prepared to refinance House of Fraser and that the economy has turned, the odds are looking more favourable for the Fayed brothers' survival than for some considerable time. It is certainly less likely that Tiny Rowland of Lonrho, whose legal pursuit of the Fayed brothers' debts grinds on in the courts, will have the satisfaction of seeing an early forced sale of Harrods.

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Friday July 23 1993

**Bundesbank
in a bind**

THE HUM of speculative activity across Europe's foreign exchange markets has, since Wednesday, reached an anxious pitch. Higher-than-expected German monetary growth in June now looks likely to prevent the Bundesbank from delivering further cuts in short-term interest rates soon. But without the prospect of a substantial cut in German rates, the chances of maintaining current parities in the exchange rate mechanism look increasingly slim. A speedy, and orderly, realignment would still be desirable; a further, and bloody, crisis may be approaching.

The Bundesbank now looks boxed in. While presumably keen to avoid the blame for the ERM's demise, the bank's council members are even more desperate not to save it at the expense of their underlying objective: to secure medium-term price stability. A rate cut now, in a week in which broad money growth climbed to an annualised and seasonally adjusted rate of 7.1 per cent, outside the bank's own target range for the year of 4.5-5.5 per cent, would certainly look bad. It would look especially bad if, as expected, consumer price inflation has risen to 4.3 per cent in July, more than twice the Bundesbank's long-term 2 per cent target.

Surely, Germany's European partners cry, inflation cannot still be Germany's main problem: the inverted shape of its yield curve, high real interest rates and a deep industrial recession all point to an excessively tight, rather than loose, policy. But many econo-

mists agree that the Bundesbank's favoured analytic model remains valid: each percentage of above-target money growth still appears to deliver a percentage point of above-target inflation.

The reason for the confusion is that the Bundesbank is trying to control inflation in a dual economy in which both parts are moving in opposite directions. The private, industrial sector is starved of funds: deflation, not inflation, is the problem. The International Bank Credit Analyst estimates that bank lending to the west German private sector has fallen by 4 per cent this year, while wholesale prices fell 0.4 per cent in the year to June. But the public sector is still growing and borrowing at an unsustainable pace: bank lending to the public sector has grown 17 per cent this year, driving up money growth and the non-traded components of consumer prices.

The Bundesbank thus finds itself facing a dilemma. If the government will not cut its borrowing, then all the bank can do is either to permit a higher price level or attempt to offset this public profligacy with a fierce squeeze in private sector credit, output and prices. But by doing so, it risks damaging German industry, undermining public support for low inflation and further weakening the ERM in the process. If the Bundesbank insists on sticking rigidly to its short-term monetary and inflation targets, then it must keep interest rates high. But both the bank, and the German government, should be aware of the risks they run.

Motorway fatigue

IT IS EASY to make a case for turning part of London's M25 orbital motorway into a 14-lane super-highway. The stretch concerned is the busiest section of motorway in the country: it is only 7½ miles long; the cost of widening it will be small in relation to the congestion relief it will bring; and the government says most of the rest of the motorway will stay at four lanes each way, at least for the foreseeable future.

Yet the scheme cannot be judged so glibly. Short though the 14-lane section may be, the fact that a highway of such proportions should be considered acceptable anywhere in the UK crystallises the debate about how the country is to cope with continuing traffic growth. If a 14-lane motorway is acceptable now, will a 28-lane one be acceptable in another decade or two? And a 56-lane one, at least for the foreseeable future?

It sounds far-fetched: and the argument against is that traffic growth will stagnate once car ownership reaches saturation point. Statistics, however, show that traffic grows inexorably in line with gross domestic product. As more goods and services are produced, more transport is needed to carry them. With more time and money on their hands, people shop and travel more.

Governments impede this process at their peril. Yet environmental considerations demand that they do something other than accommodate the traffic jams with ever-increasing swathes of Tarmac. Even if technology succeeds

Life choices

IT IS A measure of the lobbying power of Britain's life assurance industry that it has taken so long to root out its opaque and anti-competitive sales practices. Yesterday's intervention by Mr Kenneth Clarke, the chancellor, looks like being the decisive blow in a battle that has lasted well over five years.

The charge against the industry is twofold. First, many investors are sold policies unsuitable to their circumstances, with around a third surrendering policies in the first two years. This stems largely from the industry's refusal to disclose clear and understandable information about the commissions paid for selling products and the likely value of investments if surrendered early. So long as investors do not know the nature of what they are buying, they will not be in a position to choose wisely.

The particular reforms mandated by Mr Clarke closely mirror recommendations from the Office of Fair Trading earlier this year. Life companies will have to give details of intended surrender values; tied agents and independent advisers will have to reveal their commissions: agents for the same company will be able to compete on price; and companies will be required to use their own charges in providing illustrations of projected returns.

The overall effect will be more informed choice by savers and more vigorous competition between providers.

The life industry will not like the reform that disrupts the cosy world they have lived in for so long. It is even possible that it will put pressure on the Securities and Investments Board, the investment regulator which has responsibility to implement Mr Clarke's orders, to dilute the reforms' impact. Foot-dragging, though, would be extremely unwise as it would only serve to damage further the industry's image. Life companies should realise that the game is up and it is time to clean up their act.

Thanks to a special council meeting he is now faced by an

T he US Federal Trade Commission's inability to come to a decision on whether to pursue anti-trust complaints against Microsoft, the world's largest software company, has fuelled a long-simmering debate in the computer industry.

Is Microsoft's domination of the software field a model for US international competitiveness, or has it inhibited the ability of rival US companies to compete on a "level playing field"? Not since the early days of the US-Japanese chip trade wars a decade ago, have feelings run so high on the issue of allegedly unfair business practices.

The FTC's failure on Wednesday to reach a conclusion on whether to take action against Microsoft did not close its three-year anti-trust investigation. But it has dampened the hopes of competitors that Microsoft will be forced to change its alleged unfair business practices.

"We are very disappointed," said Mr David Bradford, senior vice-president and general counsel of Novell, Microsoft's largest competitor in the PC market and its most outspoken critic. "It is unbelievable that the FTC will not act on this case." Microsoft's business practices are reducing competitors' sales, forcing job cuts and discouraging investment in the software industry, he and other critics charge.

Not everyone in the computer industry sees Microsoft as a bully that has carved out market share at the expense of less aggressive, smaller rivals. Some observers believe Microsoft has helped to create business opportunities for a host of smaller software and computer companies in an expanding market, but that these have been bruised in their attempts to compete directly with the software superpower.

"Microsoft is a very good, smart company that does a good job and Americans should be proud that it exists. It really has fostered development," said a senior software industry executive. "There are too many would-be multi-billionaires in the industry who prefer to criticise Bill Gates's Microsoft than to examine his own shortcomings."

The FTC decided to probe the software industry in June 1990, apparently prompted by extensive reports about Microsoft's dominance in the personal computer operating system market. Microsoft is the leading supplier of software for PCs. Its MS-DOS program - which controls the basic functions of a computer - is used on an estimated 85 per cent of all standard PCs (excluding the Apple Macintosh). This has given the company a virtual monopoly in the industry that, some charge, it has abused.

Mr Bradford claims Microsoft has constrained competition in the market for PC operating systems through its use of "per-processor" licensing policies.

Microsoft offers discounts to computer manufacturers which agree to pay licence fees for the use of MS-

A case that doesn't compute

Louise Kehoe on the implications of a stalled anti-trust ruling on software groups



Dos calculated on the total number of PCs they sell, rather than the number of copies of the program they make. In effect, this prevents PC makers from offering their customers alternative operating systems such as Novell's DR-Dos, Novell claims. If a customer chose DR-Dos, for example, the PC maker would still have to pay Microsoft's MS-Dos licensing fee because of the "per processor" licensing agreement.

Microsoft has also been accused of "technological tying", by allegedly introducing features into some of its programs that link their use to other Microsoft products. A further charge is that the company gives its own applications program developers - who develop word processors, spreadsheets, or games - information about operating system program changes before it informs competitors, thereby putting the lat-

ter at a disadvantage.

Yet some observers argue that, by establishing an industry standard with MS-Dos that enables PCs from hundreds of different manufacturers to "play" the same applications programs, Microsoft has contributed significantly to the proliferation of PCs over the past decade, creating a \$50 billion worldwide industry dominated by US hardware and software manufacturers. If the US justice department decides to pursue the anti-trust action and succeeds in restraining Microsoft, this could damage the entire software industry.

"We are not asking the FTC to break Microsoft apart," Mr Bradford insists. "What we want is to enable customers to walk into a computer store and have the freedom to choose among a broad choice of operating systems programs, or network operating system programs or

applications programs. The customer would benefit from increased competition."

Novell, which is leading the crusade to persuade the Justice Department to step in, would benefit if Microsoft were forced to modify its business practices. However, dozens of other software and computer companies, including Borland International, WordPerfect and Lotus Development, have provided the FTC with information about Microsoft's alleged violations of anti-trust laws and would stand to gain equally.

Steve Jobs, founder of Apple Computer and now chairman of Next Computer, has publicly called for the break-up of Microsoft into two companies, one for operating systems, the other for applications programs. He charges that Microsoft's monopoly restricts innovation in the PC industry.

As the FTC conducted its investi-

gations, it found that Microsoft's competitors were keen to share their stories of the industry leader's tactics.

"I've met with the FTC about 10 times and it is very clear to me that the FTC staff has concluded that Microsoft's practices are not only unlawful but incredibly harmful to the US industry," says a senior executive at another large PC software company.

Yet on two occasions - first in February and then on Wednesday - FTC staff recommendations for anti-trust action against Microsoft have failed to win a majority vote from the four commissioners considering the case (see below).

Two of the commissioners have not been convinced. "They have been persuaded by Microsoft that they are simply hearing whining and complaints from companies that envy Microsoft's success or are not as clever or competitive," another software industry executive says.

Microsoft remains stubborn. While consistently denying any wrongdoing and co-operating fully with the FTC investigation, executives reject any suggestion the company might need to modify its practices to avoid even the appearance of anti-trust violations. The company says it does not want to be constrained by having to "second-guess what a government agency might think" about business decisions.

"The considerations are: is it in our business interests, is it in the customers' business interests, is it legal and moral? And if it is, then we go ahead and do it. In the long term, the FTC and all the enforcers will recognise that that is the way business decisions ought to be made," Mr Mike Maples, Microsoft executive vice-president, has said.

Yet Microsoft cannot be complacent. The FTC has the power, if it decides to use it, to change the shape of the US software industry, loosening Microsoft's hold on the market and launching a free-for-all whose outcome is unclear. While a fragmented industry might benefit some players, it could have a detrimental effect by confusing customers and thus slowing PC sales.

With the FTC anti-trust case stalled, Microsoft's critics are considering other options, such as bringing a private anti-trust action. That could tie up Microsoft's resources for years and divert its energies.

Maybe conciliation would be a more advantageous response. Microsoft might care to look at the example of Intel, the world's largest semiconductor chip maker. It was also the target of competitors' allegations of anti-trust violations, but was exonerated by the FTC after it instituted a company-wide training programme to make its employees aware of anti-trust laws.

Perhaps there is a lesson here for Microsoft, although its competitors might wonder whether it is the right one.

may take the case within a month. It could request that some of the FTC lawyers on the case be "deputised" to it. A formal request for documents would need to be issued, according to rules on transferring documents from one agency to another "for law-enforcement purposes".

In the UK, the Office of Fair Trading continues its own six-month-old investigation of Microsoft. The Oft is expected to provide the Oft with copies of its subpoenas and requests for evidence from Microsoft. Observers in the US said that software companies Novell, Borland and WordPerfect have all been providing information on Microsoft's alleged anti-competitive practices, both to the Oft and the European Commission.

Wendy Goldman Rohm

The author is writing a book on the FTC and Microsoft to be published early next year

Behind closed doors

commissioners involved two main points: Microsoft's practice of creating the appearance of incompatibilities between its own and rival products, and its "per processor" licensing scheme (see above). The latter was restored to the complaint at the last minute, after arguments by attorneys for Novell, Microsoft's largest competitor in the PC software market. Novell had protested that the licensing issue - which it saw as having an enormous impact on competition - had been thrown out of the case owing to an objection by one of the commissioners.

Microsoft has also been accused of "technological tying", by allegedly introducing features into some of its programs that link their use to other Microsoft products. A further charge is that the company gives its own applications program developers - who develop word processors, spreadsheets, or games - information about operating system program changes before it informs competitors, thereby putting the lat-

ter at a disadvantage.

Second, commissioner Owen, said he had been looking for another job recently, might take up a position outside the agency. Clinton could then name another commissioner, who might break the deadlock.

Third, FTC insiders said commissioners involved two main points: Microsoft's practice of creating the appearance of incompatibilities between its own and rival products, and its "per processor" licensing scheme (see above). The latter was restored to the complaint at the last minute, after arguments by attorneys for Novell, Microsoft's largest competitor in the PC software market. Novell had protested that the licensing issue - which it saw as having an enormous impact on competition - had been thrown out of the case owing to an objection by one of the commissioners.

FTC insiders said that, despite Owen's insistence that the case be closed, the other commissioners chose to keep it open. The commission has thus allowed for the possibility that it or the justice department could eventually try the case.

The FTC is considering three scenarios. First, the justice depart-

OBSERVER



remain open for very long, unless the department of justice asks for documents, or a change occurs at the FTC, said a source close to the agency. If the FTC received a request to take over the case, Janet Steiger, FTC chairman, would decide whether to grant it.

Microsoft, which discovered the possible involvement of the justice department about a week ago, is expected to begin lobbying officials. Late last week, Bill Gates, chairman of Microsoft, and a team of Microsoft attorneys, met separately with each commissioner, and with FTC staff serving on two of its investigative arms, its Bureau of Competition and Bureau of Economics.

If the case moves to the justice department, Microsoft is expected to hear soon whether the department will proceed against it.

Within the FTC there is a body of opinion that the justice department

entertainer in his way, it transpires. In his First Chicago days he was an active member of the British-North American Committee, the group of 120 private sector leaders from the US, Canada and Britain, whose current membership includes the likes of Sir David Plastow, Ronnie Hampel and John Heimann, and from which, now being a public servant, McDonough has since stepped down.

Four years ago, the December meeting marking the committee's 20th anniversary was held in Montreal where the hosts put on a traditional Beaver Club dinner, complete with live bear and hamster on horseback. The high spot of the evening, however, was McDonough, whom a friend describes as "very Irish really", taking to the floor with the then chairman of the Bank of Canada, the late Sir Patrick Mealey, to regale the audience with a medley of songs from the Emerald Isle.

Cold snap

If John Major reckons it has been a tough week, he might like to ponder the fortunes of the opposition Indonesian Democratic Party (PDI) at its annual conference in Sumatra.

The PDI won just 15 per cent of the vote in last year's general election and it appears that the government, in power for over 20 years, is getting a little bored with easy domination. Hence, it was a warning of unexpected frosts."

the founder of the ruling Golkar party, President Suharto himself, who opened the conference, calling on the PDI to get its act together.

As if his presence were not enough, he was followed by the home affairs minister and the chief of the armed forces entreating their opponents to unite.

No sooner had they left than 50 rebel PDI members tried the other approach. Storming the venue in a pick-up truck, they knocked down the entrance gates, and seized the floor shouting "Kill Surjadi", the PDI chairman. "This is our congress, so please sit down," the rebels' leader bellowed.

Order was re-established just in time for the minister of defence to give his speech.

No reserve

This year's New York Fed Christmas party should be distinctly enlivened by the presence of the new governor Bill McDonough.

Despite his quiet demeanour, McDonough is something of an

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COMPANIES & MARKETS

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Friday July 23 1993

INSIDE

BankAmerica fails to keep up with sector

BankAmerica, the second biggest US bank, failed to match the improvement in its rivals because of the slow recovery in its home market California, and recorded static second quarter net income of \$488m. Page 22

Boots to sell Sephora

Boots, the UK retailing and pharmaceuticals group, has agreed to sell its French retail subsidiary Sephora for £40.9m (\$61m) and reported sales in the three months to June up 7.7 per cent on last year. Page 20; Picture, Page 24

Dow Chemical drops 28%

Dow Chemical, the second biggest US chemicals group, unveiled a 28 per cent drop in second quarter operating income to \$388m, reflecting the poor performance of its personal care division and a large pre-tax charge at Marion Merrell Dow. Page 22

Gas prices lift Amoco

Higher gas prices, and an improvement in costs in refining and marketing, helped the US oil and gas group Amoco raise second-quarter net income to \$487m. Texaco doubles second-term profit. Page 22

Japan's controls attacked

Leading brokers and banks based in Tokyo claim that a series of restrictions on stock trading has decreased liquidity in the Japanese futures market and added to volatility on the underlying cash market. Their forum, the Committee to Make Tokyo Financial Markets More Transparent and International (CTT), says tight regulations are responsible for undermining Tokyo's credibility as an international financial centre. Page 23

Prudential premiums grow

Prudential Corporation, the UK's largest life insurance company, reported 40 per cent growth in worldwide single premium sales in the first six months and a 5 per cent fall in income from annual premiums. Page 24; Lex Page 18

EC to drain wine lake

The European Commission announced a series of measures to curb the EC's growing wine lake, including an end to using generous subsidies to encourage the distillation of surplus wine. Page 36

Pakistan finds new impetus

Yesterday's rupee devaluation of just over 6 per cent by the caretaker government of Pakistan brought fresh impetus to the recent recovery on the Karachi Stock Exchange. The KSE-100 index closed 2.6 per cent higher yesterday at 1,354.95, up 6.8 per cent this week. Many brokers believe that the country's period of economic and political turmoil may be over. "The market is rising because short-term uncertainties are over," says one. Back Page

Market Statistics

	AT&T	19 Johnson Matthey	24 London share service	37-38
Benchmark Govt bonds	23	Life equity options	23	
FT-1 Indices	57	London trad. options	23	
FT-4 world indices	Back Page	Managed fund service	40-44	
FT fixed interest indices	23	Money markets	44	
FT/MSCI int. bond svc	23	New Int. bond issues	23	
Financial futures	44	World commodity prices	36	
Foreign exchanges	44	World stock mkt indices	45	
London recent issues	23	UK dividends announced	24	

Companies in this issue

AT&T	19 Johnson Matthey	24 London share service	37-38
Abitibi-Price	22 Life Services	24	
Anglo American	21 LifeLife	21	
BP	20 MCI Communications	19	
BICC	25 Marley Industries	25	
BNP	19 Maxwell Comm	25	
BankAmerica	22 Maytag	22	
Bankers Trust	22 Munich Re	20	
Barto Pac. Timber	21 NAB	21	
Bass	25 Nat. & Provincial	24	
Bellsouth	21 Occidental Pet	22	
Blockbuster Ent	22 Philip Morris	19	
Boots	24, 25 Prime People	25	
Brown Walker	24 Prudential	24	
Brition	8 Rhône-Poulenc	19	
British Syphon Inds	25 Sachsenmilch	20	
Bullock	25 Salomon	19	
Cimenteries CBR	25 Schering-Plough	24	
Dalts Air Lines	22 TSB	24	
Dixons	21 Warner-Lambert	21	
Dow Chemical	25 Wards (Elect)	19	
Ebiet	25 Tiphook	19	
First Technology	25 Vassell	19	
Grahams Bictoul	24 Warner-Lambert	21	
Hill & Smith	25 Watts Blake Beams	25	
IRI	20 YRM	25	

Chief price changes yesterday

FRANKFURT (DM)	PARIS (FFP)
Rheas	13.2 Leoytton 1689 + 84
All Ind & Vert	500 + 8 Gammont Sc 10 517 + 18
Deutsche	120.5 + 5.8 Peugeot 533 + 25
Older-Works	128.5 + 5.8 Thompson C 5 F 169.5 + 3.1
Philips Konsum	524 + 16
Rheinsteck	1185 + 45 Dornier 3870 - 130
Rheas	369.5 - 6.8 Stepan 1632 - 28
NEW YORK (\$)	TOKYO (Yen)
Acco	53% + 14 Cadet Food 1230 + 40
Computer Comp	50% + 13 Carter Fosting 1440 + 80
Deutsche Airlines	51% + 1% Failes 335 - 14
Microsoft	80% + 1% Greater Inc 1620 - 68
Failes	25% + 1% Kyodo Shijo 540 - 20
Deutsche Trust	75 - 1% Matsushita Corp 811 - 40
New York prices at 1250.	
LONDON (Pence)	Wales City Lon 77 + 7
Rheas	53 + 10 Wedgwood 841 + 25
Deutsche IV	128 + 8 Failes 102 - 8
British Steel	107 + 4% AAF 79 - 8
British-Syphon	180 + 5% Argus 70 - 8
Edict	53 + 5 Arco Petrol 65 - 4
Deutsche	42 + 2% Bullock 111 - 8
Wates New	225 + 23 Failes 111 - 8
Hill & Smith	151 + 7 Hobo 180 - 8
Reed	222 + 10 Hobo 180 - 8
Regent Peppa	19% + 2% Tinsley (Elect) 97 - 10
Shoe Group	414 + 28 Whessco 310 - 14
Tiphook	244 + 47 YRM 37 - 3

Rebound at Salomon sets £433m record

By Patrick Harverson
In New York

THE US securities house and energy trading group Salomon yesterday reported record second quarter profits of \$433m following a strong performance by its Wall Street brokerage unit.

Salomon's impressive second quarter profits, which smashed the previous three-month record of \$273m, set in the first quarter of 1991, represented a rebound from the \$102m loss incurred in the first quarter.

The profits figure was also a sharp rise from the \$21m of the same period a year ago. That figure, however, was affected by a \$185m charge to cover costs related to the 1991 Treasury auction scandal.

Yesterday's results underlined the capricious nature of Salomon's earnings, which swing wildly from quarter to quarter because of the brokerage unit's reliance on trading its own capital in the financial markets, and because of the volatility of the energy division.

The second quarter results would have looked better but for two charges, one of \$45m to cover a reduction in leased office space in New York and Tokyo, and another of \$20m for a write-down of the group's investment in White Knights, the troubled oil

production joint venture in Siberia.

The biggest contribution to Salomon's record quarter came from Salomon Brothers, the Wall Street brokerage operation, which posted the strongest earnings ever by a publicly traded securities house.

Salomon Brothers' client-driven business - which includes stock, bond and currency sales and trading, investment banking, asset management, emerging markets and private client investment services - was particularly productive. These businesses brought in \$913m, more than double the \$462m of a year earlier.

The firm attributed the improvement to favourable market conditions, internal changes, cost controls, and a recovery of business that was lost following the scandal.

Revenues from the unit's other main business - the trading of financial assets using the firm's own capital - totalled \$322m, down from an exceptional second quarter of 1992, but a healthy recovery from losses incurred in the first three months of this year.

The group's oil products and commodities trading operation, Pibro Energy, and its oil refining operation, Pibro USA, reported pre-tax earnings of \$3m and \$2m, respectively.

Rhône-Poulenc and BNP chosen to be sold first

By John Riddings in Paris

MR EDMOND Alphandéry, the French economy minister, has confirmed that Rhône-Poulenc, the chemicals group, and Banque Nationale de Paris, will be the first of the four state-owned groups selected for privatisation.

The economy minister said he was optimistic that the government would achieve its target of FFr10bn of privatisation receipts by the end of the year. "The size of the market is not an obstacle because the Baudur bond has already prepared the ground," he said.

The government was considering privatising Elf-Aquitaine, the oil group, in tranches, he was reported as saying in an interview published yesterday. This was because of the size of the company. It has an estimated market value of about FFr10bn (\$17bn), and was the largest of the four companies named in Wednesday's shortlist.

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Mrs Pamela Harriman, US ambassador to Paris, has expressed concern about the 20 per cent limit on non-EC shareholdings of privatised companies. Addressing a meeting of French and US businessmen earlier this week she said: "We would prefer to see no limit on such investments."

Last year, Banque Herbet took provisions of about FFr250m to cover bad loans, particularly in the property market. As a result, the bank suffered losses of FFr186m. It has net assets of FFr24bn and 1,600 employees.

Banque Herbet, the smallest company on the list, with an estimated market value of FFr1bn, is to be sold privately, the economy ministry said. Credit Commercial de France, which has built up a 34.4 per cent stake in Banque Herbet over the past year, is expected to take control through an agreed purchase of shares.

However, investment analysts in Paris said that the limits on non-EC investors would not necessarily be restrictive. "Most big foreign institutions have European operations which could buy shares in the French companies," said one analyst.

The Balladur bond, which was issued earlier this month and can be converted into equity in privatised issues, has raised FFr11bn.

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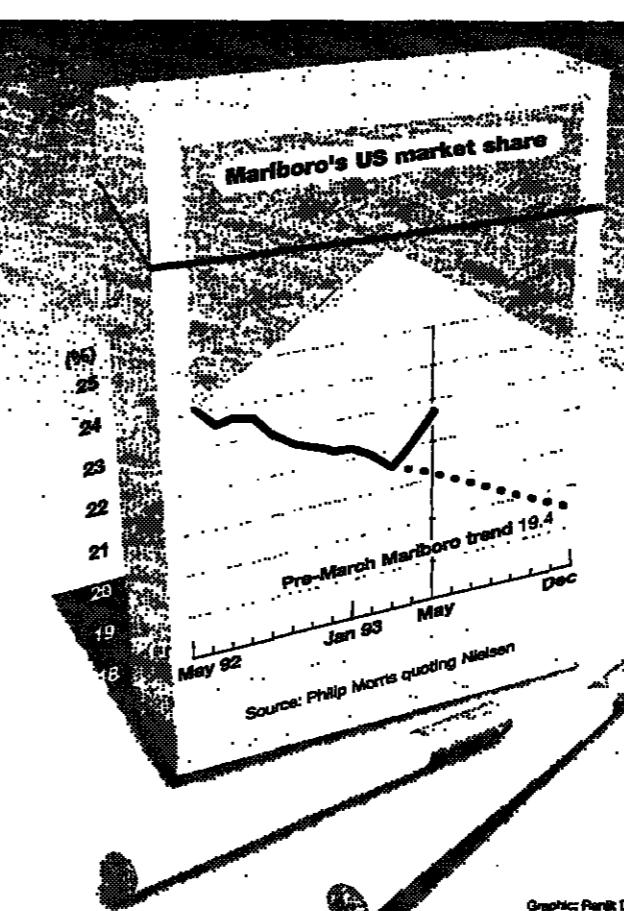
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Martin Dickson and Nikki Tait report on Philip Morris's efforts to lure US smokers back to Marlboro country

Old loyalties tested by price war



Source: Philip Morris quoting Nielsen

that Marlboro is likely to lose around half of its total market share gain since April, because consumers will revert to other premium cigarettes as their prices are cut.

Second, it is far from certain that the 45 cents a pack price differential between premium brands and discounts, which Philip Morris wants to impose on the market, will stick.

Analysts suspect that smaller manufacturers of discount brands may cut prices to maintain their share, creating a new, ultra-low price third tier. At the very least, it is thought they will not follow Philip Morris's price increases.

Little more than a month after Marlboro Friday, Liggett Group - a competitor weakened by falling market shares and declining profits - launched a brand called Eagle. This combines fairly attractive packaging and reasonable quality with one of lowest "discount" prices.

Whatever the outcome, there can be little doubt that the profits of the US industry will be depressed for the foreseeable future.

future. With the US tobacco market declining at a rate of around 2.5 per cent a year, the cuts seem unlikely to push up demand.

Philip Morris reckons operating profits from its US tobacco business will be about \$3bn this year, a fall of more than 40 per cent. Second quarter profits, announced this week, fell 53 per cent to \$64m.

Mr Black forecasts that Philip Morris's US tobacco profits will dip by \$600m more next year to about \$2.45bn, and that the US industry as a whole could see 1994 profits down by \$1bn.

This is before the uncertain effects of any

INTERNATIONAL COMPANIES AND FINANCE

IRI's plans to set up two steel specialists in revamp

By Halg Simonian in Milan

IRI, the Italian state holding company which controls the Iva steel group, yesterday unveiled the outline of a restructuring plan designed to improve the performance of its biggest loss-maker and overcome European Commission objections to an earlier reorganisation project.

The proposal involves creating two new companies specialising in flat products and stainless steels respectively.

The plan echoes some of the main elements of its predecessor, unveiled in April, notably the retention of a core steel-making business based on Iva's big Taranto integrated steelworks and the Novi Ligure coated products plant.

The two units would form the basis for the new flat products company. The second company would make stainless steels, which are produced at Iva's big Terni works in central Italy.

Significantly, the new plan makes no mention of Iva's

debts of L7,583bn (\$4.74bn).

The previous project entailed transferring much of the debt, along with some steel-making facilities, to IRI, triggering a furious row from other European steelmakers and the Commission.

IRI, which has itself

appeared to change track since

the appointment last month of

Mr Romano Prodi as chairman,

hopes the new plan will over-

come Commission objections

by stressing that all Iva's

activities are now for sale.

Barclays, the UK banking group, has been given a mandate to advise on the disposal of Dalmia, the quoted tubes group, in which Iva has a

majority stake, and the new

Terni-based company.

Informal negotiations, pre-

dominantly with Italian private-sector steelmakers, are also under way on selling stakes in the flat products company. Any remaining Iva businesses would be either closed down or sold, said an IRI official.

Mr Prodi yesterday said IRI

had already received expressions of interest for some of its activities from both Italian and foreign steel groups.

This week, Mr Paolo Savona, the Italian industry minister, told a parliamentary committee that details of the restructuring, based on the outlines revealed yesterday, would be presented to the Commission by early October.

Unlike the former proposal, it is likely that the new plan will be fleshed out in collaboration with the Commission to prevent another clash over financial aspects of the need for production cuts.

Alumix, the aluminium subsidiary of the state-owned Efim group, now in voluntary liquidation, announced a reduced loss of L584bn last year against L743bn in 1991.

It is unclear to what extent the improvement derived from specially-subsidised electricity tariffs granted to much of the company's smelting activities.

Belgian cement group in Polish acquisition

By Christopher Bobinski in Warsaw

Sachsenmilch suspended in Frankfurt

By Judy Dempsey in Berlin

TRADING in Sachsenmilch, the only eastern German company listed on the Frankfurt stock exchange, was suspended yesterday following losses and large cost overruns.

The dairy group, based in Dresden, whose majority shareholder is the bank Städtmilch of Stuttgart, was listed on the exchange in 1991 in expectation that investments of DM260m (\$152.9m) would increase the market share in the eastern states of Saxony and Thuringia.

The shares were issued at DM60, and suspended at DM60.

Deutsche Bank, the dairy's principal creditor, which prepared the company for the listing, said the agricultural ministry of Saxony and Südmilch were trying to assess the extent of the losses.

CIMENTERIES CBR, the Belgian cement producer, has agreed to pay DM90.4m (\$52.50m) for stakes in two cement works in Poland. It will acquire 30 per cent of the Gorazdze works and a 42 per cent share in the Strzelce Opolskie factory, which together produce one-quarter of Poland's cement output.

CBR, which has sought to purchase Gorazdze for over two years, has also promised to buy a further 21 per cent of the shares in the plant in 1997 as well as 38 per cent of the equity in Strzelce, which uses the more costly wet process technology, for DM55.2m.

The Belgian company has also promised to invest DM76m in new equipment for Gorazdze and DM32m for equipment at Strzelce. A further DM72m will be spent on upgrading marketing operations and DM11m on reducing costs.

The remaining 30 per cent will be sold to the IG and the Polish Development Bank, through the Warsaw Stock Exchange.

The group will pay a quarterly dividend of Pta62 per share on July 31.

Banco Santander gains 9% at halfway

By Tom Burns in Madrid

BANCO Santander, the Spanish private bank, yesterday posted the biggest first-half profit increase among the leading domestic institutions by lifting net income 9.1 per cent to Pta47.1bn (\$354.1m).

Mr Emilio Botin, the chairman, said the results were due to an expanding customer base, increased international diversification, the stable trend in its traditional business areas and strong results in its Treasury and capital markets operations in Spain and abroad.

Santander raised its January-June return on assets to 1.31 per cent from 1.10 per cent in 1992, it increased its net profits by 11.8 per cent on the preceding year, and its first-half return on assets to 25.81 per cent from 19.92's 20.34 per cent.

The banking group's BIS capital adequacy ratio stands at 13.37 per cent.

Operating profit increased by 27.05 per cent to Pta7.2bn in spite of a 14 per cent increase in operating costs that was due to expanded commercial activities and to the impact of the peseta's devaluation on foreign currency expenses.

The additional costs were offset by large earnings in the group's Treasury and capital-market operations that lifted its ordinary income by 106.8 per cent to Pta38.7bn.

Non-performing loans, which have been undermining the banking sector's results in Spain, grew by 9.3 per cent in the first half of this year and represent 3.48 per cent of the equity at Gorazdze.

Santander, which is a highly conservative bank, raised its provisions by 76.8 per cent to Pta37.6bn to keep its non-performing loan coverage at 100.2 per cent. Mr Botin welcomed the "very satisfactory results" at First Fidelity, the US bank in which Santander has a 19 per cent stake.

The remaining 30 per cent will be sold to the IG and the Polish Development Bank, through the Warsaw Stock Exchange.

Losses widen at German insurer

By David Waller in Frankfurt

MUNCHENER Rückversicherung (Munich Re), Europe's largest insurance group, is to pay an unchanged annual dividend, in spite of heavier losses from mainstream reinsurance business.

The company blamed the increase in losses on Hurricane Andrew, which hit the south-east of the US last summer and mounting car theft.

Munich Re gave no figure but the loss is likely to be in the region of DM1bn (\$858m) after losses of more than DM900m last year.

The group said income from

investments and from general insurance business more than made up for the renewed loss and parent company profits would be the same level as in the previous year.

This, Munich Re said, would enable a dividend of DM10 per share - the fifth year in succession that the Munich-based group has paid this dividend.

It voiced optimism about the future, saying that capacity in the world reinsurance market was beginning to shrink after a number of years when the industry was beleaguered by the double burden of excess capacity and a row of natural disasters.

ings as investment and other income had not fully offset mainstream underwriting losses.

Last year, group net earnings were DM177.6m, nearly 70 per cent up on the previous year.

Group premium income for 1992-93 increased by 11 per cent to about DM25bn, Munich Re said.

Premium income at the parent company rose to DM16.6m from DM14.6m in 1991-92.

Total group Investments climbed 6 per cent to DM78.6m by the end of June.

Munich Re will publish the full details of 1992-93 figures in October.

Portuguese bank ahead at mid-term

By Peter Wise in Lisbon

BANCO Comercial Portugues, one of Portugal's leading private banks, yesterday reported first-half net profits of Es9.6m (\$8.1m), a 2.3 per cent increase on the first six months of last year.

The results reflected a 9 per cent increase outside the UK and will not meet our very demanding performance criteria in the foreseeable future," he said.

Sephora has made a substantial turnaround in the past few years, from an operating loss of FF160m in 1988 to a small profit of FF12.7m last year. With 38 shops, it is the market leader in a highly fragmented sector which numbers 2,500 French cosmetics and perfume retailers.

Shareholders heard yester-

day that all Boots's businesses except Do It All, the DIY joint venture with W.H. Smith, made a profit in the year to March in spite of tough market conditions, but Boots's strategy demanded all businesses were capable of producing "significant value" for shareholders.

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Shareholders heard yester-

UK retailer sells French unit

By Neil Buckley in London and David Buchan in Paris

BOOTS, the retailing and pharmaceuticals group, agreed yesterday to sell its French retail subsidiary Sephora for £40.9m (\$61m), as it reported encouraging trading figures and said it saw signs of recovery in the UK retail sector.

Sir Christopher Benson, chairman, told an annual meeting disrupted by animal rights protesters that group sales in the three months to June were up 7.7 per cent on last year. The group expected some further recovery in the retail sector generally during the year.

Sephora is being sold to French retailer Altamir for FF1360m (\$61m), made up of FF178m for the shares and FF182m to repay inter-com-

pany loans. Sir James Blyth, chief executive, said Sephora made a profit in the year to March in spite of tough market conditions, but Boots's strategy demanded all businesses were capable of producing "significant value" for shareholders.

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Nationwide AGM upset

By Ian Rodger in Vienna

NATIONWIDE Building Society received an upset at its annual general meeting yesterday when a 48-year-old senior manager who lost his job last year was elected a director by investors in a postal ballot.

writes John Gapper in London.

Mr David English, who was made redundant as northern region sales director a year ago, received more votes from the 3.5m Nationwide members eligible to vote than one non-executive director standing for re-election.

Net earnings per share reached £588 during the first half of 1993. Return on assets was 1.2 per cent and the net profitability of own capital was 12.3 per cent. The bank's financial margin rose to 4.7 per cent.

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"It is Boots's only retail

INTERNATIONAL COMPANIES AND FINANCE

Liberty Life to float stake in investment unitBy Philip Gavith
in Johannesburg.

LIBERTY Life, the big South African life insurance group, plans to raise R1bn (\$300m) by floated 20 per cent of its investment portfolio subsidiary on the local stock market.

The company to be floated is Liblife Strategic Investments (Libsil). The market value of its investment portfolio, which includes stakes in some of South Africa's leading blue chip companies, is around R5.6bn.

Mr Donald Gordon, chairman, said half of the flotation proceeds would be used to redeem preference shares in Libsil with the balance used to develop Liberty Life's mainstream insurance business.

Mr Gordon explained that the transaction provides greater transparency about Liberty's strategic holdings, thus making them more attractive to investors.

Mr Gordon feels that - once financial sanctions against the country disappear - there is potential for a considerable

flow of portfolio funds into South African equities.

He believes Libsil would be an attractive destination for such funds since it has large holdings in some of South Africa's largest blue chip companies which are traditionally very tightly held.

The Libsil portfolio includes a 23.8 per cent holding in Stanbic, South Africa's leading banking group; 9.4 per cent of South African Breweries, the consumer goods company; and 23.4 per cent of the Premier Group, the food company.

It also has a 4.6 per cent in Gold Fields of South Africa, the mining house with some of the richest gold mines. Libsil does not hold Liberty's strategic offshore holdings.

The listing, one of the largest in South Africa, will be of R560m ordinary shares in Libsil. The shares have a net asset value of R10 each.

The move will allow Liberty to redeem expensive debentures and invest the balance in a manner that would earn substantially higher returns than Libsil was offering.

Anglo American group lifts profits by 20%

By Philip Gavith

GOLD mines in the Anglo American group, the world's largest gold producer, increased available profit by 17.7 per cent to R251.1m (\$76m) in the June quarter, compared with the preceding March quarter.

The profits advance stemmed from higher production - up by 1.1 per cent to 67,803kg - a 4.7 per cent increase in average revenue to R26.327 per kg and a modest increase in total working costs to R1.83bn from R1.78bn.

Although the impact of hedging dilutes the full benefit of the recent firm gold price on profits, the large dividend increases at some mines - up by 155 per

cent at Western Deep Levels and 100 per cent at Elandsrand - are a clear indication of the better times in the industry.

All five mines in the group increased profits after tax and capital expenditure. Available profit rose by 11 per cent at Freegold to R102.5m; by 27 per cent to R70.7m at Vaal Reefs; by 17 per cent to R38.1m at Western Deep Levels; by 51 per cent to R28.7m at Elandsrand and by 12 per cent to R11.1m at Ergo.

Mr Lionel Hewitt, managing director, said that the recent 30 per cent increase in the rand gold price would not have any dramatic effect on mining strategy before there was clear evidence that the current price trend was sustainable.

Vietnamese fund raises more than expectedBy Alexander Nicoll,
Asia Editor

THIS PROSPECT of rapid development in Vietnam has prompted European investment institutions to commit \$44.6m to the Vietnam Fund, more than double the amount it had been hoping to raise this year.

The offering, which closed yesterday, was the second by the Dublin-listed fund, which is the only quoted vehicle for investment in Vietnam. The response was in marked contrast to the initial offering in 1991, when it managed to raise only \$10m after seeking \$30m.

Mr Martin Adams, managing director, said this year's plan had been to raise \$20m in Europe, and a further \$2m later in the US, provided that President Clinton lifted the American embargo on dealings with Hanoi. However, the success of the issue in Europe means the fund now has no plans to raise further capital.

The Vietnamese Fund, which takes significant minority stakes in projects producing hard currency or with foreign involvement, has committed its existing cash to agricultural and real estate projects. The new offering of shares, at 13.9 per cent above the net asset value of \$9.88, is partly paid, providing about \$15m of cash now and the remainder of the \$44.6m after a year.

Mr Adams said a dozen projects were expected to be considered by the fund's investment committee in the next six months.

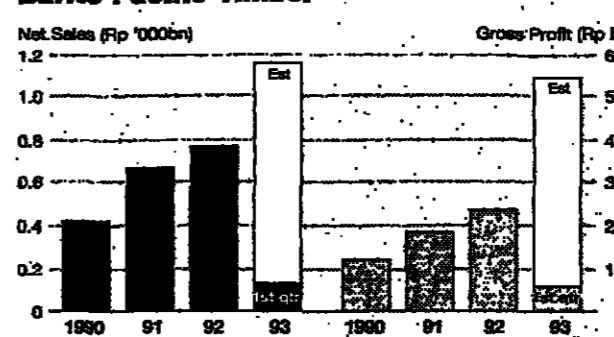
Though Vietnam has long been thought to offer huge promise, the US embargo has severely hampered the country's development, despite the government's programme of market-oriented economic reforms.

However, President Clinton announced this month that he would remove a US ban on Vietnam repaying its arrears to the International Monetary Fund, clearing the way for the IMF, World Bank and Asian Development Bank to resume lending.

The Vietnamese Fund, which was responsible for sales strategy design and implementation, headed by its Director General, Hector Rangel Domene, was accompanied by Horacio Septien Infante, Director of the Mergers and Acquisitions Division, and Arturo Arias Zebadua, Edna Escobar Martinez and Alvaro Vargas Briones, members of the privatization team.

Loan leak dampens Barito flotation hopes

William Keeling on the struggle to go public facing Indonesia's largest timber group

Barito Pacific Timber

BARITO Pacific Timber may run the day it decided to go public. In the last month the company has suffered a spate of poor publicity, culminating in the withdrawal this week of Salomon Brothers, the US securities house, as the issue's lead foreign co-ordinator.

Looking to raise about \$250m, its flotation - planned for October - would make Barito the second largest company on the Jakarta Stock Exchange, with a market value of about \$2.5bn. It would allow investors a share in Indonesia's largest integrated timber processor, accounting for 16 per cent of the world market in plywood.

The company says it made a gross profit of Rp231bn (\$112m) last year on net sales of Rp769bn and forecasts a Rp67bn gross profit this year on substantially higher sales of Rp1.157bn. Its timber concessions, at over 5m hectares, make up an area greater than Switzerland.

Despite such bullish forecasts, the company has been forced on to the defensive following the leaking of a document, published in the local press and allegedly compiled by the government, listing its existing cash to agricultural and real estate projects.

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Under the plan, the first time such a system has been used, the bank will offer for sale 41 properties throughout Australia, which it holds as mortgages in possession.

If successful, the tender strategy may prove attractive to other major Australian banks which have combined

- ranging from timber to palm oil, petrochemicals to banking - in which Mr Pradjogo Pangestu, chairman, is a shareholder. Executives estimate the group's 1992 turnover at about \$2.5bn.

Mr Pangestu denies the

group carries any unserviced

loans and says the state banks

have written letters confirming

it is current on all debt.

Colleagues of Mr Pangestu express

disappointment that govern-

ment officials have refused to

deny the leaked document's

authenticity.

However, poor publicity con-

tinued last week when Mr Pangestu was summoned to parliament. He was asked to explain a deal, announced on July 7 but signed in May, in which Taspen, a state pension fund, took a 20 per cent stake in Barito Pacific Timber for Rp375bn.

T

he deal valued the com-

pany at Rp3,000 a share,

compared to the antici-

pated Rp7,200 price at which

the planned flotation is to be

set. Barito says all procedures

were correctly followed but the

government has announced a

review of the transaction.

The withdrawal of Salomon

Brothers on Monday at the

start of a two-week interna-

tional roadshow has further

hindered the company's ability

to market its flotation.

Brokers say Indonesian regu-

lations limiting disclosure -

including details of Mr Pangestu's majority shareholding in

the company - may have

resulted in Salomon having a

review of its US regulatory authorities.

The flotation will proceed,

stress officials close to Barito,

who say Crosby Securities,

which specialises in Asian

markets, and Schroders, the

UK investment bank, will

replace Salomon as co-ordinator

of the foreign placement.

Brokers say Bank Bumi

Daya and Bapindo, two Indone-

sian state-owned banks, will

back the issue and Barito's

supporters argue that the com-

pany is coming to the market

at an auspicious time, just as

world timber prices are rising.

The world price of plywood

and blockboard, Barito's main

products, has risen from about

\$320 per cubic metre in Janu-

ary to \$450 in the August spot

market.

The company says 55 per

cent of the funds raised by the

flotation will be invested in a

500,000 tonnes a year pulp and

paper mill in South Sumatra to

be owned by Tanjung Enim

Lestari, in which Barito has a

40 per cent stake.

Tanjung Enim Lestari is a

joint-venture with Citra Lam-

toro Gunung, led by Presiden

Suharto's eldest daughter. The

remaining funds will be split

between developing industrial

forest concessions and paying

down Barito debt.

Barito's critics, however, say

it will struggle to attract for-

ign investors and that the

backing of international finan-

cial institutions is not secure.

As one potential financial broker explained yesterday: "Items still need to be disclosed by Barito. We do not feel comfortable with the information provided on affiliated companies and the debt positions."

Barito Pacific Timber's debt was \$664m at the end of 1992 but Mr Pangestu has declined to reveal the parent group's total borrowings on the grounds of banking secrecy. "I know exactly how big our loan exposure is but I cannot disclose this to the public," he said.

Some potential investors are concerned about Mr Pangestu's management style. Barito directors say they will provide prudent management. Mr Pangestu "has been in business long enough to know the importance of his management team and their opinions count", noted one executive.

The board, however, supported Mr Pangestu's request in January for a Rp150bn loan from Barito Pacific Timber to buy a stake in Astra International, Indonesia's largest automotive company.

Mr Pangestu has pledged his Astra shares as collateral and made a personal guarantee of repayment. The loan was "just like any other transaction that we have", explained a Barito director.

More foreign companies to delist from Tokyo SE

By Emiko Terazono in Tokyo

for ending their Tokyo presence.

The fall in trading activity has also become a concern for foreign companies, which have primarily listed in Tokyo to enhance their international profile.

Shares traded in Tokyo peaked in 1987 with a daily average of 2.76m shares traded; daily volume fell to some 200,000 shares this year.

Tokyo trading in foreign stocks started in 1973. The latest delistings will reduce the number of listed companies to 111, down from a peak of 127 in late 1991.

This announcement appears as a matter of record only.

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INTERNATIONAL COMPANIES AND FINANCE

BankAmerica fails to keep up with sector gains

By Richard Waters
in New York

BANKAMERICA, the second biggest US bank, saw only a slight improvement in second-quarter earnings compared with the first three months of the year.

The bank was held back by the slow economic recovery in California, its home market.

It recorded second-quarter net income of \$485m, or \$1.20 a share, compared with \$484m, or \$1.19, in the first three months.

In the second quarter of 1992 it returned post-tax profits of \$240m, after restructuring charges following its merger with Security Pacific. Excluding non-recurring factors, net income in the second quarter of 1992 was \$421m, or \$1.19 a share, the company said.

The gains were less than those shown recently by other



Richard Rosenberg: paying attention to bank costs

big US banks, which have generally seen a faster improvement in credit quality and bigger gains in trading revenues.

Mr Richard Rosenberg, chairman, called the figures "encouraging" and pointed to

improved credit quality in its loan portfolio and "higher levels of customer activity in some market segments towards the end of the quarter".

He added that economic conditions, particularly in California, were likely to limit revenue growth, leading to greater attention to the bank's costs.

Net interest before provisions for credit losses of \$200m (down from \$230m in the first quarter and \$240m a year ago) was \$1.85m, an increase of \$3m over the first quarter.

By the end of June the bank held \$996m of assets intended for sale, \$890m less than three months ago largely as a result of a bulk sale of properties to a Morgan Stanley property fund.

Non-interest income fell by \$31m during the quarter to \$1.05bn, although this was more than accounted for by \$3m of non-recurring gains in the earlier period.

Bankers Trust moves ahead to \$251m as credit provisions fall

By Richard Waters

BANKERS Trust, the US bank which has become one of the leaders in the derivatives industry, reported net income for the second quarter of \$251m, or \$2.97 a share, a rise of a third on the \$186m, or \$2.16, a year ago.

A \$52m fall in provisions for credit losses, to \$23m, and a \$30m rise in net revenue from equity investments largely accounted for the improvement.

Higher revenues from trading in financial markets were

offset by a sharp rise in bonuses and other staff incentives and benefits, which were up by a half from a year before to \$305m.

The quarterly result pushed return on equity at an annualised rate to nearly 25 per cent, from 22 per cent last time.

First-half net income of \$406m (after an accounting charge which led to a \$70m charge) was up from \$340m in the first half of 1992.

Net interest income - which includes trading-related gains associated with interest rate and currency arbitrage - rose

27 per cent to \$319m. Non-interest revenues were up by 21 per cent to \$832m, helped by a rise in trading profits from \$33m to \$405m.

The \$30m rise in net revenue from equity investments was partly offset by other factors, including losses from the revaluation of non-trading currency positions, resulting in total additions to non-interest income of \$70m against \$35m a year earlier.

Mr Charles Sanford, chairman, said the figures demonstrated the consistency of earnings across the company.

Income drops 28% at Dow Chemical

By Karen Zagor in New York

DOW Chemical, the second biggest US chemicals group, yesterday unveiled a 28 per cent drop in second-quarter operating income. The decline reflected the poor performance of its personal care division and a large pre-tax charge at Marion Merrell Dow, the pharmaceuticals group which is 71 per cent owned by Dow.

Stripping out Dow's portion of the charge and other extraordinary items, the company earned \$205m, or 75 cents a share, against \$193m, or 71 cents a year earlier.

Including one-time items, Dow net income was \$149m, or 54 cents in the latest quarter.

It blamed flat volume and a 1 per cent price decline for its weaker sales in the quarter, which fell to \$4.82bn from \$4.85bn in the 1992 period.

This month Dow said Marion Merrill would take charges to cover cost-cutting measures aimed at saving about \$250m a year. The group has been hit by sliding sales of its Nicoderm smoking patch and the expiry of patents of its best-selling product.

Dow's consumer specialities business saw underlying operating income drop 9 per cent in the quarter on sales which fell 5 per cent. Including the Marion Merrell Dow charge, operating income for the business plunged 57 per cent.

Chemical and performance products posted a 28 per cent improvement in operating income to \$110m on flat sales of \$1.1bn. Plastics operations operating income rose 12 per cent on sales which eased 1 per cent to \$1.7bn.

Hydrocarbons and energy had operating earnings of \$5m in the quarter, against an operating loss of \$48m, while sales rose 19 per cent to \$454m.

For the first half, Dow had net income of \$551m, or \$2.01, compared with a loss of \$394m, or \$1.46. Last year's results included a charge of \$765m for accounting changes.

"We expect solid growth in

1993 as Claritin continues to gain sales and market share in the US and as our most significant products progress internationally," he added.

The group's pharmaceuticals division reported sales up 12 per cent for the quarter. International turnover was particularly strong, up 18 per cent, while domestic sales rose 6 per cent. For the first six months turnover in the drugs division rose from \$1.63bn to \$1.81bn.

Intron A, a new treatment for hepatitis C, Claritin, a non-selective histamine, and Eulexin, a therapy for prostate cancer, all generated impressive growth, said the company.

However, domestic sales of Proventil, a line of asthma products, fell, primarily because of generic competition.

Texaco doubles second-term profit

By Richard Waters

A RISE in natural gas prices in the US and a further improvement in refining and marketing margins enabled Texaco to double net profit in the second quarter compared with a depressed quarter last year.

But Mr Alfred McCrane, chairman, warned: "The international petroleum industry is faced with continuing uncertain world economic conditions, as well as the oversupply of crude oil," which has pushed oil prices down by \$3 a barrel since May.

He added that attention to controlling costs and other operational improvements

"will be particularly important in the forward period".

Post-tax profits reached \$309m, or \$1.10 a share, compared with \$151m, or 49 cents, a year ago. First-half net income was up from \$233m (before the effect of a \$200m charge reflecting an accounting change) to \$387m.

Second-quarter operating profits of \$419m, up from \$234m, were bolstered by \$153m from oil and gas exploration and production in the US, up from \$12m on the back of natural gas prices which recovered from low 1992 levels.

Upstream activities abroad returned an operating profit of \$22m, against \$46m, after benefiting from higher production

in the Middle East and Indonesia.

Refining and marketing operating profits fell from \$77m to \$63m in the US, reflecting "excess supplies of refined products" on the US east and Gulf coasts.

The international downstream operating result, aided by stronger margins in Latin America, rose from \$61m to \$12m. Petrochemicals suffered an operating loss of \$7m (a \$2m profit a year ago) due to higher feedstock and energy costs.

Lower interest costs and cost-cutting reduced non-operating expenses by \$33m to \$210m.

• Higher natural gas prices also boosted Occidental Petroleum, pushing second-quarter

net income to \$75m, or 21 cents a share, up from \$50m, or 16 cents, in the same period of 1992. Net income for the half-year was \$155m, against a loss of \$37m last time when the company took a \$33m charge for an accounting change.

Second-quarter operating profits from oil and gas of \$130m, up from \$79m, were boosted by \$55m from a windfall tax refund and disposal of a stake in Trident NGL. In 1992, figures had been lifted by \$35m from a litigation settlement.

The chemical division's operating profits rose to \$65m from \$35m, due to cost reductions and a \$10m reversal of a provision to cover plant closures.

Delta maintains upward trend with \$7.1m

By Martin Dickson
in New York

DELTA Air Lines, one of the big three American carriers, yesterday underscored the improving trend of US airline profitability by reporting net income of \$7.1m in its fourth quarter, compared with a \$1.80m net loss in the same period of last year.

The figures, which translated into a loss per share of 41 cents, down from \$3.72, came a day after American Airlines,

the largest US carrier, and USAir also reported a return to profit after a prolonged recession in the industry and a fare war. The figures were better than most analysts had been expecting.

Mr Ronald Allen, chairman of Delta, said the group's financial performance in 1993 was "unacceptable", even though it represented an improvement on the previous year.

For the full year, Delta lost \$369.7m, or \$3.41 a share, against a loss of \$304.3m, or 13.86 cents.

Operating expenses totalled \$3.07bn, down 0.6 per cent. Salaries rose less than 1 per cent, helped by a 6 per cent cut in staff numbers and a 5 per cent cut in the pay of many domestic staff.

Fuel expenses fell 1 per cent and maintenance costs 26 per cent.

The passenger load factor in the quarter rose to 61.15 per cent from 60.20 per cent a year ago, while the break-even load factor fell to 60.93 per cent from 66.29 per cent.

Solid growth for Schering-Plough

By Paul Abrahams

SCHERING-PLUGH, the US healthcare group, reported second-quarter profits up 18 per cent for the quarter. International turnover was particularly strong, up 18 per cent, while domestic sales rose 6 per cent. For the first six months turnover in the drugs division rose from \$1.63bn to \$1.81bn.

Schering-Plough is performing extremely well, even as its US and international markets daily grow more challenging, said Mr Robert Luciano, chief executive and chairman.

"We expect solid growth in 1993 as Claritin continues to gain sales and market share in the US and as our most significant products progress internationally," he added.

The group's pharmaceuticals division reported sales up 12 per cent for the quarter. International turnover was particularly strong, up 18 per cent, while domestic sales rose 6 per cent. For the first six months turnover in the drugs division rose from \$1.63bn to \$1.81bn.

Sales of sun-care products increased, but over-the-counter business fell due to the increasing competitive environment for anti-fungal products.

For the first half, sales by the healthcare division dropped from \$408m to \$405m.

Blockbuster Entertainment advances 56%

By Karen Zagor

BLOCKBUSTER Entertainment, the acquisitive video rental company which owns the Citytvision chain in the UK, yesterday posted a 56 per cent rise in second-quarter net income to \$47.7m, or 23 cents a share.

A year earlier, the Florida-based company reported net income of \$30m, or 17 cents. Revenues, including those from franchise-owned video stores, climbed to \$54.1m from \$44.8m.

The improved performance was struck on the back of strong gains in video rental sales and a better contribution from its music business.

For the first half, Blockbuster earned \$49.5m, or 43 cents on sales of \$1.26bn, compared with \$35.5m, or 31 cents, on revenues of \$89.4m.

Blockbuster expanded aggressively in the second quarter, acquiring a 21.3 per cent stake in Discovery Zone, which owns and franchises children's fitness centres, UK.

In March, Blockbuster said it would acquire a 48.2 per cent stake of Spelling Entertainment Group, an entertainment conglomerate built up by Mr Aaron Spelling. In its earnings release, Blockbuster said it owned 63.5 per cent of Spelling Entertainment and about 37 per cent of Republic Pictures Corporation, another film production company.

Blockbuster is also acquiring the businesses of its two largest franchises.

Sales volumes push Pfizer to 15% rise in quarter

By Richard Waters

\$234.6m of the first six months of 1992, which was struck after accounting changes reduced reported results by \$283m.

• Pharmaceutical sales at Bristol-Myers Squibb fell 1 per cent during the second quarter compared with a year ago. The company blamed the drop on lower sales of its Capoten cardiovascular drug and government cost-containment measures in Germany and Italy.

However, sales of consumer healthcare products, medical devices and nutritional products all rose strongly, resulting in a 3 per cent growth in sales overall, to \$230m.

Net earnings rose to \$52m,

or \$1.01 a share, up from \$48.2m, or 92 cents a share, in the same period in 1992.

Abitibi-Price cuts deficit

By Robert Gibbons in Montreal

ABITIBI-Price cut its losses sharply in the second quarter, helped by firmer newsprint prices, a lower Canadian dollar and reduced operating costs.

Newsprint sales rose 17 per cent but uncoated groundwood papers were weak.

Its North American appliance group had operating income of \$33.1m, up 34 per cent. But the increase was due partly to depressed 1992 results because of plant start-up costs. Sales were up marginally at \$568m.

It reported net income of \$21.3m, or 20 cents a share, compared with \$18.9m, or 18 cents, in the same period of last year - in spite of a rise in its effective tax rate from 36 per cent to 41.6 per cent.

Sales totalled \$753.3m, down 2.2 per cent, which the company said was due to currency conversion factors, the sale of its microwave oven business, and lower vending equipment sales.

In the first quarter, Maytag took a \$30m charge to cover the costs of a Hoover travel promotion in the UK which backfired. First-half net income, including that charge, totalled \$10.8m, compared with a \$26.3m loss last year after accounting changes.

A 3 per cent increase in turnover from a year ago, to \$1.75bn, was driven almost entirely by higher volume, with modest price rises largely offset by currency factors.

Earnings per share rose to 79 cents a share (73 cents excluding the net gain from the share sale), up from 66 cents a year ago.

First-half net income of \$58.2m was ahead of the

\$234.6m of the first six months of 1992, which was struck after accounting changes reduced reported results by \$283m.

The result was attributed to higher sales volumes and a net gain of \$27m from non-recurring items.

A 3 per cent increase in turnover from a year ago, to \$1.75bn, was driven almost entirely by higher volume, with modest price rises largely offset by currency factors.

Earnings per share rose to 79 cents a share (73 cents excluding the net gain from the share sale), up from 66 cents a year ago.

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Global Derivatives

Derivatives: Practices and Principles (76 pages)

Twenty recommendations for dealers and end-users for managing derivatives risk. Four recommendations for regulators, supervisors and legislators. An overview of global derivatives, explaining what they are, how they work and their impact on the economy.

Appendix I: Working Papers (140 pages)

Six working papers that detail the recommendations and the analysis behind them on: valuation and market risk; credit risk; enforceability; systems operations and controls; accounting and reporting; and systemic issues.

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COMPANY NEWS: UK

Strong growth in Pru's single premium sales

By Richard Lapper

PRUDENTIAL, the UK's largest life insurance company, reported strong growth in single premium sales in the first six months of 1993 and a 5 per cent reduction in income from annual premiums.

The figures provide further evidence of growing interest among savers in life insurance products as interest rates fall, but consumers are still reluctant to enter long-term regular financial commitments because of concerns about job security.

Worldwide single premiums increased by 40 per cent to £2.89m, with annual premium income down to £2.65m. Overall new business grew by 14 per cent (based on annual premiums plus 10 per cent of single premiums).

In the UK single premiums

rose by more than a third to £1.42bn, mainly as a result of the continued popularity of the with profits Prudence Bond and strong sales of corporate pensions. Annual premiums fell by 11 per cent to £1.53m following an expected decline in the sale of industrial branch (or cash collection) policies.

Ordinary branch business remained unchanged at £143m. Single premium for corporate pensions increased by 10 per cent to £33m while annual premiums rose by 24 per cent to £31m. Single premium growth reflected strong sales of immediate annuities and transfers from other group schemes.

Prudential's international operations produced strong results, with sales of single premiums by Jackson National Life rising by 11 per cent to \$1.1bn (£730m).

See Lex

TSB fails to agree terms over estate agency chain

By John Gapper

AN ATTEMPT by TSB Group to establish a company with National & Provincial Building Society to buy and manage its chain of 133 estate agencies has failed through after the two organisations failed to agree a price for the network.

TSB Group and National & Provincial announced yesterday that "differences of opinion on the value of the businesses" had led to the heads of agreement signed in April being terminated after negotiations revealed differences.

TSB is thought to have asked for about £10m for the estate agency chain, which it hoped would eventually be sold to local managers as groups of businesses. It said it did not think the price offered would have given value to shareholders.

Mr Alastair Lyons, National

Johnson Matthey scheme pays 458.08p per share

By Catherine Milton

SHAREHOLDERS who took the cash alternative to Johnson Matthey's enhanced scrip dividend scheme will receive 458.08p per share under a new type of auction conducted by BEW Securities.

A total of 377,475 of the precious metals group's shares were auctioned to institutions for a strike price of 453p, a 6p premium to the reference price of 453p on which the scrip value was determined. BEW had previously promised shareholders a "floor" of 8p per cent of the reference price.

However, yesterday it also gave shareholders the benefit

of "best execution", under which it passed on the benefit of any premium on the share price over the floor. Shareholders thus received 101.33 per cent of the reference price, minus BEW's commission.

BWE said the value of its cash offer was 10.77p per share, compared with the enhanced scrip dividend of 10.65p and the ordinary of 7.1p.

Johnson Matthey's shares closed at 460p, up 7p.

Mr Michael Perry, BWE assistant director, said: "It has been very positively received. We had a comfortable volume of applications. It is a simple and efficient process which benefited shareholders."

CAVERDALE GROUP PLC

INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 JUNE 1993

CHAIRMAN'S STATEMENT

It is with great pleasure that I announce the results for the first six months of 1993. As indicated in my statement in the Annual Accounts, the Group is now trading very profitably. With turnover in the period £12.6m, up 20% on the £10.5m achieved in the interim stage last year, pre-tax profits amounted to £621,000 or 4.8% of £12.6m. It is particularly satisfying to report such good results in the year since our complete restructuring programme has been implemented.

In our motor retailing division the turnaround of Dunham & Haines, acquired in January 1992, has been completed and this company is now contributing significantly to Group profits and has established a solid franchise in Scotland, which was acquired in May 1993, is now trading. Dunham & Haines (Southend), which we are expecting a positive contribution from this dealership in the second half of the year, was a product which was acquired on 1 January 1993 to prevent us losing one of the major dealerships in the area. In addition to exceeding budgeted profitability, it also achieved the distinction of becoming the first Citroen dealership in the United Kingdom to obtain BS 5750 registered status.

Our industrial consumables division, comprising Numatic-based Vansstock and Allied Components (UK), continues to improve in profitability benefiting both from cost reductions and the right management controls which have been introduced.

I was pleased to announce in May that appointment of Rodney Smith as Group Finance Director. I now feel that we have management in place to support our future in both of the Group's core businesses. Whilst acquisitions will remain central to our development for the foreseeable future, we will continue our efforts to exploit our opportunities for organic growth.

The application to the Court for various changes to our capital and reserves structure, which was submitted at the Annual Meeting, has been successful. Consequently, we will soon technically be in a position to resume dividend payments. In view of the results achieved during the first six months of this year and the excellent prospects of good trading prospects in August for our motor dealerships, I have every confidence that an early return to the dividend list is realistic.

	Six months ended 30/6/93	Six months ended 31/6/92
Turnover	£1,265	£1,009
Operating profits/(loss)	£62	£169
Profit/(loss) on ordinary activities before taxation	£63	£222
Taxation	£51	£10
Profit/(loss) attributable to shareholders	£62	£213
Earnings/(loss) per share (pence)	0.46p	0.213p

Notes
1. Earnings per share are based upon the weighted average of 134,075,892 shares in issue (six months ended 30/6/93 - 64,264,128).
2. The results for the six months ended 30/6/93 and 31/6/92 are unaudited.

HENDERSON UNIT TRUST MANAGEMENT LIMITED

(Member of IBRO and Lantre)

Announce with effect from 22nd July 1993, HENDERSON AUSTRALIAN TRUST has been merged following an approved Scheme of Amalgamation into HENDERSON ASIAN ENTERPRISE TRUST. Holders of Henderson Australian Trust units will receive 1.117452 units in Henderson Asian Enterprise Trust for every unit held.

071 410 4104

William Hill subject of 'serious' approaches

By Maggie Urquhart

BRENT WALKER, the pubs, betting and property group, has had a number of serious approaches for its William Hill subsidiary since it emerged that SG Warburg had put together a £360m consortium bid for the betting shop chain.

The approaches, which could involve taking an equity stake in William Hill rather than a complete takeover, value the business at significantly more than the consortium bid.

It is also understood that one of the equity investors lined up by Warburg is unwilling to participate if the bid is regarded by Brent Walker as hostile.

Brent Walker also announced that it had sold the Golden Horseshoe Casino in London for £2.1m, of which £2.9m was paid into Brent Walker's bank yesterday afternoon after the change of ownership was approved by magistrates in the morning.

The buyer was City Clubs, a private casino operator.

Sir Keith Bright, chairman, is understood to be considering all possibilities for William Hill, which is ring-fenced from Brent Walker and has its own syndicate of banks owed a total of £350m.

That loan has to be refinanced by March 1 1994.

The options range from persuading the existing lenders to continue with the debt to a flotation.

Some analysts estimate that a full flotation of William Hill could raise £500m. However, they acknowledge that there would have to be a discount on that if Brent Walker retained a large stake.

One analyst said a flotation would be a "non-starter" if Brent Walker kept more than 50 per cent.

Brent Walker is keen to retain an investment in William Hill so that any rise in its value benefits Brent Walker's stakeholders.

Sir Keith is expected to tell shareholders at next week's annual meeting that trading results from William Hill have improved, despite the Grand National fiasco, with evening opening bringing a significant increase in turnover.



Animal rights supporters mount a demonstration outside the Queen Elizabeth II Conference Centre, in an attempt to disrupt the Boots annual meeting yesterday

Campaigners put the boot in

ANIMAL rights campaigners caused uproar at Boots' annual general meeting in London yesterday.

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At the pre-tax level the profit was £663,000, compared with a loss of £272,000 for the comparable period and a loss of £950,000 for the whole of 1992.

Mr Arild Nerdrum, chairman, said Dunham & Haines,

acquired in September 1992, achieved a rapid recovery and was making a significant contribution to group profit.

There was a strong first-time contribution from Motohelmet, a Ciroton dealer, and improved profitability in industrial consumables.

Mr Nerdrum said that the company would soon technically be in a position to resume dividends.

"In view of the results achieved and given the current indications of good trading prospects in August for our motor dealerships, I have every confidence that an early return to the dividend list is realistic".

Caverdale back in the black with £663,000

CAVERDALE Group, the motor retailing and industrial consumables group, returned to profit in the first half of 1993 with all its companies making a strong contribution.

Including a contribution from acquisitions of £7.88m, group turnover increased to £21.6m against £4.77m, and operating profit came out at £663,000, including acquisitions of £210,000, compared with a loss of £170,000.

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First Technology keeps up recovery momentum

By Andrew Bolger

FIRST TECHNOLOGY, which supplies crash dummies and safety sensors to the car industry, continued its rehabilitation by reporting a sharp increase in profits and returning to the dividend list.

Mr Fred Westlake, executive chairman, said he would have liked to have paid more than the "stingy" 1p dividend announced, but had been constrained by the terms of the capital reorganisation which was approved in February.

Pre-tax profits rose to £2.34m in the year to April 30, compared with £2.09m. However, under FRS 3, last year's figure becomes a loss of £865,000 because of the inclusion of an extraordinary charge of £1.32m on the closure and disposal of businesses.

Group sales fell from £27.8m to £25.5m, although turnover from continuing businesses increased by 22 per cent. Net borrowings fell from £6m to £2.2m and gearing now stands at 51 per cent.

Having got out of vehicle

Earnings per share were 10.75p, compared with 2.4p or a restated loss of 5.85p.

COMMENT

The figures were slightly ahead of expectations and should not impede the steady recovery in the group's shares, which yesterday closed unchanged at 233p. The collapse in the share price from 500p in 1990 to 20p a mere 18 months later, has left a lot of scars, but the slimmed-down group now seems both determined and obliged to proceed cautiously. It has strong market positions, even if increasing legislation does heighten the competitive threat from other sensor suppliers. Gearing should reduce further, although the sharp fall last year mainly reflected tax benefits.

Forecast profits of about 23.75p put the shares on a prospective multiple of 14, a slight discount to the market. That does not seem expensive, given the group's confidence about orders, particularly from Japan and other parts of the Far East, such as Korea.

Design, Mr Westlake said he was happy to focus on dummies and car sensors, which had strong growth prospects over the next couple of years.

The automotive electronics division, which supplies sensors, increased sales by 22 per cent in spite of difficult trading conditions in the group's principal North American and European markets.

During the year it won contracts to supply fuel cut-off sensors to Fiat and Honda.

NEWS DIGEST

Holders

Technology 27% ahead

HOLDERS Technology, a supplier of tools, materials and equipment to the printed circuit board industry, achieved a 27 per cent improvement in pre-tax profits to £251,000 for the half year ended May 31.

Turnover of the USM-listed company rose from £1.65m to £1.95m. Earnings increased to 5.85p (4.25p) and the interim dividend is 2p (same).

The shares advanced 4p to 132p.

Contra-Cyclical

Contra-Cyclical Investment Trust reported net assets of 47.8p per capital share as at June 30, up from 35.8p a year earlier.

That compared with 71.55p six months earlier and with 52.35p at the previous year end. Net revenue amounted to

Abtrust Preferred

Net asset value per ordinary income share of Abtrust Preferred Income Investment Trust stood at 99.77p at June 31, year end.

The figures compared with respective values of 386.3p and 108.7p a year earlier.

Net revenue for the six months to end-June was £136,535 (£132,107).

The interim dividend goes up to 2.4p (2.3p).

Rights & Issues

The split-capital Rights & Issues Investment Trust had net asset values of 452.20

FRIDAY JULY 23 1993

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Defence document says bid substantially undervalues company

Watts Blake shuns Sibelco offer

By Andrew Taylor,
Construction Correspondent

WATTS BLAKE Bearne, the world's biggest supplier of ball clay to the ceramics industry, yesterday published its defence document recommending shareholders to reject the £200m bid for the company from Sibelco.

The company said that the offer price of 420p a share substantially undervalued the group, which was expected to increase pre-tax profits by almost a fifth this year to not less than £8.6m (£7.25m).

The total dividend was forecast to rise in 1993 by 12 per cent to 12p.

Sibelco, a Belgian producer of silica sand for the glass industry, effectively controls 45.2 per cent of the company's shares having agreed to acquire the combined stakes of Ceramics Holdings, controlled

by the Lebanese Gargour family, and Quarzwerke, a privately-owned German silica sand producer.

Sibelco previously was a member of a concert party with Ceramics Holdings and Quarzwerke. This arrangement ended earlier this year when the Gargour family decided to sell its Watts Blake shares.

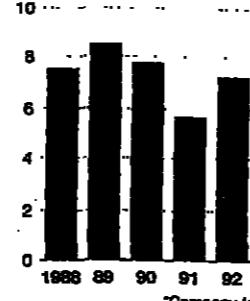
Mr John Pike, managing director of Watts Blake, said yesterday that M&G Investment, its next largest shareholder with about a 7 per cent holding, had decided that it would not accept the Sibelco offer.

"We believe other independent shareholders will follow M&G's lead," said Mr Pike.

Sibelco has said that it was a Stock Exchange requirement that it must make a full offer for the company, following the purchase of the Ceramics and Quarzwerke stakes, that had

Watts Blake Bearne

Pre-tax profits (£m)



exit p/e of 15.8 times, on forecast earnings of 26.5p for 1993.

This was considerably less than the sector averages for other companies supplying industrial and building materials. It also allowed no premium for a business which controlled 50 per cent of ball clay production in the UK, 25 per cent in Germany and between 25 and 30 per cent in the US.

The company supplied 40 per cent of ball clay used by European sanitaryware manufacturers and a third of the US sanitaryware market and was the substantial supplier of ball clay to the Far East market. It also claimed to supply a quarter of the European and US floor tile markets.

Mr Pike said that the company had increased profits in eight of the past 10 years and raised dividend payments every year except one, when they were maintained.

prompted the bid rather than a desire to take over Watts Blake.

The Devon-based company which has been digging ball clay out of the Bovey Basin near Newton Abbot since 1710, said that the offer price of 420p put the group on a prospective

YRM ends year £1.98m in the red

By Graham Deller

SHARES of YRM closed 3p lower at 37p yesterday, having touched 33p earlier in the day, after the building design consultancy recorded its first-ever annual loss and passed its final dividend.

When reporting an interim deficit of £498,000 in February, YRM said it should be profitable in the second half. In the event it incurred full year pre-tax losses of £1.98m, against previous profits of £1.38m, on turnover down to £14.1m (£19.6m).

Mr Brian Henderson, chairman, attri-

buted the losses for the 12 months to April 30 to sharply increased expenditure on building services engineering commissions and provisions against debtors and work in progress. The group also took provisions of £700,000 for future property costs and £75,000 following revaluation of a freehold property.

Moves to reduce operational costs continued with redundancies amounting to £238,000, against £603,000. Mr Henderson said the annualised saving was £1.6m.

Although there were signs that the improvement in the UK economy was

stimulating new building investment initiatives - a number of new commissions had been awarded throughout the group - Mr Henderson said that trading conditions remained extremely difficult.

After a tax credit, losses per share emerged at 15.8p (earnings of 5.78p). The omitted final dividend leaves a 0.5p payment for the year; the previous year saw a total distribution of 4p.

The accounts were prepared on a going concern basis, dependent on an anticipated agreement for continuing facilities with the group's bankers.

Managers buy remaining Survival shops

THE SIX remaining shops of the collapsed Survival Group have been sold to their managers in individual deals, joint administrators Buchler Phillips Traynor said yesterday, writes Chris Tigne.

The six buy-outs, which will trade as separate entities, have bought stock, fixtures and fittings and negotiations are in

progress on their use of the logo and trade names of the Survival Group.

The company, which was chaired by Mr John Ashcroft, former Colordoll group chairman, went into administration in March with liabilities of £1.7m.

Buchler Phillips Traynor said that preferential creditors

might receive a small dividend; unsecured creditors, who are owed £1.5m, will receive nothing.

Joint administrator Mr Ron Robinson said: "The sale of outlets to their respective managers was the best, if unusual, solution for Survival's creditors and former employees".

Mr Ashcroft and two part-

ners bought a 72 per cent stake in Survival Aids, subsequently renamed Survival Group, in 1990. It was his first acquisition following Colordoll's collapse with debts of approximately £30m.

The interim dividend is 2.1p, which taking into account the 1-for-15 scrip issue in March, represents a 6.6 per cent increase. Earnings per share improved to 3.34p (2.78p).

In March Mr Ashcroft said he held a minority interest in Survival Group, but was its largest creditor.

NEWS DIGEST

The interim dividend is again 2.7p.

Sales fall pushes Elbief deeper in red

Elbief, the manufacturer of photograph and handbag frames, mirrors, clocks and accessories for leather goods, saw its pre-tax losses widen to £592,000 over the 12 months to April 30.

The increase from the previous deficit of £451,000 came on turnover down 16 per cent at £3.74m.

Eliza Tinsley jumps 40%

Eliza Tinsley, USM-quoted maker of hardware products, returned pre-tax profits of £713,000 for the year ended March 31, 1993, a 40 per cent increase on last time's £510,000.

The improvement maintained the progress shown at the half-way stage.

Turnover declined from

£15.7m to £15.1m. At the operating level profits were lower at £287,000 (£917,000), squeezed by pressure on margins, which was not offset by overheads reduced by £250,000, and improved control systems.

The 1991-92 operating profit was before reorganisation costs of £249,000. The results were drawn up in accordance with FRS 3 accounting standards.

The dividend is increased from 5.2p to 5.45p, with a final of 3.65p, paid from earnings of 6.65p (4.72p).

The shares closed 10p lower at 97p.

make a substantial acquisition, a strategy that required the full support of Britannia, the main shareholder.

However, in view of the difficulty in "identifying" an appropriate acquisition, the board had decided to distribute a "large" part of the cash in the form of a special dividend.

The interim dividend is 2.1p,

which taking into account the 1-for-15 scrip issue in March,

represents a 6.6 per cent increase. Earnings per share improved to 3.34p (2.78p).

Turnover edged up to £133.4m (£132.7m), but would have been slightly lower had it not been for currency influences.

More than half of the restructuring costs were attributable to Atal with the balance split between Remor and the Propoflor business in the UK.

Overall, the workforce was reduced by 400 to 4,800 during the first half, and is expected to break even in the six months to April 30 with pre-tax profits of just £50,000, compared to £5.8m last time.

Operating profits, before the restructuring costs, fell to £5.6m (£6.31m) but Mr Robert Steel, managing director, said the year-on-year figures

Bass plans £35m pub expansion

BASS, the UK's leading brewer, is to spend £35m in 1993-94 on building and acquiring new pubs, writes Philip Rawstorne.

The company has set up a special team of surveyors, based in London, Leeds and Birmingham, and has begun a nationwide search for suitable sites.

Mr Bob Holtham, director of acquisitions for Bass Taverns, said: "We are already well on the way towards our target of 35 new pubs this year and we aim to open one a week during 1994."

Grahams Rintoul net assets ahead

Grahams Rintoul Investment Trust, which invests mainly in

smaller companies and is ultimately controlled by American Express Bank, had a net asset value per share of 157p at June 30.

That compared with 113.5p at the December end and with 133.4p a year ago.

Net revenue for the half year was £586,000 (£427,000) and earnings per share came out at 0.25p (0.16p) losses.

Witan Investment assets improve

Net asset value per share of Witan Investment Company rose from 181.5p to 227.5p over the 12 months to June 30. At the December 1992 year-end the figure stood at 212.4p.

The 25 per cent improvement in asset value reflected the merger between Henderson Administration, in which Witan has a large holding, and Touche Remnant.

Available revenue for the half year to June 30 amounted to £9.29m (£8.71m), for earnings of 2.58p (2.54p).

Elbief, the manufacturer of photograph and handbag frames, mirrors, clocks and accessories for leather goods, saw its pre-tax losses widen to £592,000 over the 12 months to April 30.

The increase from the previous deficit of £451,000 came on turnover down 16 per cent at £3.74m.

The interim dividend is again 2.7p.

Eliza Tinsley, USM-quoted maker of hardware products, returned pre-tax profits of £713,000 for the year ended March 31, 1993, a 40 per cent increase on last time's £510,000.

The improvement maintained the progress shown at the half-way stage.

Turnover declined from

£15.7m to £15.1m. At the operating level profits were lower at £287,000 (£917,000), squeezed by pressure on margins, which was not offset by overheads reduced by £250,000, and improved control systems.

The 1991-92 operating profit was before reorganisation costs of £249,000. The results were drawn up in accordance with FRS 3 accounting standards.

The dividend is increased from 5.2p to 5.45p, with a final of 3.65p, paid from earnings of 6.65p (4.72p).

The shares closed 10p lower at 97p.

make a substantial acquisition, a strategy that required the full support of Britannia, the main shareholder.

However, in view of the difficulty in "identifying" an appropriate acquisition, the board had decided to distribute a "large" part of the cash in the form of a special dividend.

The interim dividend is 2.1p,

which taking into account the 1-for-15 scrip issue in March,

represents a 6.6 per cent increase. Earnings per share improved to 3.34p (2.78p).

Turnover edged up to £133.4m (£132.7m), but would have been slightly lower had it not been for currency influences.

More than half of the restructuring costs were attributable to Atal with the balance split between Remor and the Propoflor business in the UK.

Overall, the workforce was reduced by 400 to 4,800 during the first half, and is expected to break even in the six months to April 30 with pre-tax profits of just £50,000, compared to £5.8m last time.

Operating profits, before the restructuring costs, fell to £5.6m (£6.31m) but Mr Robert Steel, managing director, said the year-on-year figures

3i GROUP PLC

£75,000,000

FLOATING RATE NOTES 1994

FOR THE THREE MONTH PERIOD

21ST JULY, 1993 TO 21ST OCTOBER, 1993

In accordance with the provisions of the

Notes, notice is hereby given that the rate of

interest has been fixed at 6 1/4 per cent

per annum and that the interest payable on

the relevant interest payment date,

21st October, 1993 against Coupon No. 36 will

be £779.79 from Notes of £50,000 nominal

and £77.98 from Notes of £5,000 nominal.

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Investors

Industry

3i GROUP PLC

Inc., in England

under the

Companies Act

1985, No. 1147550

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Notes will carry an interest rate of 3 1/2% per annum with a coupon

of U.S. \$1,840.62 per U.S. \$100,000 Note, payable on

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Agent Bank

RECRUITMENT

JOBS: Backroom research by Japanese economist casts light on real problems of employment

SO soon after Japan's royal wedding, it's perhaps unseemly to liken Tsugunori Hara to the boy who proclaimed that the emperor was wearing no clothes. There is nevertheless a strong case for doing so, the reasons being twofold.

The first is that Tokyo, where Mr Hara works as an economist at the Sumitomo-Life Research Institute, was also the site of the announcement of the forthcoming international conference on how to create jobs in industrialised countries. The other is that, on past performance, the political eminences doing the conferring will overlook the point the Tokyo economist has apparently made.

I say "apparently" because the only information to hand on his feat is a two-sentence snippet based on a news agency report which can no longer be traced. It says Mr Hara has proclaimed that Japan's real unemployment rate, far from being the 2.5 per cent officially recorded, is 6 per cent.

He has arrived at the higher figure by taking account, not just of citizens who are unwillingly jobless, but also of what he terms "in-house unemployment" – the numerous people who, although occupying paid positions, have little if any actual work to do.

Having no more data, we alas can't check his way of estimating how many such people there are.

All I can say is that if they really amount to only 3.5 per cent of those available for employment, Japan has cause to be proud.

But our lack of knowledge of his methods does not detract from the importance of the point he has made that employment, as gauged by numbers in jobs, is not the same as *productive* work.

Nor is the distinction any less important for the fact that it could hamper the international political leaders soon to confer.

The only trouble of course is that, far from being productive, the net effect could conceivably be harmful – as witness a hypothetical couple the Jobs column has nightmares about, called Michael and Margaret Doubleday.

Since he is a senior inspector of taxes and she a tax-avoidance accountant, they have more self-cancelling work to do than time to enjoy their resulting opulence.

Moreover, as professional ethics require them to work well apart, they rarely meet. But they did get together for long enough 16 years ago to have a son nicknamed Buster, who, agitated by his parents' remoteness, expresses his disaffection by vandalising public property. Hey presto: a family producing net harm.

The odds are that Judgment Day will be over and done with before the time he spoke of arrives.

The reason is that lawyers fall into the category of employees who not only create work for one another, but also undo the work that the others have done. Hence the more of them there are, the busier they will become.

The only trouble of course is that, far from being productive, the net effect could conceivably be harmful – as witness a hypothetical couple the Jobs column has nightmares about, called Michael and Margaret Doubleday.

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In explaining the policy, the minister responsible talked forebodingly of a time soon coming when there would not be enough work for the country's lawyers to do. With all due respect, however,

FUND to the table alongside, showing developments in the United Kingdom's executive employment market as gauged by the MSL consultancy's quarterly counts of jobs for managers and

senior specialists advertised in UK national journals. The upper part of the table focuses on the year to June 30, starting with the separate 12-month tallies for eight broad categories of work. Then comes the overall total, with the individual quarterly counts beneath.

As may be seen from the April-June tally at the bottom, while the plunge in advertised demand is not yet over, it is closer to being so than it has been for almost four years, being only 0.4 per cent down on April-June 1991-92. But before anyone breaks into wild rejoicing, it must

be noted that six of the work categories still show falls from the levels of 12 months before.

By that yardstick, the only two with increases are sales and marketing and computing, both of which have been on a rising path for nine months without transferring any of their upward energy to any other field. True, the accounting category shows signs of being about to join them – although whether that's good or bad news is another question.

The Doubleday family's damaging effect

By Michael Dixon

In fact, the only point of their existence is to show that society would have been better off if either Michael or Margaret – and it doesn't matter which one – had given up employment to ensure that Buster received the love as well as the discipline essential to a civilised upbringing.

Accordingly I present the Doubledays along with Mr Hara's calculation to the politicians booked in for the conference. Perhaps the gift will remind them that the best way ahead may lie, not in creating more employment of the purely self-nourishing sort, but in engineering a reduced demand for it by social-security and legal measures to encourage a strengthening instead of further fragmentation of family life.

Since he is a senior inspector of taxes and she a tax-avoidance accountant, they have more self-cancelling work to do than time to enjoy their resulting opulence.

Moreover, as professional ethics require them to work well apart, they rarely meet. But they did get together for long enough 16 years ago to have a son nicknamed Buster, who, agitated by his parents' remoteness, expresses his disaffection by vandalising public property. Hey presto: a family producing net harm.

Type of work	UNITED KINGDOM ADVERTISED DEMAND FOR MANAGERS AND KEY SPECIALIST STAFF (12 months to June 30)							
	1992-93	Posts Change from 1991-92	1991-92	Posts Change from 1990-91	1990-91	1989-90	Posts Change from 1988-89	
Research & dev/ptmt	1,180	-17.1	1,400	-42.4	2,428	-33.9	3,673	-14.9
Sales & marketing	2,993	+24.5	2,315	-5.0	2,436	-21.4	3,101	-34.1
Production	2,008	+12.3	2,287	-37.2	3,844	-37.0	5,781	-11.6
Accounting	2,590	-16.3	3,083	-17.8	3,752	-40.4	6,295	-14.7
Computing	1,242	+32.7	936	-35.3	1,408	-49.8	2,805	-36.1
General management	785	-20.5	982	-13.7	1,115	-14.6	1,305	-10.4
Personnel	327	-22.7	423	-21.4	538	-41.8	925	-24.1
Others	3,314	-14.9	3,892	-21.1	4,934	-25.7	6,638	-21.8
Total	14,277	-6.7	15,298	-24.5	20,259	-33.6	30,523	-20.7
July-Sept	3,379	-6.9	3,630	-40.8	6,131	-22.0	7,859	-15.8
Oct-Dec	2,938	-18.1	3,587	-32.5	5,318	-19.8	6,827	-28.8
Jan-March	3,955	-2.5	4,058	-11.2	4,572	-45.6	8,397	-23.1
April-June	4,007	-0.4	4,023	-5.0	4,225	-44.6	7,641	-16.7

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- Working within a large retail or service organisation
- Personal exposure to matters of corporate and commercial law
- Administer and control the Company's trademarks
- Cover the administration of acquisitions and disposals.

This role calls for an experienced and qualified Company Secretary, preferably also with a legal qualification.

You should have the energy, enthusiasm and commitment to play a major role in the future of the organisation and in particular your experience should include:

• Pfc experience in a Company Secretarial role

- Working within a large retail or service organisation
- Personal exposure to matters of corporate and commercial law
- Administer and control the Company's trademarks
- Cover the administration of acquisitions and disposals.

position will offer an outstanding challenge as the organisation goes through an exciting state in its overall development.

To pursue this further please write, enclosing a full CV to Alannah Hunt quoting reference A/1379.

Alternatively if you would like to discuss this appointment in confidence, please telephone her on 071-939 6068 from Monday 26 July.

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- Contribute to the formulation of investment strategy for Japan, regularly attending Japanese company meetings in the UK and occasional travel to Japan.
- High calibre graduate with a formal training and five years' experience in a blue-chip investment firm. Proven record of hands-on money management. Knowledge of the Japanese market is not essential.
- Strong analytical skills with experience of fundamental company analysis. Able to apply commercial awareness to investment decisions.
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The successful candidate will have a strong personal track record in originating, structuring

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A well motivated self starter, you are preferably a graduate with at least 8 years' investment banking experience and an understanding of credit issues.

If you believe you have the necessary skill and experience to add value to our team please write, enclosing a full career history, to Sheila Cork, Personnel Manager, The Sumitomo Bank Limited, Temple Court, 11 Queen Victoria Street, London EC4N 4TA

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If your experience and ambitions match those outlined above and you feel you would be fully committed to a demanding career with one of Europe's leading financial institutions, please write with a full CV including salary details to:

Lindsey Clydon, Assistant Manager Personnel, Internationale Nederlanden Bank N.V., 2 Copthall Avenue, London EC2R 7BD.

ING BANK

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Investment Management

London

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Michael Page City
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This is a superb opportunity for a highly motivated individual to participate in the growth of this progressive firm. Interested applicants should contact Anna Williams on 071 831 2000 to write to her enclosing a full curriculum vitae and details of current salary package at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH.

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Our client is a major international investment bank with an established Euromarket presence. Expansion of the Capital Markets Group has created an opportunity within the French origination team, with emphasis on primary equity.

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The position involves assisting the Business Unit Head with client relationship management and new business development whilst also being responsible for the credit review and administration process. This not only involves the review of both the credit quality of clients and counterparties but also the analysis of the risk associated with specific arbitrage trading strategies.

Whereas training will be provided for some of the more specialised aspects, the ideal candidate will be a graduate aged about 30 with a solid understanding of credit and several years practical experience in securities. The ability to communicate effectively with clients and senior management is crucial. Some knowledge of quantitative/statistical investment theory would be advantageous. This position offers an excellent opportunity to participate in a marketing team where the successful candidate will be rewarded with an attractive performance related compensation package.

If you are interested send your CV in complete confidence, to Lynne M Holmes, Merrill Lynch International Bank Limited, 25 Ropemaker Street, Box 300/FT, London EC2Y 9LY.

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As well as an attractive salary and benefits package, we can offer excellent scope for career development within a challenging and professional environment.

Please write with full CV to Jenny Ewington, Personnel Manager, The Royal Bank of Scotland plc, Regent's House, 42 Islington High Street, London N1 8XL. Closing date for applications 4th August.

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Key tasks will be:

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- To assist divisional management in developing and managing a strategic plan for the integration of the derivatives business in Europe.
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A highly attractive remuneration package is negotiable and will reflect the high calibre of the individual we are seeking to employ for this position. If you feel you possess these attributes please contact Karen Gay on 071-831 2000

or write to her with a full curriculum vitae at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH, quoting ref: 158543. All applications will be treated in complete confidence.



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Our client is a UK bank with a reputation for creativity and innovation within its treasury and capital markets functions. The derivatives trading desk covers a range of off-balance sheet products, both OTC and exchange traded, and is now looking to intensify the activities of its proprietary capability while supporting emerging corporate flows. Successful candidates could emanate from the following roles:

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At least 2 years' exchange-traded options experience with a good technical grounding. The successful candidate will provide an immediate trading contribution, using the major Euro interest options. There is the potential to become involved in a wider product range.

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Interested candidates should contact Annabella Humphreys at BBM Associates Ltd (Consultants in Recruitment) on 071-248 3653 or write, sending a detailed CV, to the address below or use our confidential fax line on 071-248 2814. All applications will be treated in the strictest confidence.

76, Watling Street, London EC4M 9BJ

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Minimum of 2 years OTC interest rate options dealing experience. Responsibilities will initially include the development of the US \$ Cap book, with a long term aim to cover all major currencies. The candidate will have a strong academic background and an excellent technical understanding.

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Caroline Quinn, AMP Asset Management Plc
55 Moorgate, London EC2R 6PA



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Established since 1982, CSFB Investment Management Ltd has gained a reputation as a market leader in its field, with emphasis on the management of global fixed income assets for institutional clients worldwide. As part of its continuing expansion, the Company is strengthening its Global Equity resource through the addition of two Investment Analysts focusing on the Asia Pacific region. These Analysts will work closely with the portfolio management team and will be expected to make an early contribution to investment decision making.

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Morgan & Banks
INTERNATIONAL

Investment Analyst—Asia Pacific (excluding Japan)
As part of the same team, the duties within this role are similar to those previously described. Candidates who possess a command of Mandarin would be highly preferred, but this is not essential. Due to the nature of these roles, individuals should be comfortable in both Western and Far Eastern business cultures and have a strong commitment to further their careers in a dynamic, hard working and meritocratic environment. Ref: 2/1488.

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Interested applicants please send a full CV, quoting appropriate reference number to: Anthony Cook, at Morgan & Banks Plc, Breteham House, Lancaster Place, London WC2E 7EN or if you prefer, call on 071-240 1040. All direct responses will be forwarded to Morgan & Banks.

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Chen	Justin	H.S.B.C., Hong Kong
Tam Hang	Timon	Wardley Limited, Hong Kong
Zapatero	Joaquin	Dresdner Bank, Spain

PASSED

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Di Trapani	Salvatore	Banco Lariamo, Belgium
Sigrist	Viviane	Paribas, Belgium
Davidson	Thomas	Aesle, Denmark
Be Chrestensen	Thomas	Den Danske Bank, Denmark
Glaesberg	Erik	Jyske Bank, Denmark
Allen	Robert	S.C. Warburg, England
James	Mark	AK International Bank, England
Rosse	Michael	Republic National Bank of New York, England
Paretti	Gata	Bone C.R.T. SpA, England
Buckingham	Darren	Standard Chartered, England
Sylvester	David	Commerbank A.G., England
Sharp	Nell	Commonwealth Bank of Australia, England
Cole	John	Bank of America, U.S.A., England
Adams	Giles	Lloyds Bank Plc, England
Boss	Nick	Lloyds Bank Plc, England
Sinfield	Mark	Lloyds Bank Plc, England
Fearon	Stuart	First National Bank of Boston, England
Hale	Richard	Bank Mells & Hope, England
Martinez	Oliver	Banca Nazionale dell'Agricoltura, England
Harris	David	Crediti Italiano SpA., England
Collet	Lisa	Midland Global Markets, England
Lee	Steve	Chemical Bank, England
Dicks	Steve	Chemical Bank, England
Wenham-Smith	Celia	Chemical Bank, England
Weston	Debbie	Chemical Bank, England
Webster	Mark	Chemical Bank, England
Pullen	Jamie	Chemical Bank, England
Watson	Neil	Chemical Bank, England
Heiminen	Kari	Skopbank, Finland
Muk Kul	Wu	The Kwangtung Provincial Bank, Hong Kong
Kim Tuan	Michael	Overseas Trust Bank, Hong Kong
Takita	Kei	Tokyo Peat & Tallow International Ltd., Hong Kong
Wai Hoe	Cheng	Dah Sing Bank Ltd., Hong Kong
Chi Cheung	Ho	Cheking First Bank Ltd., Hong Kong
Chan	Simon	The Royal Bank of Scotland, PLC, Hong Kong
Ora	Francesca	Equitable Bank Corporation, Hong Kong
Cheng	William	The Bank of N.Y. Butterfield & Son Ltd., Hong Kong
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Wei Keung	Zolman	Schroders Asia Ltd., Hong Kong
Toh	John	Central European International Bank Ltd., Hungary
Perelli	Alessandro	Banca Nazionale dei Lavori, Italy
Lee	See Kyun	Shinhan Bank, Korea
Hawkins	Manfred	BOI, Luxembourg
Moll	Astrid	Banque de Luxembourg, Luxembourg
Heeckel	Kim	Korea Exchange Bank Luxembourg, Luxembourg
Tygart	Olaf	Banque et Caisse d'Epargne de Lorraine, Luxembourg
Kirby	Michael	Bank of Luxembourg, Luxembourg
Aspinwall	Anne	Aktivbank Int'l S.A., Luxembourg
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Rebelo de Sousa	Lois	Den Norske Bank, Norway
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Wong Meng	Teng	Tullett & Tokyo Dentsu, Singapore
Yew Kong	Loong	Tullett & Tokyo Dentsu, Singapore
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ACCOUNTANCY COLUMN

Food for thought in Polly Peck's bitter harvest

Andrew Jack argues that the profession could have done more to highlight problems in the group's affairs

AUDIT MANAGER

c.£33,000 plus benefits
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The Commission for the New Towns is responsible for the management and disposal of land and property in twenty prime locations including Milton Keynes and has a portfolio valued in excess of £1.5m.

Our existing internal audit function has been reorganised to meet the challenges facing the organisation over the next five years. This is a newly created post and will head up the service which is expected to become fully operational in the autumn.

Based in Milton Keynes but visiting the other three Regional Offices on a regular basis, the Audit Manager will be expected to direct the activities of ten Audit staff in accordance with the principles laid down in the Government's Internal Audit Manual (GIAM) and best professional practice.

For day-to-day purposes preparation and implementation of the strategic audit plan and the establishment of in-house standards and methods of working, the postholder will report to the Director of Finance. The Audit Manager will, however, retain independence by being generally accountable to the Chief Executive and the Finance Committee.

It is essential that candidates can demonstrate that they have both sound professional qualifications and substantial high level management experience.

For an informal discussion, please ring Dennis Hone, Director of Finance on 071-828 7722 Ext. 237.

Further details, application form and job outline are available from the Personnel Section, Commission for the New Towns, Glen House, Stag Place, Victoria, London SW1X 5AJ.

Interviews will be held in the week commencing 23rd August 1993. Closing date for applications: 6th August 1993.

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THE story of Polly Peck International, the fruit-to-electrics group, which went from wonder stock to insolvency within a few weeks in 1990, is almost as sorry a tale for accountancy as it is for Mr Asil Nadir, its founder.

The most prominent finger of blame must point to Mr Nadir, who has illegally fled to his native northern Cyprus, jumping bail conditions while awaiting criminal prosecution for theft, and facing civil action for the recovery of misappropriations totalling at least £37m.

The reputations of those who have pursued him - notably the Serious Fraud Office, the Stock Exchange and the Inland Revenue - are not entirely untarnished. But the episode has shown many facets of accountancy in an equally poor light: preparers and users of accounts, standards, auditors, administrators and professional bodies.

It appears that Meyna, the group's Turkish fruit business, has a turnover one-fifth of that claimed for it in the group accounts. Against reported trading profits of TL1.95bn (£11.6m) for the first six months of 1990, the management accounts for the full year show gross profits of just TL1.3bn and an overall net loss.

Whether this could have been detected earlier is open to question. There is evidence that Nadir blatantly misled his

auditors on at least one occasion, by failing to discuss his interest in 1989 in an impounded Turkish bank which was instrumental in channelling Polly Peck funds into his own personal and private business activities.

But there were other areas which arguably should have aroused more suspicion at the time. Meyna was one of several PPI subsidiaries whose reported performance did not tally with reality. It was listed as the UK's second largest capital investment in Turkey and was apparently generating substantial sales. Yet local traders suggest it had no more than 5 per cent of the market, and the margins were mysteriously well in excess of those of its competitors.

In northern Cyprus, Sunzest, PPI's fruit exporter, was apparently supplying more oranges than the island's entire annual crop; while Unipac, its packaging company, seems to have been producing more boxes than there was fruit to fill them.

While this evidence was anecdotal - and could usefully have been supplemented by a few more trips from investors and commentators to the Near East while PPI was still trading - other information in the published accounts should have raised some eyebrows.

The geographical split shows profits from operations in the Near and Middle East consti-

tently above 25 per cent, and still consistently furnishing two-thirds of group profits in 1990 when its contribution to turnover had fallen to 35 per cent. The ratio of net purchase of tangible fixed assets to depreciation was also abnormally high.

Stocks, debtors and work-in-progress all strangely grew year by year to substantial levels, more than doubling between 1988 and 1990 alone. So did the number of days in debtors, creditors and stock. Were these figures ever verified, or considered recoverable?

This is all before considering the frequently highlighted treatment of foreign currency, by which Polly Peck booked to profit large amounts of interest from cash on deposit in high-inflation, soft currency regions, while pushing the exchange losses on conversion through reserves.

Equally, there was the deficiency of the group's cash position. Recasting its latest source and application of funds statement to the format of FRS 1, the Accounting Standard Board's cash flow equivalent, shows net outflows from operating activities of £125m in 1988 alone - and rising fast.

Both the foreign currency and cash positions can be derived from the published accounts, though they were apparently neglected or dismissed by investors boasting the shares and analysts help-



Asil Nadir: reputations tarnished in the aftermath of his flight

ing hype them even days before the group went into administration.

Much more important was the large amount of cash supposedly on deposit in northern Cyprus, and the highly material profits claimed as generated in the region. Stoy Hayward, PPI's group auditor, says it relied for the audit of these subsidiaries on Erdal and Co, a small local firm which it introduced to Horwath International, the network to which it is affiliated.

Mr Paul Hippis, Stoy's senior partner, says two partners and one or two managers went to northern Cyprus each year to examine Erdal's working papers; and sometimes visited

Turkey. He says the firm had no choice in selecting Erdal, which was chosen by PPI.

The senior audit partner on the job has since died, it has no copies of the working papers it inspected in northern Cyprus and Erdal refuses to supply any now. Other auditors argue that if Stoy had doubts about the quality of Erdal's work, it could have conducted its own audit on the subsidiaries, or qualified the PPI accounts. It did neither.

The administrators to Polly Peck also cannot entirely escape criticism. Their strategy of initially co-operating with Mr Nadir in the hope of realising high proceeds seemed logical, but failed. Their approach

since, including considerable litigation, has so far cost more than the recoveries it has generated. Current estimates give creditors up to 4p in the pound.

More important, the role of the disciplinary processes of the Institute of Chartered Accountants in England and Wales, and the conduct of one of its largest members, are unfortunate. Accountants from Coopers & Lybrand carried out many projects for PPI over the years and yet became administrators in spite of ethical rules banning appointments when there has been a "confidential professional relationship".

Coopers claimed its internal systems were not able to pick up the conflicts. That seems surprising in a firm offering computer consultancy to others, and also since Mr Richard Stone, one of the administrators, was head of corporate finance during some of the time his department was conducting work for PPI.

The institute, as so often appeared bound by existing archaic rules, which limited the fines to just £1,000 to each of the two administrators, and an examination of its systems.

Analysis with hindsight may be unfair, but it is likely to be causing a wry smile on the lips of Mr Nadir. He would have had far less chance to throw a smokescreen around his own conduct if those who tackled him had been more unblushing in theirs.

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This is a new role and is being filled to provide more effective treasury management in the London Office. Previously this function was filled from our Headquarters in San Francisco. A significant amount of co-ordination will be required with our Head Office as this role develops. Proven experience of treasury management within industry or banking is essential.

Your responsibilities will include:

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A qualified accountant, you will probably have already managed the finance function of a medium sized business.

You will have proven skills in business system development and a practical shift-sleeve approach to financial management, backed by a well developed commercial awareness. The job offers a high performer outstanding prospects for career development.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Peter Jones, Coopers & Lybrand Executive Resourcing Ltd, Abacus Court, 6 Minshull Street, Manchester M1 3ED, quoting reference P250 on both envelope and letter.

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The need is for a London/SE based qualified CA with around two years' experience, including auditing of Treasury activities in the Banking sector. A working knowledge of French or German would be an advantage but is not essential.

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The British Council

The British Council is Britain's principal agent for cultural relations abroad, including promotion of the English language and educational and technical cooperation. The Council is an independent, non-political organisation, incorporated by Royal Charter. It is represented in 98 countries and employs 6,300 staff worldwide, and has a turnover of over £400 million, around £130m of which comes from government grants. This is a challenging time for the British Council as it repositions itself as a tightly controlled, cost-effective and increasingly self-funded organisation. The role of the finance function is central to this evolution, and the Council wishes to strengthen its senior management team with the appointment of two key individuals.

Financial Controller

This is a newly created position, reporting to the Finance Director, and taking responsibility for the entire finance function. As a result of a recent strategic review, the department is being restructured and the Financial Controller will drive this process, realigning the function to support and address the business needs of the Council. Additional tasks include:

- reviewing and enhancing the financial systems and controls that exist throughout the Council, worldwide;
- providing effective and motivational leadership for a widely spread finance team, at the same time as strengthening the skill base;
- managing the process of change from cash to accruals accounting.

Candidates for this position will be graduate qualified

These positions, based in Central London, will be filled on an initial three year fixed term contract, with packages agreed by negotiation. The British Council is an equal opportunity employer. Registered in England as a charity No. 209131.

to £65,000

accountants of considerable personal stature and credibility, with a successful track record of leading the finance department of a large, complex international organisation. A background in the service industry - public or private sector - would be most relevant, and familiarity with the disciplined regime of a tightly controlled financial environment is vital.

Highly developed management and communication skills are a pre-requisite, combined with integrity, professionalism and an ability to get things done. In addition, the Council will look for a record of achievement in the management of change. It is envisaged that the Financial Controller may take over from the Finance Director in the medium term.

Reference No. 206

Head of International Audit

to £45,000

The primary function of the audit department is to gain assurance that systems and controls are adequate throughout the operations of the Council worldwide. The Head of International Audit will report to the Finance Director, leading a team of ten.

Audit will play an important part in the repositioning of the Council and it will be this individual's task to define a more pro-active and wide-ranging role for the department, whilst still emphasising the continued need to achieve the necessary standards of financial control. Key duties are to:

- assess the level of audit risk and devise appropriate audit plans and procedures to address such risks;
- determine the organisational structure and resources required to meet the objectives of the department;

• develop and motivate the audit team to rise to the challenges implicit in the Council's changing environment. Candidates should be graduate qualified accountants with a strong track record at management level in the audit function of a large multinational organisation. This experience should include the planning of audits, the deployment of resources and the effective development of staff.

Exposure to the public sector would be useful, as would familiarity with computer audit techniques. A self-starter is required, with first-rate communication skills, strong attention to detail and a record of success in managing staff.

It is envisaged that the Head of International Audit will be away for at least 30 nights a year. This is a career development opportunity and prospects for progression are excellent.

Reference No. 207

Please send a detailed CV to GKR at the address below, quoting the relevant reference number and including details of current remuneration and availability.

Price Waterhouse

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- Developing new systems to monitor and control the implementation of business strategies and plans and establishing the performance management framework of the business
- Directing the development and implementation of financial and business support systems and structures
- Creating and implementing a strategy for the development of
- staff in order to build a strong and effective finance function within a devolved environment
- Contributing business and financial advice in many areas, including external and internal negotiations, alliances and joint ventures, venture capital, risk assessment, cost reduction and pricing strategy.

To fulfil the requirements of this new role, you will need:

- A degree and preferably an MBA or equivalent
- A recognised accountancy qualification
- A minimum of 5 years experience at senior manager or director level within a medium/large information technology or telecommunications organisation, preferably operating within the financial services sector
- Strong commercial experience, particularly within the areas of

strategic and business planning, negotiating and financing

- Experience of developing and coordinating effective MIS in a complex and fast-changing technological environment
- Excellent interpersonal and communication skills, a strong professional image and leadership qualities.

This position offers an exceptional opportunity to be a key contributor to an organisation working towards success in leading edge IT services.

Please write, enclosing a full CV and salary details to Heather Thomas, quoting reference number F/1381 at the address below.

Executive Search & Selection
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This opportunity will appeal to a commercially orientated Chartered Accountant (aged 35-45) with an outstanding record of achievement to date. Experience of operating at a senior level within a publicly quoted company, preferably having taken the organisation to the market, is essential. In addition, the successful candidate is likely to be a highly effective communicator with the experience and ability to manage rapid growth.

The remuneration package will reflect the seniority of the position and will include a company car and normal executive benefits.

Interested candidates should forward a CV to either Robert Walker or Brian Hamill at our London office, quoting RW1335

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One of the best known and most successful international consumer goods companies has an exceptional career opportunity for a high-calibre Polish-speaking Chief Financial Officer. PepsiCo Foods International has taken a pioneering position in the Polish marketplace, acquiring the confectionery and snack food company Wedel which possesses the leading consumer brand in the country. Ambitious five-year plans are in place to build new plants and grow a substantial business organically and through acquisition.

Reporting to the President of the Polish business and working closely with senior functional management in the UK and USA, the successful candidate will be responsible for all financial aspects of the business in Poland, and contribute as a member of the senior management team. Strategic analysis will be a key task. Success in this role could lead to international career opportunities.

Candidates must have an accounting qualification (ICPA in the USA) with a proven record in a senior financial management role in a blue-chip US or UK multinational. It is essential to have experience in developing cost control and management information systems, ideally in a manufacturing or retail environment, and demonstrable man-management and planning skills.

Please write with full career and salary details and quoting reference 631C, to Richard Kaluzynski, Whitehead Selection Limited, 43 Welbeck Street, London W1M 7HF.

A Whitehead Mann Group PLC company.

PEPSICO
FOODS INTERNATIONAL

whitehead selection

Finance Director

Hong Kong

Schroders is one of the largest and most international of the UK based investment banking groups. The Asia Pacific Region plays a vital part in our overall strategy and we have several offices in the Region, including Hong Kong, where we employ over 250 staff and provide a full range of services including corporate finance, credit, capital markets, investment management, project finance, securities, and treasury and trading.

An opportunity for a Finance Director has arisen for Schroders Asia Limited, as the current incumbent is to retire shortly. The role encompasses full responsibility for the financial and operational affairs of the bank including regulatory and control aspects, and responsibility for managing the personnel, IT, administration and Company Secretarial functions. The successful candidate is likely to be a qualified accountant and must have senior level financial experience in a banking organisation with substantial treasury operations. Strong management skills will be essential and experience of a broader operational role in an international environment would be useful.

A competitive expatriate package is offered and there are opportunities for career progression within the Schroder Group worldwide.

Applications, including a full résumé, should be sent to Sue Cox, Group Personnel Director, Schroders, 120 Cheapside, London EC2V 6DS or to Ian Boyce, Managing Director, Schroders Asia Limited, 25th Floor, Two Exchange Square, 8 Connaught Place, Hong Kong.

Schroders

ASSISTANT DIRECTOR OF FINANCE

Circa £30,000 plus performance related pay and car



BROMLEY HEALTH

Bromley Health is the commissioning agency for the Bromley Health Authority and Bromley Family Health Services Authority. It has an annual budget of £150 million to secure healthcare for 300,000 people across primary and secondary care.

The NHS and Community Care Act (1990) places importance on the development of primary and community care. Bromley Health, as a unified commissioning agency, is uniquely positioned to meet this challenge. We are now seeking to appoint a qualified accountant to help us. Reporting to the Director of Finance, and liaising closely with the Director of Primary and Community Care, the Assistant Director of Finance will be responsible for:

Primary Care

- strengthening the financial controls over the process of setting budgets for GP Fundholders;
- ensuring consistency in practice accounting and activity recording;
- developing a more explicit performance management approach to Fundholder purchasing;

Community Care

- establishing financial controls over committed expenditure;
- pursuing value for money;
- developing reporting systems.

The Successful Applicant

The successful applicant will be an ambitious qualified accountant who recognises the substantial challenge facing the NHS today and how to meet it effectively. Ideally the successful applicant will have working experience of the NHS. However the important attributes are an understanding of current issues in the NHS and a tactful determination to succeed.

For an information pack contact: the Personnel Department, Bromley Health, Global House, 10 Station Approach, Hayes, Kent BR2 7EH.

For an informal discussion contact: Philip Lloyd, Director of Finance on 081-462-2211. The closing date for applications is 6th August 1993. Interviews will be held during the week commencing 16th August 1993.

SEARCH ♦ SELECTION ♦ ASSESSMENT

FINANCIAL DIRECTOR

AUTOMOTIVE INDUSTRY

Circa £40,000

Car, benefits

Southern England

Probably aged 35-45, it is essential that you are a chartered accountant and preferably an FCA. You will have experience of a multi-site operation, at group level, not necessarily in the motor trade but almost certainly in a complex service and retail environment. Computer literate, a good communicator and a positive thinker, your practical approach will help to generate enthusiasm.

In addition to a substantial salary, the rewards include private healthcare, executive car and a significant annual bonus. Assistance with relocation to an attractive part of the country is also available. Real commitment and a capacity for personal growth could lead to a main board appointment within twelve months.

If you have the personality and drive we are seeking, please send your CV and current salary details to:

Ramsey Hall Associates, 9 Carlton Crescent, Southampton, Hants SO1 2EX, quoting reference S02092/FT.

All applications will be acknowledged and handled in the strictest confidence.

RAMSEY HALL ASSOCIATES

£40,000 + full benefits

Thriving Contracting Business

Financial and Administration Manager

This c. £10m subsidiary is the UK arm of a very substantial multi-national organisation, supplying a unique product in a market niche benefiting from the drive towards environmental improvements. To respond to that market, reorganisation has created an unusual opportunity to combine a number of functions under one senior manager, offering a career move to broaden experience beyond pure accountancy.

- Reporting to a US based CFO and local Managing Director, responsible through small teams for functions spanning accounting, commercial transactions and personnel management.
- To ensure the controls and regular reporting of performance to the US, developing new systems to measure effectiveness, track projects, improve cash flow and optimise stocks.
- To manage all aspects of personnel related affairs, implementing policies and administrative procedures, developing the people needed to support the growth plans of this expanding profitable business.
- A qualified accountant, probably CIMA, combining youth and vigour with the experience and maturity to manage a number of functions. Must be familiar with Sage software.
- Already proven as a rounded financial controller with practical knowledge of employment law, administrative procedures and a genuine interest in people management.
- Experience of construction/projects would be ideal. The company style is thriving, fast-moving and ambitious. Its managers are flexible, committed and well rewarded for success.

London 071 973 8484
Manchester 061 499 1700

Selector Europe
Spencer Stuart

Please reply with full details to:
Selector Europe, Ref. F1171072M,
Admiral House, Grange Business Park,
Royal Lane, Manchester M22 6LG

c. £50,000 package + benefits

Project Finance

Finance Manager

Unusual opportunity for an outstanding project finance specialist to join this fast growing subsidiary of a major plc, a leading player in its sector. Complex joint-venture agreements, substantial capital spends on advanced construction programmes and acquisitions require effective financial management and control. Excellent career prospects.

- Reporting to the Managing Director, responsible for the financial management of a portfolio of current and future developments. Strong project finance focus.
- Establish and manage a flexible financial infrastructure that enables the board to track progress on projects and maximise returns.
- Manage all aspects of the finance function including financial and management accounting, reporting to Group, forecasting and project appraisal.
- Qualified accountant, 30s, with strong track record in the financial control of major capital projects in the construction, heavy engineering or energy sectors.
- Experience of implementing project tracking systems. Strong financial modeller. Acquisition experience preferred.
- Confident, challenging negotiator. Authority and commercial focus to represent the company on a number of joint-venture boards.

London 071 973 8484
Manchester 061 499 1700

Selector Europe
Spencer Stuart

Please reply with full details to:
Selector Europe, Ref. F1166072M,
Admiral House, Grange Business Park,
Royal Lane, Manchester M22 6LG

OPERATIONAL AUDITORS

City • £30,000 - £50,000
plus full bank benefits including car, bonus, mortgage

Our client is a major multinational wholesale banking group which has successfully ridden out the storm of the recession with increased profitability and continued growth.

As an integral part of this expansion the Operational Audit function is currently in the process of strengthening its already powerful presence. Applications, in writing, are sought from top-flight qualified accountants at the following levels:-

- (i) Senior Manager
- (ii) Manager
- (iii) Senior Auditor

Large firm Chartered Accountancy training to qualification followed by extensive exposure to banking in an audit capacity will be considered essential.

Experience of the complete range of banking products/services will be enjoyed and opportunities for career progression within the company are probably second to none. If your career is on a plateau, then, unless you are at present held back solely by lack of opportunity, you are unlikely to suit any of these positions.

In the first instance and for a confidential and comprehensive interview and briefing please contact CHRIS FRENCH at the address below or outside office hours at home on 081-398 7640.

the fleet partnership

Financial Recruitment Consultants
117 Newgate Street, Old Bailey, London EC1A 7AE
Telephone: 071-600 6500 · Fax: 071-600 6300

EUROPEAN INVESTMENT BANK

The EIB, the financial institution of the European Community, is currently seeking for appointment to its Department for Operations in ROME



Loan Officer (m/f)

Qualifications: □ good University degree, or equivalent, in economics/finance; □ several years professional experience, acquired in a credit department of a bank, financial institution, rating agency or consultants, in examining and carrying through credit operations (preferably long and medium term lending); in particular: analysis and assessment of company performance and competitiveness, financial position, prospects and investment decisions; risk assessment; negotiation and definition of loan conditions and security structure; □ alternatively experience in assessing the credit worthiness of banks and financial institutions, with a good knowledge of the banking industry and its specific risks; □ knowledge of quantitative tools and ability to make qualitative judgements on credit risk and guarantees; □ experience and aptitude in direct contacts with clients and negotiation of contracts; □ ability to draft clear and concise financial reports and recommendations; □ sufficiency in computer applications.

Languages: as the Bank's working languages are French and English, excellent knowledge of one and good command of the other are essential. Knowledge of Italian would be an advantage.

The Bank offers attractive terms of employment, a generous salary and a wide range of welfare benefits. It is an equal opportunities employer.

Applicants, who must be nationals of an EEC Member Country and preferably not over 35 years of age are requested to send a detailed curriculum vitae, together with photograph to:

EUROPEAN INVESTMENT BANK
Recruitment Division (Ref.: PM/R 9301)
100 boulevard Konrad Adenauer
L-2950 LUXEMBOURG. FAX: 4379 3360.

Applications will be treated in strictest confidence and will not be returned.

ENTREPRENEURIAL FINANCIAL MANAGER

Arts Media Property Group - to £35,000

Our client provides space for several hundred small arts and media businesses in London and Birmingham. Group turnover of £3.5m. We seek a London based financial controller / manager, who is familiar with small enterprises, to take responsibility for all group finances. Reporting to the proprietor/ MD, the successful candidate will implement a new system of financial controls, take responsibility for the efficient reporting of financial and management information, and supervise the accounts and credit control functions. Ideally, he/she will have the acumen to contribute to the continuing expansion of the group.

- ACA, CACA or CIMA qualified
- experience implementing new systems
- excellent professional exam record
- aged 28 - 35
- min 3 years financial control experience
- highly proficient with accounting PCs

CVs in confidence to: THE BLOOMSBURY GROUP, Executive Section, Alton Hse, 177 High Holborn, London, WC1V 7AA. Fax: 071 240 7460, quoting reference FC93.

CREDIT SUISSE FINANCIAL PRODUCTS Derivatives Product Accountants

Since its inception in July 1990, Credit Suisse Financial Products has enjoyed unrivalled success and established its reputation as the market leader in the marketing and trading of the full range of derivative product services from its London base.

Continuing growth in activity necessitates the recruitment of two additional members for the Product Control team. Working closely with the front office, the roles will be wide-ranging, encompassing both analysis and control procedures. Specifically, these will include the review and analysis of daily profit reports, assessment of valuation models and the appraisal of complex structured trades.

Equity Derivatives Controller

You will be a qualified ACA with an outstanding academic track record and one to two years' experience of working with OTC equity derivative products. You may be looking for your first move from the profession, or seeking continued development of your product knowledge and front office exposure by joining a dedicated OTC derivatives house.

This is a role that will require well developed management and communication skills to liaise with senior managers and traders.

Ref: 22/1492.

Interest Rate Derivatives Accountant

This role will suit a newly qualified ACA with a strong background in Mathematics, or a related subject. You may already have gained some product experience, but this position will offer the opportunity to develop an in-depth understanding of interest rate derivatives and to be trained in other aspects of the industry.

Close liaison with the front office forms an integral part of the role and, as such, you should possess excellent interpersonal skills combined with enthusiasm and commitment. Candidates awaiting results of final examinations may also apply. Ref: 22/1495.

The pace of growth within Credit Suisse Financial Products is exceptional and, as a result, both positions represent unique career opportunities in terms of the immediate challenges and further personal development in London or overseas. Both positions offer excellent salary and benefits packages, including performance bonuses.

Interested applicants please send a full CV, quoting appropriate reference number to: Tim Musgrave, at Morgan & Banks Pic, Brettenham House, Lancaster Place, London WC2E 7EN or if you prefer, call on 071-240 1040. All direct responses will be forwarded to Morgan & Banks.

Morgan & Banks
INTERNATIONAL

Director of Finance and Administration - UK Central London - To £45k plus benefits

Rapid expansion in the European practice of a prestigious international management consulting firm has created a challenging role for a highly skilled accounting professional

Reporting to the UK partner in charge of Operations, the Director of Finance and Administration will have a key role to play in guiding the future development of the firm's practice into Europe. Responsibilities will include:

- Financial & Strategic Planning
- Management of Branch Financial Operations
- Supervising all Support Functions
- Special Project Management

The successful candidate will be a skilled and resourceful manager, with a record of achievement in a comparable role. Five years management experience in a service industry, and Chartered Accountant status are prerequisites. Previous exposure to the consultancy industry would be advantageous.

Interested candidates should send a detailed CV to Peter Weston, Marakon Associates, 1-3 Strand, London, WC2N 5HP, including details of current remuneration and availability.

Marakon Associates

Group Accountant

Central London

£35,000 + Bonus + Car + Benefits

Our client is a growing pharmaceutical company with a \$100 million turnover and 15 subsidiaries worldwide. We are recruiting a Group Accountant to join the Group Financial Director in the firm's small London Head Office.

Principal activities will include the review and analysis of subsidiary results, the coordination of the group's management and financial reporting processes including: monthly management reports, statutory accounts, budgets and the business plan. Other responsibilities will include elements of cash management, liaising with the group's auditors, systems development (Lotus) and various ad hoc assignments.

Ideal candidates should be graduate ACAs from the 'Big 6' with around 5 years post qualification experience, some of which should have been gained in industry or commerce and should include multi-currency consolidation, spreadsheet development as well as preparing reports to board level.

A hands on approach and good communication skills are essential.

Interested candidates should send their c.v. to David Brownlow, Douglas Llamas Associates Ltd, 410 Strand, London WC2R 0NS. Tel 071 536 9501 Fax 071 579 4820

Douglas Llamas
RECRUITMENT CONSULTANTS

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appears every Wednesday & Thursday
& Friday (International edition only)

For further information please call:

Tricia Strong on 071-873 3199

Andrew Skarzynski on 071-873 3607

Philip Wrigley on 071-873 3351

JoAnn Gredell New York 212 752 4500

FINANCE DIRECTOR ENGINEERING PRODUCTS

This is an exciting opportunity to join a well-established company which is a strategically important part of a quoted engineering plc operating in a range of international markets.

You will be a key member of a management team committed to continuing the growth and evolution of this multi-sited subsidiary, working out of its head office in the North West. The role demands the implementation of systems and controls, the ability to work in an environment of change and to take a significant contribution to the future development of the business.

A hands on approach and good communication skills are essential. Interested candidates should send their c.v. to David Brownlow, Douglas Llamas Associates Ltd, 410 Strand, London WC2R 0NS. Tel 071 536 9501 Fax 071 579 4820

This is a growing organisation which can offer first-rate prospects for career development, including the possibility for the right individual to move into general management.

Interested candidates should forward a detailed c.v. to Jackie Willingale, FMS, 6th Floor, 85-89 Colmore Row, Birmingham, B3 2BB, 021 212 0088, Fax: 021 236 9351, quoting Ref: E23095/FT.

NORTH
WEST

ATTRACTIVE
PACKAGE
EXCELLENT
BONUS, CAR

Group Financial Controller Manufacturing

£40,000 + Bonus/Options/Benefits

Key appointment at the centre of a UK, market leading plc, recently restructured and poised for growth in home and overseas markets.

THE COMPANY

- £65m turnover, manufacturing and distributing industrial products in UK, Europe, North America and Australasia.
- Increasingly profitable. Strongly capitalised. 750 employees. Very small Head Office team.
- Need to upgrade financial reporting systems. Aiming to raise group wide accounting and financial information standards.
- THE POSITION**
- Full responsibility for all group accounting, consolidations and multi-currency cash management. Close liaison with FDs in operating companies.
- Manage audit process. Support acquisitions investigations. Lead ad hoc projects. Report to Group FD.

N B SELECTION LTD
A Norman Broadbent International associated company



London/M4 Corridor

- Maintain accounting standards group wide. Compile accounting manual. Select and implement group consolidation package.

QUALIFICATIONS

- Qualified Chartered Accountant. Age to 45.
- Ideally exposure to financial control in a major industrial group. Experience of handling multicurrency operations.
- Energetic, tenacious and able to work under pressure to meet tough deadlines and highest standards. German speaker an advantage.

Please send full cv, stating salary, Ref BM2983
NBS, Berwick House, 35 Liverpool Street,
Birmingham, B3 2PB

Birmingham 021 233 4656
Bristol 0272 291142 • Glasgow 041 204 4354
Aberdeen 0224 638080 • Slough 0753 819227
London 071 493 6392 • Manchester 0625 539953

Financial Analyst

Major Services Group

London

To £35,000 + Benefits

Varied and challenging role in a commercially-driven public corporation with autonomous subsidiaries, a substantial capital expenditure programme and demanding financial targets.

THE POSITION

- Analyse financial information and report on operating performance, budgets and forecasts of key business sectors.
- Prepare incisive consolidated management reports. Perform ad hoc project work as required.
- Part of a lean, highly skilled management accounting team. Regular exposure to business unit managers.

QUALIFICATIONS

- CIMA or ACA qualified accountant, aged 27-33, with experience from a tightly controlled group. Strong spreadsheet skills, ideally MicroControl.
- Confident, committed team player with initiative. First class interpersonal and communication skills.
- Sharp and enquiring mind. Diplomatic personality, able to establish credibility at all levels.

Please send full cv, stating salary, Ref M2984
NBS, 54 Jermyn Street, London SW1Y 6LX

Bristol 0272 291142 • Glasgow 041 204 4354
Aberdeen 0224 638080 • Slough 0753 819227
Birmingham 021 233 4656 • Manchester 0625 539953

Strategic Development Manager

Young accountant to influence major growth programme

Yorkshire

A market leading manufacturer and distributor of building-related products, our client has plans for ambitious growth both organically and by acquisition. Part of a major British group and with a turnover in excess of £100m, the company has maintained an excellent profit performance in recent years and is well positioned, from a financial perspective, to achieve its growth objectives.

The newly created role of Strategic Development Manager will be fundamental to the future success of the business. Reporting to the Managing Director, the person appointed will be responsible for identifying and investigating opportunities for organic and acquisitive growth.

The priorities of the position will be to:

- analyse markets and specific companies to identify development opportunities;
- investigate the financial and commercial rationale of proposals and development opportunities;
- prepare necessary documentation and financial

projections, identify key issues and propose alternative action where appropriate.

The position will require a unique blend of skills and experience. The successful candidate, probably aged late 20s to mid-30s, will be a qualified accountant, possessing strategic vision and first class analytical and investigative skills. Experience of one or more of the following accounting-related areas is essential: financial management consultancy, corporate finance or auditing. This experience should be combined with a broad commercial and business awareness. Candidates should be of graduate calibre, and a second degree or business qualification such as an MBA would be a definite advantage.

This is an outstanding opportunity to play a key role in the company's expansion programme, and future career prospects within this business or, indeed, the group are excellent.

Please send a detailed CV, to GKRS at the address below, quoting reference number 92269N and including details of current remuneration and availability.



SEARCH & SELECTION
PARK HOUSE, 6 KILLINGBECK DRIVE, YORK ROAD, LEEDS LS14 6UF. TELEPHONE: 0532 484848
A GKR Group Company

£30,000 plus car

ACCOUNTING EXPERT

at the National Bank of Poland
General Inspectorate of Banking Supervision
(Contracting Authority)

financed under the EC PHARE Financial Sector Development Programme

The National Bank of Poland is currently seeking, for its General Inspectorate of Banking Supervision department an adviser who will be based in Warsaw and will be required to carry out the following tasks:

- Introduction of the relevant amendments to, and improvements in the Banking Chart of Accounts (EPK/91), incorporating changes in the banking activities in Poland, following the introduction of new banking products.
- Assistance to the commercial banks in the implementation of the revised Chart of Accounts.
- Advising on the practical accounting consequences of the introduction of the various new banking products.
- Participation in working groups set up to resolve accounting problems, and assistance in the implementation of the draft proposals.

Qualifications & Experience

The adviser must be a qualified Chartered Accountant or member of an equivalent professional body and must possess excellent knowledge and experience in the field of bank accounting. This experience may have been gained at a leading accounting or consulting firm specialising in bank accounting, and should include operations in foreign exchange, debt/equity swaps, capital market and interbank money markets, and financial instruments, including off balance sheet items such as swaps and options. Experience in inflation accounting and debt restructuring and evaluation would be considered desirable.

A sound knowledge of the Polish language will be an additional asset.

The contract is for six months with the possibility of renewal.

Candidates should be EC nationals or nationals of an Eastern European country assisted by PHARE.

Please write enclosing a full C.V., quoting reference P 9108-36, to Mr Waldemar Maj, President of the Foundation for the Development of the Financial Sector (Executive Agency), Ministry of Finance, ul. Swietokrzyska 12, 00-916 Warsaw, Poland.

Camden and Islington Health Authority DEPUTY DIRECTOR OF FINANCE AND INFORMATION

London

Circa £38,000 + Performance Related Pay

Camden and Islington Health Authority is one of the most complex health care purchasers in the UK. It serves 340,000 people resident in the boroughs of Camden and Islington, with an annual budget of £230m to purchase health care.

You will be responsible for strategic and operational financial planning which will include assisting the Director in the development of financial strategies, providing financial planning and advice, monitoring and reporting against plans, assisting with the comparative analysis of services from providers, assessing costs and developing ways to link payment to patient activity. In addition, you will be responsible for providing strategic and operational information to enable the Authority to purchase high quality, value for money health care for its residents. You will also provide financial input to contracting and participate in the negotiation of contracts with providers.

This is a challenging position which will involve you closely in the key activities of the Authority. You will therefore be CCAB qualified or hold an equivalent business qualification and have substantial experience in financial management. You will possess authority, energy and initiative and will have excellent communication, presentation and interpersonal skills.

For a job description and application form please contact Pamela Flaxman, Personnel Officer, Camden and Islington Health Authority, 110 Hampstead Road, London NW1 2LJ. Tel: 071 383 4888.

Closing date for completed applications: Friday 6th August, 1993.

CAMDEN AND ISLINGTON HEALTH AUTHORITY IS AN

EQUAL OPPORTUNITIES EMPLOYER

Ref: JODESCP.M1

Job real its

BURSAR

The Queen's University of Belfast invites applications for the post of Bursar which will become vacant on 30 September 1993 upon the retirement of the present holder. The Bursar is a member of the senior management team and will be expected to make an important contribution to the policy-making and strategic planning processes of the University. The Bursar is responsible to the Vice-Chancellor for the financial functions of the University and associated administrative services.

Applicants must possess a university degree or be a fully-qualified member of a professional accountancy body (ACA, ACCA, CIPFA, CIMA, etc. or equivalent). Possession of a relevant further qualification such as an MBA may be advantageous.

Applicants must have a successful record of achievement at a senior management level in a large complex organisation and, in particular, of financial administration, and be able to demonstrate an ability to contribute to the development of the University.

Candidates will be expected to demonstrate a knowledge of the funding framework within which universities in the United Kingdom and Northern Ireland operate.

The salary payable will be within the professorial range and, to reflect the seniority of this post, will not be less than £40,000 per annum. The successful applicant will be eligible for membership of the University's Superannuation Scheme.

Further particulars of the post may be obtained from the Personnel Officer, The Queen's University of Belfast, University Road, Belfast, BT7 1NN (Telephone 0232 38135 ext. 3038 or FAX (0232) 385949).

Applications accompanied by a full curriculum vitae together with the names and addresses of three referees should be submitted to the Vice-Chancellor at the above address by 6th September 1993.

The University is an Equal Opportunity Employer and reserves the right to interview and then appoint who it deems to be the most suitable in terms of experience, qualifications and other requirements of the post.



The Queen's University of Belfast

AN INTERNATIONAL SHIPPING & TRADING GROUP

is interested in employing an administration person of over 30 years of age with an accounting/financial control background and advanced computer skills to take over all book-keeping, accounting & contracts administration functions as well as co-ordination of the group's international affairs in the London office. English as a first language. Arabic (written & spoken) is a must. French is desirable.

Contract Oracle (Tel: 071-823 3799)

Please send C.V. to Central Ship Management and Services Ltd, Omega House, 2nd Floor, 471 Kings Road, London SW10 0LU.

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JoAnn Gredell New York 212 752 4500

Job real its

To £35,000 + Benefits

Varied and challenging role in a commercially-driven public corporation with autonomous subsidiaries, a substantial capital expenditure programme and demanding financial targets.

THE POSITION

- Analyse financial information and report on operating performance, budgets and forecasts of key business sectors.
- Prepare incisive consolidated management reports. Perform ad hoc project work as required.
- Part of a lean, highly skilled management accounting team. Regular exposure to business unit managers.

QUALIFICATIONS

- CIMA or ACA qualified accountant, aged 27-33, with experience from a tightly controlled group. Strong spreadsheet skills, ideally MicroControl.
- Confident, committed team player with initiative. First class interpersonal and communication skills.
- Sharp and enquiring mind. Diplomatic personality, able to establish credibility at all levels.

Please send full cv, stating salary, Ref M2984
NBS, 54 Jermyn Street, London SW1Y 6LX

Bristol 0272 291142 • Glasgow 041 204 4354
Aberdeen 0224 638080 • Slough 0753 819227
Birmingham 021 233 4656 • Manchester 0625 539953



FINANCIAL CONTROLLER - SATELLITE SERVICES

Salary Package £45,000 + Car - Central London

Maxat Limited, a wholly owned subsidiary of France Cables & Radio (part of the France Télécom Group), is currently the fastest expanding satellite services company in Europe. Having established itself via its state-of-the-art teleport at the ITN building in its chosen markets of broadcast services, corporate television and satellite data services in 1992, it is now in an explosive growth mode. Turnover is expected to double each year and exceed £12 million in 1994.

We are seeking a replacement Financial Controller to join a 5-person Management team. Direct reporting is to the UK Chief Executive and dotted line to France Cables & Radio in Paris. You should be a graduate Chartered Accountant in the 30-40 age group, an exceptional candidate, who can demonstrate a high level of achievement in a change environment. We expect you to be a technically sound accountant and to show us that you can make a constructive contribution to business development whilst improving the current financial controls and enhancing the systems. A French speaker would be at an advantage.

Replies to: Robert Morgan
The Bloomsbury Group
Alton House
174-177 High Holborn
London WC1V 7AA

MAXAT LIMITED IS AN EQUAL OPPORTUNITIES EMPLOYER

FINANCIAL ACCOUNTANT

HIGH WYCOMBE

Biffa Waste Services, part of Severn Trent Plc, are one of the leading waste management companies in the UK market today.

A vacancy has arisen for a Financial Accountant who will be based at the company's head office in High Wycombe. Reporting to the Financial Controller you will be responsible for:

- Reporting of consolidated monthly and annual results to Severn Trent in compliance with deadlines and formats specified by Severn Trent.
- Production of detailed balance sheet and cash flow information for monthly board reports.
- Liaison with Severn Trent group taxation and external taxation consultants in the production and review of annual tax computations.
- Preparation of statutory accounts.
- Production of quarterly VAT returns and maintenance of VAT records.
- Ensuring the maintenance of up to date reconciliations of a wide range of balance sheet accounts.
- Co-ordination of the production of information for quarterly Finance committees.
- Assistance with ad hoc tasks as requested by Financial Controller and Finance Director.
- Completion of statistical returns.

You should hold a major accounting qualification and have at least three years' post-qualification experience in a Finance Department. A good working understanding of current VAT and taxation legislation would be beneficial, though a detailed knowledge is not essential.

The position will be based in High Wycombe and applications are only invited from candidates who will not need to relocate in order to take up the position. A company car and attractive salary form part of the package, together with the usual range of benefits associated with a large and successful company.

Applications should be made in writing enclosing a CV and quoting current salary to:

Mrs Caroline Neal, Director of Personal
Biffa Waste Services Limited, Coronation Road
Cresset Industrial Estate, High Wycombe, Bucks, HP12 5TZ

BIFFA WASTE SERVICES IS AN EQUAL OPPORTUNITY EMPLOYER

BRITISH VIRGIN ISLANDS

Due to continued expansion, we have the following vacancy in our Tortola office:

TRUST MANAGER

The position will involve the administration of a portfolio of trusts and companies for international clients.

The successful applicant will be expected to have the full range of trust/company management skills and the ability to communicate with clients and their professional advisors. Preference will be given to applicants in the age group 24-30, who should possess a relevant professional qualification such as ACA/ACCA/ACIB/ACIS.

The Advertiser is a major financial group with a network of Trust/Company

European Director of Finance & Operations

West London

Our client is a rapidly expanding American public corporation, which is the world leader in the design, marketing and distribution of high technology products in the entertainment sector. Supplying major global brands to international blue chip customers, the company is at the leading edge of innovation in an aggressive, success-oriented industry.

Subsidiaries are now firmly established throughout Europe and a new management team is being assembled to spearhead their continued development and profitable growth in key European markets. Working closely with the European President, the Finance Director will be responsible for all financial and operational aspects of the business. An immediate priority will be the implementation and development of sophisticated management information systems as a basis for both day to day control and medium/long term planning. Establishing strong relationships with external advisers and financial institutions will be

to £70,000 + Car + Options

vitally important. As a key member of a small senior management team, the successful applicant will be expected to influence and initiate corporate strategy to drive the business forward.

Candidates, aged 32-42, should be graduate, qualified accountants, preferably experienced in an international, hi-tech, media or entertainments related environment. Clear commercial vision and excellent managerial and communication skills are essential. Familiarity with complex import/export operating systems and a second European language capability is highly desirable. This is a young, profitable, dynamic company, requiring total commitment and action rather than delegation.

Interested applicants should forward a comprehensive curriculum vitae, quoting ref: 156918, to Mark Hurley ACMA, Executive Division, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.



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Specialists in Financial Recruitment
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Nottingham Manchester Leeds Glasgow & Worldwide

Financial Controller

West Midlands

£30-35,000 + Car + Bonus + Share Options

Our client, a division within a highly successful American group, which has been quoted as 'one of the top two hundred growth companies in the US', is a market leader in its field. The company has embarked on a substantial capital investment programme to consolidate its market leader status and its commitment to 'world class manufacturing'.

As a key member of the management team, the Financial Controller will be expected to lead the further development of the finance function in its pursuit to achieve world class status. Significant emphasis will be placed on the ability of the candidate to co-ordinate total quality management in the department, placing emphasis on internal/external customer satisfaction as well as contributing to the commercial management of the business.

The successful candidate will be a qualified accountant, with a minimum of 12 years experience, who can demonstrate a proven track record in a manufacturing environment committed to the total quality management ethos. The company is going through a significant period of growth, therefore the ability to manage change will be a prerequisite. Excellent communication skills, high levels of drive and well developed leadership qualities will also be essential.

Interested applicants should forward a comprehensive curriculum vitae indicating salary aspirations and quoting reference 158339, to Tony Gleeson BA CA at Michael Page Finance, The Citadel, 190 Corporation Street, Birmingham B4 6QD.



Michael Page Finance

Specialists in Financial Recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
Nottingham Manchester Leeds Glasgow & Worldwide

UK Finance Manager

c £50,000 + Car

qualified accountants with a strong track record of achievement to date, preferably gained in an international company environment. Key personal qualities should include above average intellect, excellent communication skills and the presence and maturity required to make an immediate impact at the most senior levels of a major multinational business.

Career development opportunities for the successful individual will be substantial.

Comprehensive relocation facilities are available where appropriate. Interested applicants should forward a comprehensive curriculum vitae,

quoting ref: 159252 to

Alan Dickinson FCMA, Executive Division, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.

Michael Page Finance

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Nottingham Manchester Leeds Glasgow & Worldwide

Business Planning/ Corporate Finance

West End

Our client, a major UK quoted company, operates internationally in niche, service sector markets. Turnover approaching £1bn is generated from the existing business network and there are significant plans for future expansion by acquisition, joint venture and organic growth.

This role will form part of a small team whose remit is to provide high quality support to the Group's strategic planning and business development activities. Typical responsibilities will include the financial and commercial analysis of existing businesses, co-ordination and review of the business planning process, appraisal of potential acquisitions and assisting in the acquisition/integration process.

c £40,000 + Bonus + Car

Candidates, aged 27-32, should be profit orientated professionals with the ability to influence commercial decisions at the highest level, in a fast moving business. Suitable applicants will be currently employed in a financial planning/corporate finance capacity within a large commercial concern, consulting house or 'Big 6' accountancy practice.

Interested applicants should forward a comprehensive curriculum vitae, quoting ref: 159025, to Alan Dickinson FCMA, Executive Division, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.



Michael Page Finance

Specialists in Financial Recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
Nottingham Manchester Leeds Glasgow & Worldwide

Financial Director

£30-35,000 + Car + Relocation

Our client is a manufacturing subsidiary of an international market leader with a track record of strong profit performance. The company has an impressive and varied client base and is committed to offering its customers the highest quality products and services in a competitive market place.

Reporting to the Managing Director, the brief will cover all aspects of management and statutory reporting as well as company secretarial duties. The successful candidate will also be expected to help in the implementation of a full suite of business control and administration systems, which will be capable of providing rapid, accurate information and analysis.

Candidates, aged 35+, will be qualified



Michael Page Finance

Specialists in Financial Recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
Nottingham Manchester Leeds Glasgow & Worldwide

Technical Manager - Corporate Recovery Services

CENTRAL LONDON

£45-65,000

Arthur Andersen is one of the world's leading and fastest growing professional service organisations, providing a wide range of financial and business advisory services to our clients. Our Corporate Recovery practice has experienced rapid growth. We have dealt with many of the most complex recent assignments and our innovative approach to our work places us at the forefront of developments in the insolvency field.

We are seeking to recruit a Senior Technical Manager to enhance our existing Technical Group. Key functions will be to provide a technical advisory service to our UK Corporate Recovery practice and act as a focal point for specialist technical research. The successful candidate will be taking over responsibility for:

- Communicating and documenting the implications of recent technical developments.
- Providing technical material to the practice.

- Briefing partners and managers on technical issues.
- Maintaining the development of standardised procedures throughout the practice.
- Developing technical material for internal training courses.
- Maintaining our computerised optical image database.

This is a high profile role which demands excellent technical skills (ACA and/or licence holder) combined with strong interpersonal attributes and the ability to gain the respect of our partners and managers. Suitable candidates will be able to demonstrate broad knowledge of insolvency and have wide ranging practical experience, together with strong administrative skills.

Please send a curriculum vitae to Chris Nelson at our consultants, Michael Page Group, who have been retained to handle this assignment, at Page House, 39-41 Parker Street, London WC2B 5LH. Tel: 071 831 2000.

ARTHUR
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Financial Controller

Central London

Our client is a leading global management consulting firm operating in 32 countries. They offer consulting services for a primarily blue chip client base, covering all practice areas.

Reporting to the European Financial Controller in Dusseldorf and supporting the Managing Director in London, you will be the senior finance person in the UK. Responsible for a small team, your role will include the preparation of financial and management information, company tax and all other matters financial. You will be expected to take a proactive role in the success of the UK office, carrying out ad hoc projects, liaising with auditors, fiscal and legal authorities and banks. You will be the key figure in

£30-34,000

all financial matters and will be expected to develop the role in order to maximise profitability.

The successful candidate will be a fully qualified accountant, aged 26-32. As well as directly supervising your team and meeting corporate requirements, you will liaise closely with consulting staff and partners, supporting them in the management of a complex and dynamic business both the UK and overseas. A high level of technical and systems ability is desirable.

Interested applicants should send a curriculum vitae to David Bloch at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.



Michael Page Finance

Specialists in Financial Recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
Nottingham Manchester Leeds Glasgow & Worldwide

Network SouthEast

Financial Analysis Manager

Central London

equivalent degree) with at least three years post qualification experience. You will demonstrate excellent analytical skills and respond to challenges with enthusiasm. You must be a team player with strong communication skills, able to liaise with senior management from disciplines other than finance.

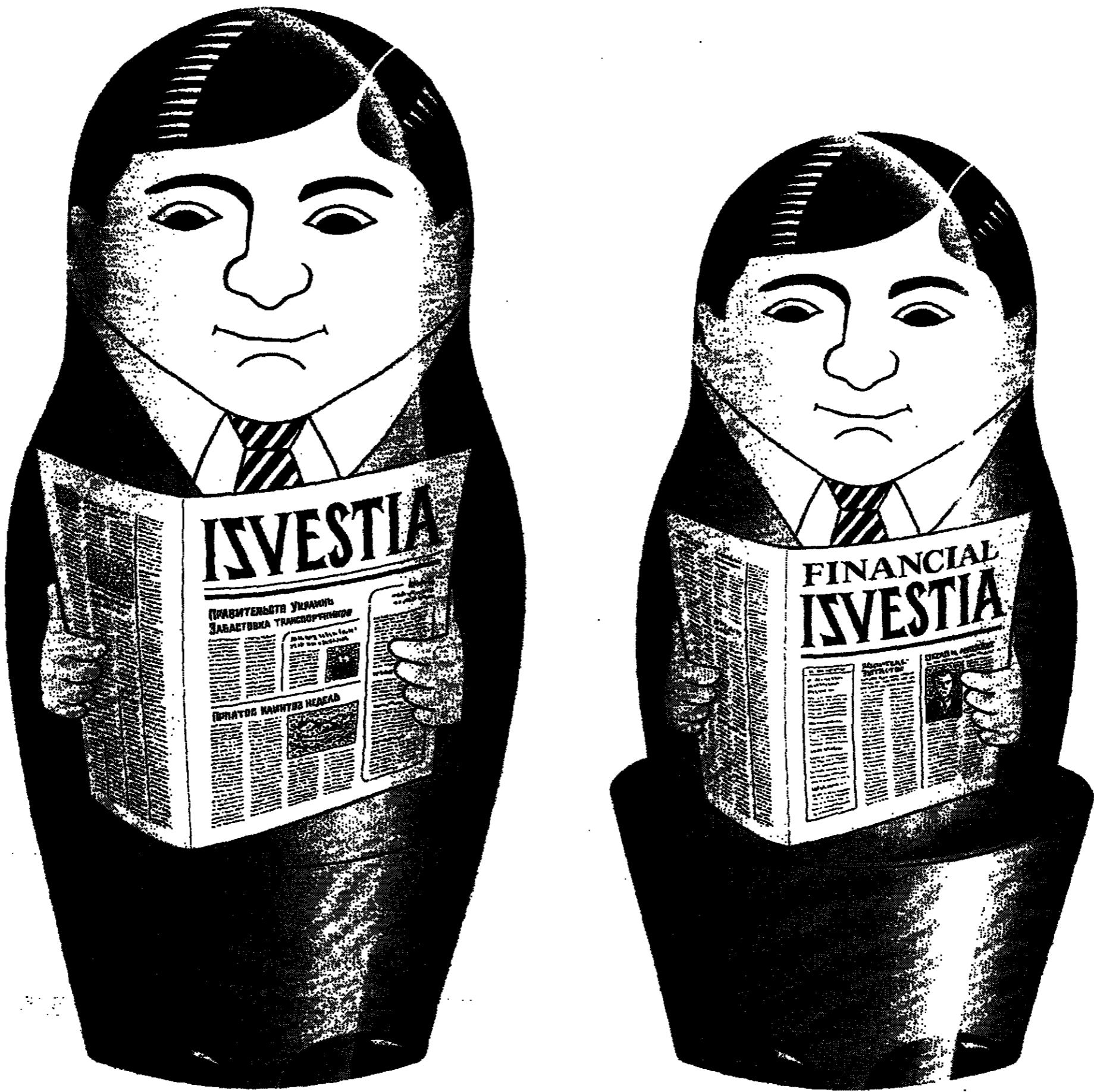
This is a prime opportunity to join a business offering excellent prospects and real commercial involvement.

Interested applicants should send a full curriculum vitae to Jo Baker at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH. Please quote ref: 159595.



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COMMODITIES AND AGRICULTURE

Oil price slips as Opec meeting is postponed

By Deborah Hargreaves

NORTH SEA oil prices slipped by 15 cents in late trading as Mr Jean Ping, Gabon's oil minister and current president of the Organisation of Petroleum Exporting Countries postponed its emergency meeting.

Mr Ping who had been holding talks in Jeddah with Saudi Arabia's oil minister Mr Hilman Nazer, said that the organisation had not had enough time for consultations before its meeting next Wednesday. He said the emergency meeting would be put off at least until the second week of August.

Opec called an emergency meeting on Monday after a sharp fall in prices on fears that Iraq was close to an accord with the United Nations

that would allow it to supply \$1.6bn-worth of oil or \$60,000 a tonne for state grain purchases this year - a 25 per cent rise on their previous offer of \$45,000 a tonne but well short of the farmers' demand of \$110,000 a tonne.

However, Opec members have their hands tied in deciding a plan of action until they know the details of any Iraqi accord with the UN. Since Iraq's negotiators have not yet returned from Baghdad to New York talks are unlikely to resume until next week.

The oil prices have risen on the back of the lull in the Iraqi talks and the scheduled Opec meeting, taking some of the pressure off ministers who feel that to meet before they know the full terms of an Iraqi deal would be worthless.

The government is relatively optimistic on this year's harvest, forecasting a substantial rise on last year's 10.5m tonnes.

Mr Victor Khlystun, the agriculture minister, said in Moscow earlier this week that the yield was higher this year and the harvest might be as high as 11.0m tonnes.

On government figures, some 2m hectares have been harvested so far, up 1m ha down on the same time last year. So far 7.1m tonnes have been threshed, up 1.7m.

Russia bought some 25m tonnes of grain from abroad last year, and ministers are hoping that it will be less this year. Mr Khlystun told the cabinet yesterday that, "given favourable conditions", purchases should be limited to soybeans and maize.

As a result, the commission intended to reverse the thrust of its present aid programme, the commissioner said.

In 1993, the EC is expected to spend Ecu1.6bn (21.5bn) supporting the wine market, some Ecu900m of which will be used to drain off the so-called wine lake.

Under the new regime, the commission intends to use the bulk of its budget to prevent surpluses rather than to dispose of them. Dissuasive measures such as compulsory distillation will be reinforced with national quotas and lower prices.

The commission adopted Mr Steichen's proposals at a meeting in Brussels yesterday. The next step is to seek approval from the Council of Ministers from the 12 member states.

The EC's wine surplus is about 22m hectolitres. The commission initiative is intended to complement the common agricultural policy reform of 1992, which aims to reduce excess cereal production and to curb export subsidies.

Mr Steichen forecast that, on present trends, without reforms, the EC wine surplus would expand 40m hectolitres by the year 2000. Only 15m hectolitres could be disposed of by distillation.

"There is too much wine," he told a news conference, "the reduction of the area of cultivation is more than offset by the increase in yield and the decrease in consumption."

EC unveils plans to curb wine surplus

By Lionel Barber in Brussels

THE EUROPEAN Commission yesterday unveiled plans for curbing the European Community's growing wine lake, starting with a U-turn on its policy of using generous subsidies to encourage the distillation of surplus wine.

Mr Rene Steichen, EC farm commissioner, said the commission favoured measures to prevent surpluses, such as higher premiums to dig up vineyards and the reduction of sugaring, which farmers use to produce higher yields.

Mr Steichen's new policy comes in response to falling wine consumption and higher yields in Europe and tougher competition from cheap imports from Latin America and eastern Europe.

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MARKET REPORT

GOLD was fixed in the afternoon only 15 cents a troy ounce higher than its morning setting on the London bullion market, reflecting a minor rally after speculative selling on the Comex opening. It was fixed at \$389.15 a troy ounce after the market had tested the key \$388 support level, before buying on the dips lifted prices back above \$390. After its sell-off the previous night, New York opened with speculative selling and prices quickly fell, putting the second key support at \$385 apparently under threat. Dealers cited higher than expected US jobless claims adding to the

speculators' already nervous disposition. New York COFFEE prices were higher at mid-session. Analysts said that a lack of follow through at an early breach of 71 cents was seen as positive and sparked mixed covering of short positions assumed on the recent slip from eight-month highs.

ALUMINUM prices showed some downside resilience on the LME, against a growing perception that the long down-trend is over.

Dealers said the imminent expiry of the labour contract at Alcan's Kitimat smelter might not lead to an immediate strike.

Compiled from Reuters

LONDON MARKETS			
Spot Markets			
Crude oil (per barrel FOB)	\$49.07	+ or -	
Dubai	\$14.15-4.19	-4.46	
Brent Blend (dated)	\$15.62-5.62	-0.25	
Brent Blend (spot)	\$14.65-5.55	-0.35	
WTI (1 pm est)	\$17.48-7.82	-0.40	
Oil products			
(NWS) prompt delivery per barrel CIF		+ or -	
Premium Gasoline	\$105.107	-1	
Gas Oil	\$159.160	+1	
Heavy Fuel Oil	\$56.61		
Naphtha	\$169.161		
Petroleum Asphalt Estimates			
Other		+ or -	
Gold (per troy oz)	\$380.5	+0.1	
Silver (per troy oz)	\$48.65	-5.0	
Platinum (per troy oz)	\$366.25	-8.00	
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LONDON STOCK EXCHANGE

Shares firmer after nervous session

By Terry Byland,
UK Stock Market Editor

TURMOIL in the ERM currencies came to the aid of a London stock market otherwise overshadowed by uncertainty ahead of the UK parliamentary debate on the Maastricht legislation which continued long after the stock market closed yesterday.

With UK government bonds rallying in late dealings as sterling advanced, share prices edged higher at the end of an erratic trading session. However, the two-point gain in the FT-SE 100 Index owed much to a rally in the oil and pharmaceutical sectors, with the rest of the market lacking direction.

Dealers stressed that the market was lethargic for most of the session, and that the big institutions were disinclined to trade ahead of the Maastricht debate. Shares opened firmly, encouraged by a record close on the Dow Industrial Average overnight which was translated into gains in the battered pharmaceutical sector and to a firm start in stock index futures.

But most share gains served to attract immediate profit-taking and the stock market soon reacted to initial weakness in the bond market. By early afternoon, London also discouraged by signs of a slow start on Wall Street, was down

by 2.2 to a Foothsie reading of 2,811.5.

There were further signs that the institutions, while keeping a low profile, were not adverse to selling stock if they could. The day's Seag volume rose to 681.5m shares from Wednesday's 564.5m, when retail, or customer, business remained high at £1.33bn.

The rally in the bond market provided the encouragement

for a similar move by squires. At the final reading, the FT-SE Index showed a gain of 6.0 at 2,820.1. The FT-SE Mid 250 Index, covering a broader range of UK stocks, recaptured an important benchmark to close 5.1 higher at 3,200.5 as interest in second line stocks revived.

Sterling's firmness, which would not long ago have been seen as a prop for cutting

domestic interest rates, was regarded with mixed feelings in equities, where this week's fresh evidence of recovery in the UK economy has been seen as reducing the likelihood of an early rate cut.

"A further rise in sterling would weaken profit growth," commented Marcus Grubb at Salomon Brothers, rounding up the factors causing him to downgrade his six month target for the Foothsie to 3,000: the other factors include a bias towards fiscal tightening under the new chancellor of the exchequer, poor corporate dividend growth and the weakness of Mr Major's government.

However, Mr Grubb is holding his twelve-month Foothsie target at 3,200.

The stock market's concern over the domestic political scene now encompasses not only the outcome of last night's crucial parliamentary debate but also the challenge to Maastricht pending in the UK courts and also the likelihood of a drubbing for the government at next week's by-election at Christchurch in Dorset.

Across the broad range of UK equities, the store and consumer sectors, restrained by uncertainty over outlook for profits, made only a modest response to this week's indication that economic recovery continues to boost spending in the high street. The brightest features came among the international blue chips.

Account Dealing Dates

First Dealings	Jul 5	Aug 2
Option Declarations	Jul 13	Aug 12
Last Dealings	Jul 15	Aug 23

*New time dealings may take place from 8.00am two business days earlier.

Based on the trading volume for a selection of Alpha securities dealt through the EASO system yesterday and 4.30pm. Trades of one million or more are

come off the top yesterday to finish 47 up at 244p after strong trade of 2.5m.

However, doubts remain in some quarters about the long-term strength of the share price, given recent worries about its trading performance.

Wellcome news

News that Wellcome had won a US court case to protect its patent on its top-selling anti-Aids drug Retrovir sent the shares smartly forward. The company had been challenged by a rival bio-tech company, Barr Laboratories, over which organisation owned the patent to Zidovudine, the laboratory name for Retrovir.

While the positive outcome for Wellcome had been widely expected by pharmaceutical specialists, the publicity surrounding the case had been adversely affecting market sentiment. Mr Nigel Barnes at Hoare Govett commented: "Any uncertainty over this patent challenge has now been lifted." However, he added that Wellcome, together with the rest of the drugs sector, still faces an uncertain period ahead of the US healthcare reforms due in September.

Wellcome, which yesterday also announced the retirement of its chairman on the grounds of ill-health, surged 28 to 461p in turnover of 3.5m. After several weak sessions, other healthcare stocks also bounced. Zeneca firmed 4 to 539p, as did SmithKline Beecham, to 425p. Embattled Medeva advanced 8 to 108p, and Glaxo was 13 higher at 534p on US buying.

TSB pull

A combination of favourable and unfavourable news for banking group TSB led to a two-way pull in the shares which brought volume of 4.2m by the close. The stock was finally unchanged after trading an erratic pattern.

The bank surprised the market by announcing that it was on setting up a joint venture company with National & Provincial Building Society to manage TSB's estate agents business had been terminated. The company cited differences of opinion between the two parties.

Mr Martin Green at Smith New Court said the calling of talks with National & Provincial was "a marginal set back in TSB's attempts to restructure its business."

This was however countered by reports that TSB was to sell Swan National Leasing, its car leasing and contract hire firm, to Midland Bank.

In the drinks sector, the rumoured shareholder rebellion at the Greenalls egm failed to muster the support needed to oppose the purchase of J.A. Devenish. Dissident investors had complained that the £21.4m bid, valuing Devenish at 394.5p a share, was too high. However, the bid was duly approved. Greenalls put on 3 at 383p, while Devenish was steady at 360p.

Guinness finished as Klein-

a fall in first-half profits to £50,000, from £5.8m last time. Profits were hit by 4.67m in restructuring costs, although the dividend remained at 1.75p.

An analysts visit saw hotelier Stakis advance a penny to 57p. Rank Organisation continued friendless following the recent results and dividend policy change. The shares gained 8 to 70p.

Food retailers continued under a cloud following the raft of downgrades on Tuesday. Tesco slipped 3 to 195p and Argyl Group to 29p.

Cadbury-Schweppes rebounded against brand name fears which have hung over the stock in recent sessions. The shares advanced 4% to 437.4p. Unilever, which had been under similar pressure, gained 5 to 952p.

A warning that magazine launches would impact on profits nudged 2 of the shares of Emap, which closed at 338p. However, the chairman's statement at the agm was upbeat about future trading.

Some recovery was made in the stock of Hartstone, the hosiery and leather goods group, ahead of the posting of accounts and reports to shareholders. There was also market talk of a persistent buyer. The share price moved up 4 to 45p. Electricity utilities saw lively trading as their appeal as defensive stock held. Eastern moved up 3 to 459p, Northern 2 to 453p and Southern to 429p. Norweb was the top performer with an increase of 9 to 630p - its attraction coming from its being the only one that remains cum-dividend. A couple of the stocks showed slight slips - most likely as money was switched into Norweb, said one market watcher.

National Power lost 5 to 351p and PowerGen gave up 7 to 323p, as worries on the review of the pool price continued. Some of the loss was also put down to profit-taking.

The fortunes of Regalian Properties rallied a little on reports that it had sold its luxury Palace Green flats in central London. The share price went up 2 to 149p.

A squeeze in Dixons left the shares 10 ahead at 210p.

Computer software producer Syntex Group rallied after both NatWest Securities and UBS said that the previous session's fall 8 to 111p after announcing

its sell list included Rolls-Royce and Vickers, both of which closed lower, the former 1/4 lighter at 137.4p and the latter a penny easier at 145p.

Turnover in British Steel rose to 12m and the shares moved up 4% to 107p, with James Capel said to have been positive on the stock.

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INVESTMENT TRUSTS - Cont.

MERCHANT BANKS

25-2-2012-2-1

Journal of Oral Rehabilitation 2009 36: 103–110

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MANAGED FUNDS NOTES

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Each Fund Series is U.S. registered, a Foreign Fund is registered in a Single State and a Foreign Fund is Designated in Luxembourg as a UNITS Alternative for Collective Investment in Transferable Securities. A Different price includes a premium or discount over the price of the underlying securities plus the fund's expenses, a commission or a provision for a price differential, if any, and a fee.

Ex-Deficit Countries. ✓ Only countries whose budget deficit is less than 3% of GNP.

✓ Only countries whose annualized rates of NAV increase, net of dividends,

■ Fund and S-1 are recognized. The regulatory authorities in these funds are: Guernsey, Financial Services Commission (GFC), Central Bank of Ireland, Office of the Superintendent of Financial Institutions, Monetary Authority of Singapore, Hong Kong, Japan, Australia, Luxembourg, Jersey, Malta, New Zealand, Norway, Switzerland, United Kingdom, United States.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

ERM battles once more

Speculative pressure left European currency markets reeling once again yesterday as the markets digested the possibility that there would be no cut in German interest rates next Thursday, writes Stephen Flanders.

Although the Spanish peseta, the Danish krone and the Portuguese escudo all sustained heavy losses against the D-Mark, attention focused on the French franc. The Bundesbank intervened to buy francs several times during the day, apparently trying to keep the French franc from weakening beyond Ffr3.4180 against the D-Mark.

On the French side, the Bank of France suspended a key lending facility to make things more difficult for speculators, but did not raise interest rates as some had expected. The French central bank would not confirm reports that it was intervening to support the franc, but several traders were convinced that French commercial banks were buying francs on behalf of the authorities.

Pressure on the French currency re-emerged as a result of Wednesday's disappointing German M3 figures. "If the Bundesbank cannot reduce

interest rates next week," said one London analyst, "the attention goes back to whether the French economy can get through the summer at today's high rates. If the markets think the answer is no, then the Bank of France has to ask itself whether it can credibly raise interest rates to defend the franc."

Figures were released showing that last week's interventions had reduced the Bank of France's net reserves by at least Ffr17bn up to July 15. Observers claimed that since then official losses due to further intervention will have risen considerably.

Taking a large part of the speculative strain was the peseta, which fell below its central rate in the ERM for the first time since its 8 per cent devaluation on May 13.

Up to the early afternoon the Spanish currency had lost more than two pesetas against the D-Mark, although it later

Sterling rose ½ of a pfennig to close at DM3.5750.

EMS EUROPEAN CURRENCY UNIT RATES

	Ecu Central Rates	Currency Averaged Against Ecu	% Change From Central Rate	% Spread to Market Currency	Divergence Indicator
Dutch Guilder	5.14972	5.18525	-0.23	2.02	26
D-Mark	0.98952	0.989775	-0.23	0.55	28
French Franc	1.49564	1.49558	-0.21	1.91	40
German Mark	1.00000	1.00000	0.00	0.00	51
Italian Lira	154.250	154.768	0.34	3.38	21
Portuguese Escudo	192.854	193.691	0.43	1.25	7
Spanish Peseta	7.54871	7.54871	0.00	0.00	51
French Franc	5.14972	5.14972	0.00	0.00	72

Ecu central rates set by the European Commission. Corrections are in brackets. Percentage changes are in parentheses. The spread is the difference between the Ecu central rate and the maximum permitted percentage of the currency's market rates from its Ecu central rate. (17/06/92) Sterling and Italian Lira denominated from Ecu. Adjustment calculated by Financial News.

Estimated volume total: £1777 Puts 5610 Previous day's open Int. Calls 25511 Puts 47932

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WORLD STOCK MARKETS

CANADA										
Sales Stock	High	Low	Close	Cash	Sales Stock	High	Low	Close	Cash	
TORONTO										
4 pm close July 22		Quotations in cents unless marked \$								
Stocks										
BB	Abitibi Pr	\$12.34	12.34	12.34	+2	43150 Echo Bay N	\$16.15	15.72	15.72	+8
BB	Air Canada	\$12.50	12.50	12.50	-2	7500 Enso Ltd	\$7.45	7.25	7.25	+10
BB	Alcan	\$16.50	16.50	16.50	-2	100 Empire x	\$12.50	12.50	12.50	-2
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	100 Euro Net	\$32.00	31.50	31.50	+5
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	155 Macmillan B	\$2.75	2.50	2.50	+2
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	540 Manulife	\$32.00	31.50	31.50	+5
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	560 Metlifecare	\$14.50	14.00	14.00	+5
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	600 Metlifecare	\$14.50	14.00	14.00	+5
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	620 Metlifecare	\$14.50	14.00	14.00	+5
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	630 Southern	\$17.50	17.50	17.50	-2
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	660 Spar Corp	\$15.50	15.50	15.50	-2
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	58210 State A	\$2.00	1.95	1.95	+5
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	57176 Loblaw	\$22.14	22	22	-2
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	32800 Sears Can	\$5.75	7.15	7.15	+5
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	16590 Shell Can	\$5.75	3.50	3.50	+5
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	55 Sheriff G	\$8.75	8.50	8.50	+5
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	100250 SHL Sys	\$15.50	15.25	15.25	+5
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	102000 Telus Corp	\$15.50	15.25	15.25	+5
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	260000 Telus Corp	\$15.50	15.25	15.25	+5
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	312429 Telus Corp	\$15.50	15.25	15.25	+5
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	700 Telus Corp	\$15.50	15.25	15.25	+5
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	103 Metlifecare	\$10.15	10.15	10.15	-2
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	387 Newbridge	\$5.65	5.65	5.65	-2
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	104400 Transcan P	\$2.00	2.00	2.00	-2
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	516 Normandy	\$20.50	20.25	20.25	-2
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	232385 Noratel	\$15.50	15.25	15.25	+5
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	50 More Corp	\$2.50	2.15	2.15	+5
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	165900 Muscooco	\$2.50	3.00	3.00	+5
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	50 Metlifecare	\$11.25	11.25	11.25	-2
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	204044 Telus Corp	\$25.50	25.50	25.50	-2
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	101000 Telus Corp	\$25.50	25.50	25.50	-2
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	287 UnitedDom	\$15.50	15.25	15.25	+5
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	566 Uluo	\$7.50	7.50	7.50	-2
BB	Alcan Int'l	\$17.00	17.00	17.00	-2	1 - No voting rights or restricted voting rights				
MONTREAL										
4 pm close July 22										
Stocks										
BB	Alcan Pr	\$12.34	12.34	12.34	+2	43150 Echo Bay N	\$16.15	15.72	15.72	+8
BB	Alcan Pr	\$12.34	12.34	12.34	+2	7500 Enso Ltd	\$7.45	7.25	7.25	+10
BB	Alcan Pr	\$12.34	12.34	12.34	+2	100 Empire x	\$12.50	12.50	12.50	-2
BB	Alcan Pr	\$12.34	12.34	12.34	+2	100 Euro Net	\$32.00	31.50	31.50	+5
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BB	Alcan Pr	\$12.34	12.34	12.34	+2	516 Tricorp	\$16.50	16.50	16.50	-2
BB	Alcan Pr	\$12.34	12.34	12.34	+2	520 Union Gas	\$10.50	10.50	10.50	-2
BB	Alcan Pr	\$12.34	12.34	12.34	+2	530 Hamill Sh	\$9.25	9.25	9.25	-2
BB	Alcan Pr	\$12.34	12.34	12.34	+2	540 Hawker Sidde	\$9.25	9.25	9.25	-2
BB	Alcan Pr	\$12.34	12.34	12.34	+2	550 Hilti Corp	\$12.50	12.50	12.50	-2
BB	Alcan Pr	\$12.34	12.34	12.34	+2	560 Imperial Oil	\$12.50	12.50	12.50	-2
BB	Alcan Pr	\$12.34	12.34	12.34	+2	570 Interfor	\$12.50	12.50	12.50	-2
BB	Alcan Pr	\$12.34	12.34	12.34	+2	580 Metlifecare	\$12.50	12.50	12.50	-2
BB	Alcan Pr	\$12.34	12.34	12.34	+2	590 Petro-Canada	\$12.50	12.50	12.50	-2
BB	Alcan Pr	\$								

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4 pm close July 22

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FINANCIAL TIMES

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Perrier battle ends with something

AMERICA

US equities retreat from record levels

Wall Street

US stock markets retreated from their record highs yesterday morning as share prices eased slightly across the board in modest trading, writes *Patrick Harverson in New York*.

At 1pm, the Dow Jones Industrial Average was down 9.50 at 3,545.90. The more broadly based Standard & Poor's 500 was 0.41 lower at 446.77, while the Amex composite was down 0.88 at 422.63, and the Nasdaq composite down 0.33 at 699.75. Trading volume on the NYSE was 14.9m shares by 1pm.

Although the Dow broke into record territory on Wednesday, setting a new all-time high of 3,555.40, the advance was neither broad nor particularly convincing. Secondary indices failed to match the Dow's achievement, and the upward movement was primarily the result of late program trades rather than sound buying by investors impressed with the market's fundamentals.

Consequently, yesterday's early declines were not unexpected. Bad news on the employment front - jobless claims rose 24,000 in the week ended July 17 - contributed to the gloomy opening. Even a modest rebound in bond prices, which were cheered by positive comments on the inflation out-

look from Mr Alan Greenspan, the chairman of the Federal Reserve, failed to lift market sentiment.

Much of the day's business was dominated by the latest earnings reports, although investors appeared to take most of the results in their stride.

AT&T eased \$1 to \$64 in volume of 4m shares after the

cent increase in second quarter profits. BT shares had been close to their all-time highs prior to the release of the banking group's results.

Oil stocks were mixed, with Amoco up 9¢ at \$53.95 but Texaco down 3¢ at \$61.74; both companies posted modest improvements in earnings yesterday.

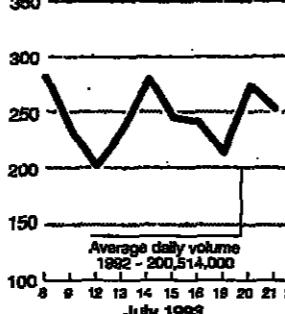
Delta Air Lines firmed 5¢ to \$51 on the news of an impressive earnings recovery. The carrier posted a second quarter profit of \$71m, up from heavy losses a year ago.

On the Nasdaq market, MCI Communications eased 7¢ to \$28.15 in volume of 2.2m shares after reporting second quarter earnings of 32 cents a share, up from 26 cents a share in the same quarter of 1992.

Microsoft climbed \$1.14 to \$90.30 after the Federal Trade Commission voted not to issue a complaint against the company on allegations that it violated anti-trust laws.

NYSE volume

Daily (million)



telecommunications group reported modest increase in second quarter net income to 77 cents a share.

Compaq jumped \$1.74 to \$50.75 after announcing second quarter earnings of \$1.21 a share, more than triple the 35 cents a share earned a year earlier.

Bankers Trust fell \$1.14 to \$76 in spite of reporting a 35 per

TORONTO was lower at noon, with weakness in precious metals and the industrial sector contributing to a 15.46 decline in the TSE 300 index to 3,851.92, in volume of 26.1m shares. Northern Telecom fell 6.5¢ to C\$28.14 in continued response to Wednesday's second quarter loss.

Among the stocks set for early privatisation, confirmed by the government in an announcement after hours on

Canada

Microsoft climbed \$1.14 to \$90.30 after the Federal Trade Commission voted not to issue a complaint against the company on allegations that it violated anti-trust laws.

EUROPE

Paris rises late on currency speculation

SELECTIVE strength in late closing hours, largely in response to currency speculation, was the main feature of the day, writes *Our Markets Staff*.

PARIS built up strength late in the session as currency speculation resurfaced; the rationale was that it might now be just a matter of time before the franc was forced to devalue. Some observers commented that the suspension of the 5-10 day lending window and its replacement by a 24 hour repurchase facility was "the last straw" in the government's battle with currency speculators.

This view was not followed by more phlegmatic investors, who felt that there was far too much at risk for European monetary authorities to allow the franc to leave the ERM. Those in this camp maintained that the Bundesbank would make meaningful cuts in interest rates by September, at the latest.

The CAC-40 index, which had earlier seen a day's low of 1,937, ended 18.18 higher at 1,955.22. Turnover was some FFr2.6bn.

Among the stocks set for early privatisation, confirmed by the government in an

announcement after hours on

Wednesday, Elf Aquitaine gained FFr4 to FFr3.86. Rhone-Poulenc lost 10 centimes to FFr142.94 and BNP CI's shed FFr2 to FFr53.95. UAP, which has a 10 per cent stake in BNP, gained FFr3 to FFr56.

BNP rose FFr1.17 to FFr380 ahead of announcing after the close a fall in first half turnover of some 3.8 per cent, while SocGen put on FFr7 to FFr365 following its forecast of good 1993 results.

ZURICH continued the rally which began late on Wednesday after the market's consolidation earlier in the week, and the SMI index rose 25.4 to 1,105.20 per cent up to SFr245 and Alusuisse SFr24 or 4.6 per cent.

FRANKFURT closed mixed,

the DAX index easing a mere

0.28 to 1,823.52 and moving

marginal higher in the post

bourse. A little profit-taking

was reported in chemicals, bal-

anced by buying in engineering, metals and utilities.

One of the biggest blue chip gains of the day came in Luftansa, which rose DFl 33.80 to DM134.50, up 16 per cent since

Mr Robert Willis and Mr Rod Hinkel at SG Warburg Securi-

ties recommended the airline on

July 6 on the basis of

view on expectations of a con-

tinuing decline in Swiss air-

line's unit costs.

UBS bearers were in demand

rising SFr21 to SFr1.40 and

Froche bearers returned to

Roche, adding SFr180 to

Renewed strong foreign

demand helped SMH SFr17 or

FFr1.20m improved

FT-SE Actuaries Share Indices

THE EUROPEAN SERIES									
July 22	Open	10.30	11.00	12.00	13.00	14.00	15.00	Closes	
FT-SE Eurotrack 100	1216.54	1215.65	1216.51	1217.20	1217.24	1217.76	1218.00	1217.14	
FT-SE Eurotrack 200	1273.34	1272.42	1273.36	1272.15	1274.06	1274.44	1274.90	1275.92	
	Jul 21	Jul 20	Jul 19	Jul 18	Jul 17	Jul 16	Jul 15	Jul 14	
FT-SE Eurotrack 100	1216.75	1216.95	1225.43	1224.37	1224.70				
FT-SE Eurotrack 200	1265.97	1275.46	1283.54	1281.88	1278.79				

base value 1000 previous session: 100 = 1216.75; 200 = 1224.00; 100 = 1216.13; 200 = 1217.05;

again by currency concerns halting attempts at a rally, and Comit index shed 5.80 to 1215.74.

The weakness of the lira prompted foreign selling, particularly of telecommunications issues amid impatience over delays to the privatisation programme. Stet dipped Ls 1 to Ls 1.3 in heavy volume.

Montedison, L22 ahead at L702, and Ferruzzi, L20.5 higher at L430, found heavy speculative demand.

Toro savings shares succumbed to profit-taking, giving up L386 or 2.8 per cent to L1,313, after this month's strong rally which followed indications from Fiat that it was considering disposals in the insurance sector.

SAUDI, like other late closing markets, moved up from earlier lows to close with the general index 0.78 higher at 258.99 on gains in some construction, utility and industrial stocks. Turnover rose from Pt14.4m to around Pt15.0m.

VIENNA hit a new 1993 high as the ATX index rose 10.68 to 242.35, up 5.2 per cent on the week so far. At Kleinwort Benson, Mr Frank Jonuschak said that fund managers, previously underweight, had been making slight increases in their exposure to the market over the past six weeks.

about the state of China's economy. The Hang Seng index receded 79.96, or 1.17 per cent, to 6,760.02.

AUSTRALIA traded lower as investors sold blue chips and the All Ordinaries index finished 15.9 down at 1,802.4.

Futures-related trading, easing bullion prices and a lack of overseas buying contributed to the softer market.

SEOUL was depressed by pessimism about the nation's economic prospects and a liquidity shortage, which left the composite index 5.88 lower at 746.55.

BOMBAY was broadly higher on buying by financial institutions and short-covering by speculators. The BSE index put on 38.05 at 2,161.37.

ASIA PACIFIC

Nikkei firms as Manila sets all-time high

Tokyo

FUTURES-related trading dominated activity as the trial began of a former "godfather" of the Liberal Democratic party, writes *Emiko Terazawa in Tokyo*.

The Nikkei average gained 34.90 at 20,115.81, after moving between 20,049.60 and 20,152.82. Arbitrage buying linked to the Nikkei 225 futures supported the index, but the Topix index of all first section stocks shed 2.03 to 1,634.28, reflecting an overall easier tone. In the JSE/Nikkei 50 index edged up 1.17 to 1,245.10.

Volume remained below 300m shares for the fourth straight session, being estimated at 240m shares, against a previous 254m. Declines led rises by 635 to 418, with 203 issues unchanged.

Traders said that many investors are determined to wait out the current political uncertainty. On the first day of his trial, Mr Shin Kanemaru, a former leading LDP member, denied charges of tax evasion. Meanwhile, the LDP was thrown into turmoil as younger members opposed the proposed selection method for the next party president.

Mr Yasuo Ueki at Nikko Securities said investors will not participate until the political situation was resolved. He added that the downside remained firm as the current levels were unattractive for sellers.

The construction sector lost 0.74 per cent on fears that the Kanemaru trial could implicate leading construction companies. Kajima dropped Yen 70 to Yen 760. Hazama, which fell to a

year's low on Wednesday because of its role in a bribery scandal, firmed Yen 1 to Yen 445 on bargain hunting.

Overnight support of the high-technology sector on Wall Street encouraged investors, and Sharp, the day's most active issue, moved up Yen 10 to Yen 3,390 and Matsushita Electric Industrial Yen 50 to Yen 320.

Communication issues were firm, the sector rising 1.33 per cent. Nippon Telegraph and Telephone advanced Yen 12,000 to Yen 11,000 on reports that its Data Communication, its subsidiary, will apply for listing.

Stocks with links to East Japan Railway were mixed. Toto Railway climbed Yen 9 to Yen 866, but Nippon Express lost Yen 10 to Yen 1,040 on profit-taking.

In Osaka, the OSE average

closed 30.33 to 22,145.26 in volume of 23m shares.

Roundup

PACIFIC Rim markets regis-

tered mixed performances,

although some remained at

record high levels.

MANILA posted a second consecutive all-time peak in response to improved market sentiment and the strong performance of Philippine Long

Distance Telephone both

locally and on Wall Street. The

composite index added 35.08, or

1.5 per cent, to 1,706.95.

PLDT rose 40 pesos to

Ps39.00 on Wall Street.

NEW ZEALAND saw a sec-

ond consecutive three-year

high, with the NZSE 40 index

3.44 ahead at 1,732.95, although some remained at

record high levels.

TAIPEI finished ahead,

although off early highs,

in response to small deposit rate

cuts by local banks. The

weighted index ended 25.18

stronger at 3,982.15, after a

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